

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,157

Wednesday February 11 1987

D 8523 B

Super-satellites seen
as Star Wars
centrepiece, Page 4

World news

Business summary

EEC to dispose of 1m tonnes of butter

European Community farm ministers agreed to a £20.35m scheme to dispose of more than 1m tonnes of surplus butter. Member states will foot the bill for the butter to be exported at subsidised rates.

Conflict resumes

Fourteen people died in a gunbattle 100 km north of Manila. The battle was the first involving troops of President Corason Aquino and communist rebels since a 60-day ceasefire in the Philippines ended last Sunday.

Hussein in Damascus

King Hussein of Jordan left on a visit to Damascus for talks with Syrian President Hafez al-Assad. The discussions were expected to focus on the Lebanon problem.

Spain student: talks

The Spanish Government began separate talks with rival student unions. The Government's change of tactics was an effort to end more than two months of student unrest over the university admissions system.

Sri Lanka arrests

Sri Lanka detained about 3,000 people in the past two days to head off communal riots following the massacre of 29 villagers by Tamil separatists. A government official said the detainees were troublemakers who might use the killings to stir up the majority Sinhalese community against minority Tamils.

Dutch recover arms

Dutch police recovered 60 Israeli Uzi machine guns stolen from a barracks last month. Four men, including two soldiers, were arrested.

S. Africa gas attack

The South African Government disclosed it had used tear gas on 20 occasions since the state of emergency last June to subdue political detainees. Law and Order Minister Adriaan Vlok ruled out the early release of hundreds of black children detained under the emergency. A UN report said black children in South Africa risked detention for campaigning for better education.

US N-bases plan

The British opposition Labour Party said it expected to conclude negotiations on the removal of US nuclear bases from Britain within five years of taking power. Labour is running neck-and-neck with the ruling Conservative Party in opinion polls.

Trade unionists held

Twenty Bolivian trade union leaders were arrested. The Government threatened tough action against a wave of strikes sweeping the impoverished country.

Fewer West Germans

Forecasts predicted the population of West Germany would fall by 21 per cent from 61m to 49m by the year 2030 and nearly one citizen in seven would be foreign born. West Germany has one of the world's lowest birth rates.

Edna Manley dies

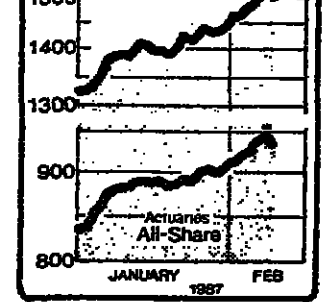
Internationally recognised sculptress Edna Manley died at her home in Kingston, Jamaica, aged 86. Born in England, she was the widow of Jamaica's independence leader Norman Washington Manley and mother of former Prime Minister Michael Manley.

Brazilian central bank chief resigns

MR FERNAO BRACHER, Brazil's central bank president, resigned last night after long standing differences with the government over both the conduct of the economy and the course of negotiations on its \$10.4bn foreign debt. His departure was expected to add to mounting concern over Brazil's economy and further complicate preliminary discussions with international commercial banks on the country's call for a multi-year debt rescheduling. Recession fears, Page 4

WALL STREET: The Dow Jones industrial average closed down 18.70 at 2,158.04. Page 38

TOKYO: Busy trading in large-capital issues and strong buying in Nippon Telegraph and Telephone lifted share prices. The Nikkei average rose 134.84 to 19,813.96. Page 38



LONDON: The withdrawal of US buyers forced London equity markets lower, while gilts closed nervously in advance of bids today for new Government top stock. The FT-SE 100 index closed down 35.8 at 1,747.9. The FT Ordinary index was off 23.8 at 1,493.90. Page 38

GOLD fell \$3.75 to \$402.25 on the London bullion market. It also fell in Zurich to \$403.25 from \$405.65. In New York the April Comex settlement was \$406.2. Page 38

DOLLAR closed in New York at DM 1.8180; SF 1.5340; FF 6.0495; £1.5335. It fell in London to DM 1.7970 (DM 1.8170); SF 1.5175 (SF 1.5320); FF 5.9950 (FF 6.0525); and £1.5230 (FF 1.5245). On Bank of England figures the dollar's exchange rate index fell from 104.1 to 103.1. Page 38

STERLING closed in New York at \$1.5250. It rose in London to \$1.5355 (\$1.5190); SF 2.2050 (SF 2.1925); £2.3250 (SF 2.3275); £2.3375 (SF 2.3350). The pound's exchange rate index rose to 68.6 from 68.5. Page 38

HONEYWELL, large US computer group, suffered a fourth-quarter net loss, including discontinued activities, and a loss on disposals, of \$402.8m, compared with a profit of \$127.2m last time. Total loss for the year was \$398.1m, against a profit of \$281.6m for 1985. Sales for the year rose to \$5.38bn, from \$4.99bn, with \$1.62bn, against \$1.5bn in the latest quarter.

SOCIÉTÉ GÉNÉRALE, France's fourth largest banking group, is to be privatised in the second half of this year, in a move which could more than double the Government's original projections of privatisation receipts to FF 70bn (\$11.5bn). Page 19

EASTERN AIRLINES of the US agreed to pay a record \$9.5m fine, sought by the Federal Aviation Administration, for safety violations found in a 1985 government inspection.

VIACOM INTERNATIONAL, US broadcasting and cable TV group, rejected the near \$3bn takeover offer it received this month from Arsenal Holdings, a subsidiary of three-chain group National Amusements. Page 28

R.J.R. NABISCO, major US tobacco and foods group, increased 1986 earnings from continuing operations by 11 per cent to a record \$1.06bn, or \$3.90 a share, from \$976m, or \$3.50, partly due to the inclusion of Nabisco Brands for the whole year. Page 19

Israel admits negotiating for exchange of prisoners

BY OUR FOREIGN STAFF

ISRAEL has been secretly negotiating with Lebanese terrorist groups for the release of three of its nationals in exchange for a possible 400 Arab prisoners it emerged last night.

Mr Yitzhak Shamir, the Israeli Prime Minister, admitted this publicly for the first time as it was learned in Beirut that a list of 310 Lebanese and 90 Palestinians held by the Israelis was submitted to International Committee members of the Red Cross in the Lebanese capital. The Red Cross officials declined to confirm this.

It remained unclear, however, whether these negotiations involved the release of the three US academics and one Indian one being held by the so-called Islamic Jihad for the Liberation of Palestine group. This terrorist gang had threatened to kill the hostages unless the Israelis agreed to free the Lebanese detainees.

The deadline of late Monday evening set for their executions was indefinitely postponed leading to speculation that these detainees had become part of the Israeli negotiation.

Throughout the current Lebanon crisis Israeli leaders have made a careful public distinction between their refusal to enter into negotiations over any of the 26 foreign hostages and their willingness in private to discuss the return of their own prisoners of war.

The White House and US State Department yesterday closed ranks to dampen any speculation that the US was involved in a deal with Israel to free American hostages in Lebanon.

A White House spokesman, Mr Dan Howard, said: "With regard to the question of a trade or proposed trade of Palestinian prisoners or whatever for the American hostages, we've had no contact or discussion with the Israeli Government."

Diplomatic sources in Jerusalem said the discreet contacts Israel had established centre on the return of an Israeli Phantom navigator shot down over southern Lebanon in October 1986, along with two Israeli soldiers. One of the two soldiers, seized in Lebanon last February, may have subsequently died.

The outlines of a deal between the Shamir Government and the Lebanese Shia militia, Amal, holding the navigator is believed to have been sketched out a month ago whereby the Israeli airman would have been swapped for a number of Amal prisoners.

But Mr Nabih Berri, Amal's leader, apparently backed out at the last minute, arguing that, if he were to make a separate deal with Israel, he would be exposing his already

shaky domestic position to even more danger from extremist groups such as the Iranian-backed Hizbollah.

Hizbollah, which has a tactical alliance with pro-Syrian Palestinian groups, is known to hold the two soldiers.

Usually well informed Israeli said yesterday there were indications that the Islamic Jihad for the Liberation of Palestine group, holding the four university lecturers, may be composed of Palestinians rather than Lebanese Shia, as had been previously assumed.

Given Amal's deteriorating position in the complex battle for power in Lebanon, Mr Berri is said to have insisted on a broader, more comprehensive deal.

Continued on Page 18

Israeli borrowing costs rise, Page 3

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Yitzhak Shamir: negotiating

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Moscow to free 140 political dissidents

THE Soviet Union is to release 140 political dissidents from labour camps and prison as part of a general review of sentences imposed on people for anti-Government activities.

Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesman, said yesterday that 140 dissidents had already been pardoned and the cases of a similar number were under review.

He added that the trend in the Soviet Union today was "to reduce the number of people behind bars."

The number of political dissidents imprisoned in the Soviet Union is estimated to be between 750 and 900 by diplomats in Moscow who say that Mr Mikhail Gorbachev, the Soviet leader, is evidently seeking to defuse the human rights issue as speedily as possible.

The motives behind the releases evidently include both a genuinely more liberal attitude in the Kremlin and a calculation that the continued detention of a small number of dissidents was not worth the political damage done to the Soviet Union's image abroad.

Most of the prisoners released have either asked for a pardon or promised not to repeat past offences, Mr Gerasimov claimed. This was later dismissed as irrelevant by Mrs Yelena Bonner, wife of Dr Andrei Sakharov, the most famous Soviet dissident, who was released from exile in December.

"Six months ago they could have written any piece of paper they wanted and still died in a camp," Mrs Bonner said. "I am very happy and I am waiting for the day when all these 140 people are home with their families," she said.

A special commission is now reviewing the Soviet criminal code with a view to softening it "although there are some comrades who think the stricter it is, the better," Mr Gerasimov said. He also said the review of sentences was "consistent with the process of democratisation" in the Soviet Union.

The new Soviet policy on human rights appears to be to release most of the political dissidents, many of whom are imprisoned under Article 70 of the criminal code which covers anti-Soviet agitation. The official attitude to another 1,000 to 1,500 people detained for religious practice or proselytising is unclear.

A review of the cases of 11,000 people, most of whom are Jewish, refused exit visas in the past is also being conducted, with 500 visas issued as a special exception in January.

Fewer vodka deaths, Page 2

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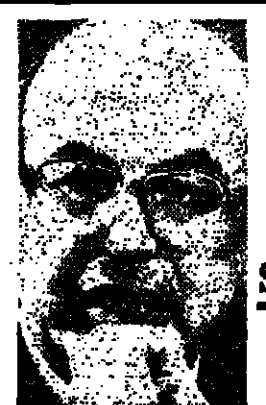
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EUROPEAN NEWS

Balladur unveils plan to reform insurance industry

BY GEORGE GRAHAM IN PARIS

FRANCE'S finance minister, Mr. Edouard Balladur yesterday launched a plan to reform regulation of the insurance industry and set up a new independent commission to supervise the country's insurance companies.

A bill is expected to be put before parliament in the spring and voted on in the autumn, but the Government will try to complete its consultations more quickly in order to vote on the new insurance law in the spring.

Mr. Balladur said the bill would liberalise and modernise the rules governing insurance companies to enable them to compete internally against banks and other financial institutions and internationally against other insurance companies in the EEC.

The finance ministry is concerned that French insurance companies have not yet fully recognised the consequences of the freeing of the EEC market in financial services from 1992, which could expose them to competitors with more developed broking and reinsurance structures.

The bill will create an independent watchdog with powers of sanction, similar to the commission which regulates banks in France. It will supervise companies' solvency ratios, a role currently filled by the finance ministry's insurance directorate.

It will also aim to eliminate the current system by which every insurance contract must receive prior approval from the insurance directorate.

Mr. Balladur aims to end the outdated parts of the current insurance code and look closely at the more than 60 obligatory insurance policies which give the industry a captive market.

The finance ministry wants to open up the distribution of



Balladur modernising the rules

insurance products to a wide range of financial intermediaries, subject to controls or the qualifications of insurance salesmen.

The creation of insurance products is viewed as a more specialised task and one which should be more tightly controlled. Mr. Balladur defended his policy of privatising the four state-owned insurance groups, which has proved more difficult to achieve than for the banking and industrial companies in the public sector. He said he hoped one of the four could still be privatised before the end of 1987.

The *Stations d'Assurances* Générale de France, originally due in the first half of this year, has already had to be postponed to the autumn. It may now be preceded by the *Mutuelles du Mans*, whose mutual status makes them an anomaly in the state sector. Additional measures are planned to reform the legal status of mutual insurance groups and to publish consolidated group accounts.

SPD grip on Hesse put in jeopardy

By Peter Bruce in Bonn

WEST GERMANY'S struggling opposition Social Democrats (SPD) partly faces losing control of the key state of Hesse following the surprise resignation as Premier yesterday of Mr. Holger Börner.

On Monday, Mr. Börner brought to an end the first-ever coalition government between the SPD and the radical Greens party — thus precipitating an early election — by sacking the only Green minister in his cabinet, Mr. Joschka Fischer. He took the action following a row over granting operational approval to a plutonium plant.

His decision not to stand for re-election will worry SPD pragmatists deeply. They fear that his successor, Mr. Hans Krollmann, the present Finance Minister, will not be able to beat off an almost certain Christian Democrat (CDU) challenge from Mr. Walter Wallmann, the Federal Environment Minister.

Mr. Börner (56) has not been well and collapsed while speaking in public a few weeks ago. He is known to weigh 250lb and has apparently found the effort of working with the Greens extremely taxing.

His departure, however, may lift the spirits of the SPD's left which is keen to continue looking for ways to work with the Greens. It will certainly add spice to an inner-party debate about the Greens that has been raging since last month's general election.

While many in the SPD would have welcomed Mr. Börner's rough treatment of the Greens, he was sharply criticised for dismissing Mr. Fischer by the SPD regional division in south Hesse.

There is considerable embarrassment and anger in the SPD that the coalition fell apart because of Mr. Börner's determination to give partial operating authority to the *Atomkraft* plant at Hanau. The SPD is supposed to be committed to ending nuclear power generation.

Mr. Krollmann (57), a long-time party official, was probably the best choice yesterday when he left the door open to co-operation with the Greens after a state election now brought forward to April 5.

The Greens seem likely at the early stage to improve their standing in the Wiesbaden parliament. They won 8.4 per cent of the vote in the state in the general election, against 6 per cent previously.

But while Green leaders said yesterday they would aim to form another coalition with the SPD, there is great uncertainty whether the two might win an overall majority. Mr. Wallmann, a former Mayor of Frankfurt, is popular in the state. He failed to become premier in 1983 mainly because of Mr. Börner's own high standing with working class people.

Without Mr. Börner to fight, Mr. Wallmann's chances of forming a coalition with the Free Democrats appear very good. He has been Federal Environment Minister since last summer, since when he has made every effort to promote himself to good effect, on national television.

Madrid accused of Iran arms sale cover-up

By David White in Madrid

THE SPANISH Communist Party yesterday accused the Government of hiding information about arms sales, following a report that it had approved supplies to Iran worth \$280m since 1983.

The Madrid daily newspaper *El País* said the arms, mainly ammunition, were sent via other countries including Libya and Syria, before sales to these two countries were stopped last year. It said its sources were senior executives of Spanish arms companies.

Earlier, the Government had denied that it authorised any sales to Iran or that Spain had been used for shipments of arms from other countries. Spain officially stopped new arms deals with both Iran and Iraq in 1980. *El País* said that the last important shipment to Tehran was made last May.

However, Mrs. Rita Suescun, the Health and Family Minister, who is pushing through a controversial anti-AIDS advertising campaign, may have to bow to pressure for tougher measures if the spread of the disease continues to accelerate. About 870 cases of acquired immune deficiency syndrome have been confirmed in West Germany, of which more than 400 have proved fatal so far. The Health Ministry estimates, however, that 50,000-100,000 people are infected

Italian PM hits out at US economic policy

THE Italian Prime Minister, Mr. Bettino Craxi, last night issued one of the strongest protests yet by a European leader at the conduct of the US economic policy.

He told a banquet at the Mansion House in London that current international trends risked a "regressive spiral of trade wars of uncertain outcome which can undermine solidarity and understanding between allied nations."

His stinging criticism of US fiscal and exchange rate policies came at the end of a detailed

account of the recovery of the Italian economy under the two governments which he has led since 1983. Italy, he claimed, had conquered inflation and was heading for one of the highest growth rates in Europe thanks to a government programme of "concrete and pragmatic economic recovery."

However, Mr. Craxi made clear his preoccupation with external threats to this recovery. Without ever mentioning the US, he complained about "the frequent and too wide fluctuations in exchange

rates" which could not alone correct imbalances but which can have shattering effects on whole sectors of production.

Paradoxically, this instability promoted protectionist moves in those very countries in deficit which facilitate the unbridled devaluation of their currency, which then stimulated protectionism in surplus countries.

The major industrialised countries must agree a "definitive and co-ordinated framework" leading to co-operation

and co-ordination of economic policies, said Mr. Craxi.

With many leading Italian businessmen present, Mr. Craxi told the banquet given in his honour by the Lord Mayor that Italian economic progress was not the product of "exceptional and therefore very much temporary, circumstances."

The Government had opted for a step-by-step improvement based on equity and consensus. Management and workers had collaborated responsibly, wage indexation and public spending had been restructured, with the

result that the revival of growth had led to higher investment and a surging of capital values on the stock market since the end of 1984.

"Within Europe, he said, there was a great need to complete the EEC's internal market to enable "individual national efforts to multiply." The European Monetary System should also be strengthened in order to favour a gradual dismantling of protective barriers which still existed in a number of fields.

John Wyles on a meeting of minds

Craxi takes a touch of swagger to Thatcher talks

On the surface, Mrs. Margaret Thatcher and Mr. Bettino Craxi might not appear to have much in common beyond the politician's love of power. She, the apostle of middle-class suburban Tory values, he a sly, snaky, socialist from Milan, have scaled "the greasy pole" of politics out of very different cultures and traditions.

Yet the personal and political similarities between these two prime ministers will give a rather special flavour to today's regular bi-lateral consultation in Downing Street on European Community and other international issues.

These are rather ritual occasions, when sheer familiarity with the other's position robs the discussion of much content. Differences are noted and the next item on the agenda addressed.

Thatcher-Craxi meetings are somewhat different, says the Italian prime minister's diplomatic adviser, Mr. Antonio Badini. "They have a similar chemistry, both speak their minds and want to push the discussion towards agreement."

Their record is not one of unbroken success. Mrs. Thatcher was, for example, put in a bad temper by Mr. Craxi's chairmanship of the 1985 Milan summit when his desire for an EEC treaty conference triumphed over her opposition.

Both prime ministers, who have now held office for the longest continuous periods in their countries' post-war history, are intensely competitive people. The mounting indications that the Italian economy is now richer than Britain's may just give a touch of swagger to Mr. Craxi's bearing. Mrs. Thatcher, for her part,

may be no less incredulous than most British people that the UK is about to cede to Italy fifth position in the league of Western industrial power.

But a glance at the ministerial trade figures gives some clue as to relative strength. In 1985, the surplus ran at \$27m in Italy's

favours; during the first 11 months of last year it widened to £1.68bn. Italy sold \$431m more in manufactured goods to the UK than it purchased and \$550m more of transport equipment. Italian oil purchases from the UK of £370m did little to redress the balance.

Italy's current economic strength gave Mr. Craxi a good reason to ring at the banquet the City gave him at Mansion House last night. Mrs. Thatcher, in common with not a few Italians, may wonder how it can all be done with a domestic political system which totters in perpetual crisis.

She will be aware that this could be her last meeting with Mr. Craxi in his present position for some time. Party rivalries require him to hand over to a Christian Democrat in April in transfer of power whose only recent parallel is the Poles' Shamir swap in Israel.

Unusually for an Italian Prime Minister, Mr. Craxi has developed both an interest in and a talent for foreign policy.

His unprecedentedly long term in office has afforded the opportunity, but the lure of domestic political gain has been the spur.

Despite having, in Mr. Giulio Andreotti, one of the most internationally experienced of Italian foreign ministers, Mr. Craxi has managed to pull into the prime minister's office some of the same authority which other European heads of government have long enjoyed.

The process, his relations with the veteran Christian Democrat, who may well succeed him as prime minister, have evolved from tense rivalry into usually constructive collaboration.

According to Mr. Badini, the prime minister's most important contribution has been to put a new emphasis on national security and to develop new and fruitful relationships in Latin America and North Africa. This critics say he has been overly preoccupied with image and that his "heroic" clash with President Reagan in October 1985 over which country should have custody of the hijackers of the Achille Lauro was typical of his playing to the domestic gallery at the expense of a considered foreign policy.

The Middle East has been one of Mr. Craxi's strongest preoccupations. He is convinced that the area represents a much closer threat to peace than potential conflicts with the Soviet Union. Unfortunately, he invested much hope in the Palestine Liberation Organisation, met its leader Mr. Yasser Arafat on two occasions, only to learn that the PLO's strength and fortunes crumbled.

Whereas Italy was once all things to all governments in the area, there are now genuinely good bi-lateral relations with Algeria, Tunisia and especially Egypt, and suitably strained relations with Libya and Syria. It was Mr. Craxi, in a fit of disgust with the reluctance of EEC foreign ministers to do so, who named these two countries as agents of terrorism last year.

Mrs. Thatcher may think that Mr. Craxi propounds Italy's traditional credo of a federal Europe. Mr. Badini says that if she listens carefully she will hear a far more pragmatic



Craxi and Thatcher: 'both speak their minds'

voice than that of an Italian Christian Democrat. "He does not ask for the impossible on Europe," says the adviser. Mr. Craxi agrees with the British line that financial discipline needs to be established before the EEC budget is allowed to grow although he may be more flexible in defining discipline.

He has, however, been publicly disgusted with agricultural surpluses and takes the view that Italy has to cut right back on wine and olive oil production.

The absence of any domestic policy to achieve this lends weight to criticisms that his foreign policy efforts are more style than substance and unduly concerned with public impact. This may be so, but whereas until recently Italian foreign policy involved little more than loyal membership of the North Atlantic Treaty Organisation and a clever plundering of the EEC budget, Mr. Craxi has started to demonstrate that there may need to be other dimensions.

Low-fare airline's jets grounded over safety

BY DAVID HOUSEGO IN PARIS

POINT AIR, one of France's low-fare airlines, is preparing to do battle with the French civil aviation authority which has grounded all three of its aircraft for breaches of safety regulations. The Transport Ministry yesterday gave the airline a month to put its aircraft in order or risk losing its licence.

The airline claims the ban is deliberately timed to coincide with the publication of its summer catalogue and has been inflicted because Point Air is damaging the business of major airlines. A subsidiary of a travel agency, Le Point de Mulsheim, the company now claims 50 sales points in France and a

turnover of FFf 1.2bn (£130m). It has pushed up sales by leasing aircraft and pilots and is currently offering a New York return fare of FFf 1,780 (£193).

The civil aviation authority said last week that surprise inspections in recent weeks had revealed 77 violations of safety regulations.

Point Air owns two Super DC8s and a Boeing 707. Two of the aircraft are grounded in London where they had been sent for overhauls and one in Paris. But the company said yesterday that it was maintaining full services by hiring aircraft.

Pravda publishes US chemical weapons claim

THE SOVIET Communist Party newspaper *Pravda* published an article yesterday by a top US arms official accusing Moscow of using chemical weapons in Afghanistan and supplying them to Vietnam, Renter reports from Moscow.

The remarks of Mr. Kenneth Adelman, head of the US Arms Control and Disarmament Agency, were denied by *Pravda* in the second edition of a new column featuring comments by Western politicians and experts on current affairs.

In an abridged version of an article first published in the English defence journal *Jane's Defence Weekly*, Mr. Adelman said the Soviet Union had used chemical arms while supporting Kabul's Communist government in its war with Moslem rebels.

He said Moscow had supplied chemical arms to Vietnam for use in its conflict with Kampuchea and Laos, while the US chemical arms stockpile was small and had become outdated since it halted production of such arms in 1969.

In reply, international commentator Mr. Vladimir Drobkov accused the US of supplying Afghan rebels with chemical arms and dropping 48m litres of "agent orange" gas on Vietnam during its intervention there in the 1970s.

He denied the US stock of chemical weapons was small, quoting the

US Journal Defence News as saying Washington had 150,000 tonnes of chemical weapons.

According to western military analysts, the Soviet Union has 200,000 to 500,000 tonnes of modern chemical weapons.

US and Soviet arms experts are involved in negotiations with other powers at a 40-nation security conference in Geneva aimed at reaching a chemical arms ban.

The Soviet Union has expressed optimism that agreement can be reached, but Washington, which plans to resume chemical arms production next autumn, says its stockpiles are too small to counter Soviet chemical weapons.

Mr. Diego Cordovez, the United Nations negotiator on Afghanistan, began talks with Soviet officials yesterday prior to discussions later this month on the withdrawal of Soviet troops from Afghanistan, a Foreign Ministry spokesman said.

He said Mr. Cordovez met First Deputy Foreign Minister Mr. Yuri Vorontsov, but gave no details of their discussions.

Mr. Cordovez will meet Mr. Eduard Shevardnadze, the Soviet Foreign Minister, and leave the Soviet Union tomorrow.

Mr. Cordovez's visit follows talks between Mr. Shevardnadze and Pakistani Foreign Minister, Mr. Sahabzada Yaqub Khan, in Moscow last Friday and Saturday.

Paris and Bonn agree to helicopter talks

BY DAVID MARSH IN BONN

THE ARMANENT directors of the French and West German Defence Ministries will meet next month to try to give new impetus to a stalled joint project to build an anti-tank helicopter for the 1990s.

The meeting will consider reports drawn by the two industrial companies involved in the long-delayed project, Aerospatiale and Messerschmitt-Boelkow-Blohm, to try to simplify and lower costs.

The meeting will be in Bonn on March 16 and 17. It will be

followed by talks in early April between Mr. Andre Giraud and Mr. Manfred Woerner, the French and West German Defence Ministers, who will attempt to reach an agreement.

The project, decided formally in 1984 between President Francois Mitterrand of France and Mr. Helmut Kohl, the West German Chancellor, assumed great political importance.

The helicopters were initially due to be produced by 1992-93,

but will not be ready before 1995.

After a string of failures in recent years on plans to produce jointly tanks, fighters and military observation satellites, neither Bonn nor Paris wants another setback.

The idea of producing a helicopter in three different versions for the French and German armies has run into cost-overruns, forcing the two nations to increase common features and reduce the versions to two.

Moscow claims drive against alcohol cut death rate by 15%

BY PATRICK COCKBURN IN MOSCOW

THE DEATH rate among Soviet citizens of working age fell last year by 15 per cent compared to 1984 because of the crackdown on alcohol, according to figures published yesterday by the Central Statistics Board.

The figures show that 789,000 people between 18 and 64 died in 1985, compared with 920,000 in 1984. The age of retirement (55 for women and 60 for men) died in 1984 compared to 680,000 deaths from this age group in 1985. This indicates a fall in the rate of 510 to 439 per 100,000.

The Soviet news agency Tass says this was the first time for many years that the mortality rate in the Soviet Union had fallen and attributes the drop almost entirely to the anti-alcohol laws of 1985 which had cut hard liquor consumption by 38 per cent. In the past the increase in the mortality rate provided official embarrassment and a clamp-down on the publication of such statistics.

Western demographers have estimated that the life expectancy of a Soviet male is a maximum of 60 to 62 years, and possibly much less, compared to 66

in the US. Life expectancy for American and Soviet women show less disparity.

The new statistics for 1986 show that death from accidents at work are down by one third and demographers say that many of these fatalities are the result of drunkenness. Deaths from cardiovascular disease also fell, often drink related, fell from 143 to 125 per 100,000 between 1984 and 1985. Respiratory diseases were also down by one third.

Cancer is an increasing cause of deaths in the Soviet Union rising from 75 per 100,000 in 1970 to 93 in 1980 and 95 last year.

The Soviet authorities have been eager to prove that the tough laws on drink have produced immediate benefits. These include a 25 per cent drop in the crime rate, a 20 per cent fall in road accidents and a reduction in absenteeism at work by one third.

At the same time figures show that in the first 11 months of last year the 280m Soviet population consumed 308m gallons

of vodka and other spirits. Cheap wine consumption, a favourite of Soviet heavy drinkers, was down by 75 per cent but fruit juice production rose 40 per cent.

A district official of the Soviet Communist Party was chosen by secret ballot in a contested election in a town in western Siberia, according to the Communist party daily *Pravda*.

The election is the first example of such elections which Mr. Mikhail Gorbachev told a meeting of the Communist party central committee should become the norm. Until now, nomination from above has been unanimously endorsed by party committee voting by show of hands.

Pravda said the plenary meeting of the local party committee elected Mr. Ivan Malkov over Mr. Gennady Sedukh by 20 votes to 29 after "a heated and business-like discussion." Although Mr. Malkov won the election, the report says that some speakers criticised him "for rudeness and arrogance."

that registration could be made on a coded or anonymous basis. However, it is very unlikely that knowledge of a person's infection could be kept completely secret, and registration would confront the Government with highly complex problems of discrimination. This would start off with the most commonly afflicted people, prostitutes and homosexuals, but could also affect hundreds of thousands of ordinary people's lives in schools, factories, shops and offices.

Polish company sues in landmark case

By Christopher Bohinski in Warsaw

THE DIORA radio company, an important Polish electronics manufacturer, is to sue one of its suppliers for delivering components late.

The case could set an important precedent for industry. Missed delivery dates are endemic to the Polish economy and are usually covered by payments made under penalty clauses easily absorbed in company costs.

Producers are also at the mercy of usually monopolistic suppliers who at times fail to include penalty clauses or even sign formal agreements with their clients.

In this case, Diora which is situated in Dzierzow in the south-west, is suing the Cemi works in Warsaw which produces electronic components. It is claiming losses of Z196m (£2.8m) of Cemi's failure to deliver last month. Diora's management says they lost 14 per cent of last month's output and that 700 employees were made idle at one time or another as a result of the delays.

Mr. Eugeniusz Nowak, the managing director, says his company is aiming to have written the legal framework governing compensation for late deliveries.

Turk wins first ICC business prize

Mr. Vehbi Koc, who has become the first ever winner of the International Chamber of Commerce business award, is the founder of Turkey's largest and oldest industrial empire. He began his business life as a grocer during the First World War and laid the foundations of the Koc Group in the 1920s by becoming the local agent of Ford. His empire today spans the motor industry, white goods, textiles, electronics, banking and many other industries.

Nuclear test talks stall over agenda

By William Dulforce in Geneva

THE US and the Soviet Union have agreed a recess in the fourth round of nuclear test talks, with each side accusing the other of stalling.

Mr. Andronik Petrosyants, the chief Soviet negotiator at the Geneva talks, said yesterday that the Soviet Union was ready to discuss the verification issues to which the US wants to give priority. But verification had to be dealt with in the context of talks aiming to achieve a comprehensive test ban treaty.

Earlier Mr. Robert Barker, US assistant secretary of defence for atomic energy, charged that the Soviet Union had not been prepared to begin negotiations. The US has been pressing for stricter verification clauses in the 1974 nuclear test ban treaty and the 1976 nuclear explosions treaty which limit underground nuclear explosions (the only ones still allowed) to 150 kilotons. "They are unwilling to talk about any other issues," Mr. Petrosyants claimed.

The US is seeking a step-by-step approach starting with an agreement on how to verify compliance with treaty obligations. Washington sees a nuclear test ban as a long-term objective to be reached gradually by reductions in the size and number of tests, running parallel with a build-down in the number of nuclear weapons.

Mr. Petrosyants said the key issue remained a comprehensive test ban. After the last US nuclear test on February 3, the Soviet Union said it would abandon its unilateral moratorium on testing, imposed in August, 1985, "at an appropriate time."

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Debate rages in W Germany over registration of AIDS victims

BY DAVID MARSH IN BONN

RISE IN ANXIETY in West Germany, sometimes bordering on panic, about the disease AIDS is provoking a heated political debate over whether sufferers should be officially registered. Such a move would open the way towards discrimination against victims, and probably their isolation socially and at work.

Senior government ministers oppose the idea, not only on ethical and moral grounds, but because they believe it would drive the disease underground.

However, Mrs. Rita Suescun, the Health and Family Minister, who is pushing through a controversial anti-AIDS advertising campaign, may have to bow to pressure for tougher measures if the spread of the disease continues to accelerate.

About 870 cases of acquired immune deficiency syndrome have been confirmed in West Germany, of which more than 400 have proved fatal so far. The Health Ministry estimates, however, that 50,000-100,000 people are infected

led to considerable public unease in West Germany.

The mass-circulation *Bild* newspaper, confirming its reputation for rapacious sensationalism, is running a lurid series on the disease this week, starting with the headline on Monday "Schoolchildren, housewives, soldiers, priests—everywhere AIDS."

The idea of registering people shown by blood tests to be carrying AIDS antibodies has been proposed by the Conservative Bavarian Christian Social

Union (CSU), sister party of the dominant Christian Democratic Union (CDU), in the Bonn coalition.

The proposal was made originally by Mr. Peter Gauweiler, state secretary in the Bavarian Interior Ministry. It has now become official CSU policy and has been suggested to the CDU during talks in Bonn over the past fortnight on forming a new government after last month's general election.

Some CSU politicians claim

OVERSEAS NEWS

Du Plessis warns creditors not to demand too much

By ANTHONY ROBINSON IN JOHANNESBURG

MR BAREND DU PLESSIS, the South African Finance Minister, yesterday warned foreign creditors that "we shall not allow ourselves to be committed to any unrealistic demands" in this year's forthcoming round of debt repayment negotiations.

Speaking at an investment conference organised by stockbrokers Frankel Kruger, Mr du Plessis added that "South Africa believes in a fair deal for all its creditors" and reiterated the country's interest in "maintaining established connections with the international financial community."

South Africa's existing debt agreement, under which it agreed to repay 5 per cent of the maturing portion of the \$14bn of bank debt frozen by the September 1985 "debt standstill" arrangement, expires on June 30 and a further annual renewal is expected to be negotiated in April.

Creditor banks pressed for capital repayment in excess of 5 per cent in the 1987-88 period when the South African Standstill arrangement, which was negotiated by Mr Chris Stals, director general of finance, held preliminary meetings with bankers in January. The US banks in particular are understood to have pressed for larger repayments in view of the higher gold price and strong current account surplus.

But, as Mr du Plessis made clear in his mildly expansionary mini-budget presented on Monday, debt repayment is considered as a residual item after provision has been made for faster domestic economic growth and the building up of depleted gold and currency reserves.

The point was reinforced at yesterday's conference by Dr Gerhard de Kock, governor of the Reserve Bank. The current account surplus rose from R5.9bn (£900m) in 1985 to over R7.5bn in 1986, and at an annually adjusted rate of no less than R12bn in the last quarter, he said. Provided the gold price remains above \$400 per ounce he predicted a further surplus of between R4bn and R5bn for 1987, even if GDP rises at the projected 3 per cent.

Despite the repayment of "more than \$3.5bn in foreign debt since the end of 1984" (calculated at the current exchange rate of 48 US cents to the rand), South Africa has still been able to replenish its reserves.

Thanks to a R1bn increase in January alone the Reserve Bank's gold and foreign exchange holdings rose from R3.6bn at end June 1986 to R4.6bn at end January. When added to the R700m of reserves held by the banking sector, this brought total reserves at end January to R5.2bn, or \$3bn.

Despite the healthier reserve position, however, South Africa is faced with further repayments to the IMF and other official creditors outside the "standstill net" before provision is made for any further repayment to bank creditors.

Israel raises short-term interest rates

By Andrew Whitley in Jerusalem

THE BANK of Israel has raised short-term interest rates by 1 per cent a month, in a bid to slash consumer credit.

The central bank said the move was temporary, prompted by a spike of retail price rises following last month's 10 per cent devaluation of the Shekel. Considerable concern has been expressed at unabated consumer spending.

The increase in the Bank's discount rate will raise the cost of overdrafts and other short-term credit by more than 50 per cent.

Bank Leumi, the leading commercial bank, responded immediately by announcing that its prime rate would rise from 19 to 30 per cent a year. The other major banks are expected to follow suit.

Faced with a resurgence of inflation, at present averaging about 1.5 per cent a month, the Treasury and Bank of Israel are applying a tight squeeze on short-term borrowing, while coaxing down longer rates.

While they may understand the authorities' logic, Israeli industrialists are certain to be dismayed by this second recent blow. Last month, industrial fuel prices were raised nearly 20 per cent. Bank Leumi is expected shortly to announce a replacement for Mr Mordechai Elimelech, its chief executive, who stepped down last week. Tipped to take over is Mr Zaidik Bino, chairman of First International Bank of Israel.

Egypt fights for children's lives

MADIHA, who is in her early twenties, has four children and is pregnant again. She carried in her arms her listless seven-month-old daughter who suffered from the most debilitating disease among infants in Egypt - diarrhoea.

Madiha had brought her child to the oral rehydration unit at the Abu Reish pediatric hospital in a bustling Cairo suburb for treatment, one of thousands of mothers each year who seek help when simple diarrhoea turns into something more serious and potentially lethal.

Until recently, more than 130,000 children in Egypt under two years old died of life-sapping diarrhoea annually. It accounted for 55 per cent of all infant deaths.

Madiha's daughter, Doaa, if she had fallen sick with gastric problems just two years ago, was in mortal danger. Now, thanks to oral rehydration therapy, the incidence of infant mortality in Egypt has been arrested and is declining.

Dr Maha Abou Zekry, who is in charge of the unit at Abu Reish, said that Doaa would soon return to health after simple treatment with a special preparation that includes salt and a sugar substitute.

The application of oral rehydration salts (ORS) to chronically sick Egyptian children with diarrhoeal diseases has been described by the British Medical Journal as perhaps "the world's most successful health programme."

Part of the credit for the programme should go to the United Nations Children's Fund, Unicef, which helped launch in 1983 the successful campaign against Egypt's number one killer which struck children from poor families who paid too little attention to personal hygiene and to basic cleanliness when preparing food.

Mr Lannert, Unicef's representative in Egypt, said a massive publicity campaign, mainly through television which reaches about 80 per cent of Egyptians, had achieved remarkable results. Awareness among mothers of the simple treatment increased from 3 per cent in 1983 to around 90 per cent today.

The Egyptian Government, with help from Unicef which spends about \$3m annually in Egypt, and the United States Agency for International Development co-operated for treatment.

Among the enemies of attempts by the Egyptian Government with assistance from organisations such as Unicef to curb the death rate among infants are poor standards of literacy and the tendency towards big families in Egypt, where 10 children are common.

Dr Zekry said simply that poor education standards made it difficult for health workers to publicise methods of protecting children from disease. Big families also

the programme, remains much higher than it should be, according to international health workers who say that the country's relatively well developed medical services should cope better than they do.

According to official figures, infant mortality (of children under one) per 1,000 live births is 76. UN figures put it at 93 per 1,000.

Other major causes of debilitating illness among children are tetanus and shistosomiasis. Tetanus develops often in babies born in unhygienic conditions where the umbilical cord is cut by an unsanitary knife or razor blade. Infection in the first week of life often leads to death.

Shistosomiasis is caused by snails that inhabit polluted canals and ponds in which children play or wash. The bacterial disease attacks the liver, causing acute listlessness. The discovery of the drug, praziquantel, has reduced the incidence of shistosomiasis among Egyptian children from 80 to 30 per cent, according to Mr Lannert.

One of Unicef's aims, and it is within reach of it, is to ensure that all Egyptian children are immunised against various killers in a programme that is taken for granted in the West. Egypt has set July, this year, the 35th anniversary of the Egyptian revolution, as the target date for achieving this. Mr Lannert is confident it can be achieved.

In the meantime, at the Abu Reish oral rehydration clinic, Drs Khaled and Kedry will be busy saving the lives of young and sometimes malnourished children on salaries of about \$60 per month, less than many doctors in the West get paid in an hour.

"We love our work," Dr Khaled said, "and we feel very happy when we save the life of a baby."

mean that the mother could not give proper attention to each child.

Mr Lannert said Unicef was phasing out of the programme which was being integrated into the Egyptian health service. His organisation is now concentrating its efforts in part on publicity campaigns that will seek to persuade mothers to allow longer intervals between each child, but he acknowledged the difficulties.

"It's a long haul, to get basic behavioral changes in rural families takes time," he said. One of the enemies of cautious attempts by the Government, assisted by international agencies, to curb Egypt's population explosion is the religious trend.

Egypt's religious leaders, relying on the teachings of the Koran, are either actively or passively opposed to a rigorous birth control programme. The Government seems reluctant to press the issue.

Meanwhile, Egypt's infant mortality rate, despite the success of

in the mass campaign. "It has had a phenomenal impact on reducing death from dehydration," Mr Lannert said.

Dr Khaled Abdel Fattah, who is in charge of a unit at Abu Reish for the most severe cases of diarrhoea, says that once a child becomes badly dehydrated life can slip away very quickly, especially if it is malnourished.

Symptoms of extreme cases of diarrhoea include sunken eyes, shock, poor blood circulation, rapid deep breathing, convulsion and coma. Doctors treat this condition by intravenous feeding.

The worst months for the hard-pressed diarrhoea diseases unit at the Abu Reish hospital are June to September, when the oppressive heat of summer hangs like a shroud over the city. Flies swarm in unsewered areas, contaminating food.

December is a relatively quiet month in the clinic. Still there was a crush of women with sick young children waiting outside the door

Extremists kill son of Punjab police chief

Sikh extremists shot dead the son of a top Punjab police officer yesterday, inflaming a political crisis over the future of Mr Surjit Singh Barnala, the state's moderate Chief Minister. Reuter reports from New Delhi.

Two gunmen on a motorcycle killed Dr M. S. Mangat, son of Inspector General D. S. Mangat, of the Punjab Armed Police, as he drove to hospital in the town of Patiala. A passing cyclist was also killed, bringing the Punjab death toll this year to 85.

Punjab's political crisis entered a third day as Mr Barnala kept silent over a demand by the five high priests of his Sikh faith to clear himself of their charge that he is a "sinner" for defying their orders to resign from leadership of the ruling Akali Dal.

Hong Kong negotiator

Mr Robin McLaren, Britain's ambassador in the Philippines, has been appointed head of the British side of the Sino-British joint liaison group, set up to settle detailed matters such as Hong Kong's trade relations and nationality before the territory returns to China in 1997. Kevin Hamlin reports from Hong Kong.

African rail link

Botswana is building a railway to bypass the South African homeland of Bophuthatswana, whose insistence that all Botswanans must have visas threatens to close the route over which most of Botswana's trade passes, government officials said yesterday. Reuter reports from Gaborone.

Philippine clash leaves 14 dead

By RICHARD GOURLAY IN MANILA

ELEVEN COMMUNIST rebels, a soldier and two civilians were killed yesterday in the first encounter between guerrillas and government troops since a ceasefire in the 18-year insurgency ended on Sunday, a military spokesman said.

The military report, which could not be confirmed with the rebels, said a company of the 17th Infantry Battalion was on a routine patrol when it ran into

communist New People's Army guerrillas about 130 miles north of Manila in Nueva Ecija province.

Brig Gen Benjamin Cruz, the local military commander, sent helicopter gunships to the area to pursue the fire fight to pursue the rebels, the military report said.

Before the ceasefire came into effect on December 10 an average of eight peoples —

civilians, military and rebels — were killed in fighting daily. Clashes between the military and the rebels were confirmed by both sides towards the end of the 60-day ceasefire.

Peace talks during the ceasefire broke down in mid-January when the National Democratic Front — negotiating for the NPA rebels — and the Government accused each other of negotiating in bad faith.

NAKASONE MAY HAVE TO BACK-PEDAL Japanese up in arms about VAT

By CARLA RAPOPORT IN TOKYO

IN GENERAL, the Japanese are not big complainers. But Prime Minister Yasuhiro Nakasone's proposed sales tax is turning complaining into a new art in Japan.

"Value-added tax (VAT) is like AIDS, something that could kill the whole country," says Mr Shinzui Nobotsugu, president of the Japan Chain Store Association. "As long as this proposal lasts, the politicians get no contributions from us," says the Japan Department Store Association.

The complaints from consumers and businessmen up and down the country are reaching such a crescendo that some are now predicting that Mr Nakasone may have to back-pedal on his proposal. Even his own Liberal Democratic Party members are now openly opposing the tax. Diet delibera-

tions have come to a complete halt with the LDP and the opposition at loggerheads on the issue.

So far, the Premier is standing firm, saying that he expected the nation would "have an allergy" to VAT. But if he does have to modify the proposal, it would cause more than a loss of face. It could cause even more storms because VAT is the glue holding together both his budget and his plan to cut income taxes.

The issue is a delicate one for the Prime Minister. He campaigned last year on the promise that he would not introduce VAT. In the meantime, however, he had to find a way to juggle some stimulative spending measures into a budget which freezes overall government expenditure. His tax reform bill, which offers

income tax cuts worth about ¥2,700bn (\$11.7bn), as well as a phased reduction in corporate taxes, seemed to offer the solution.

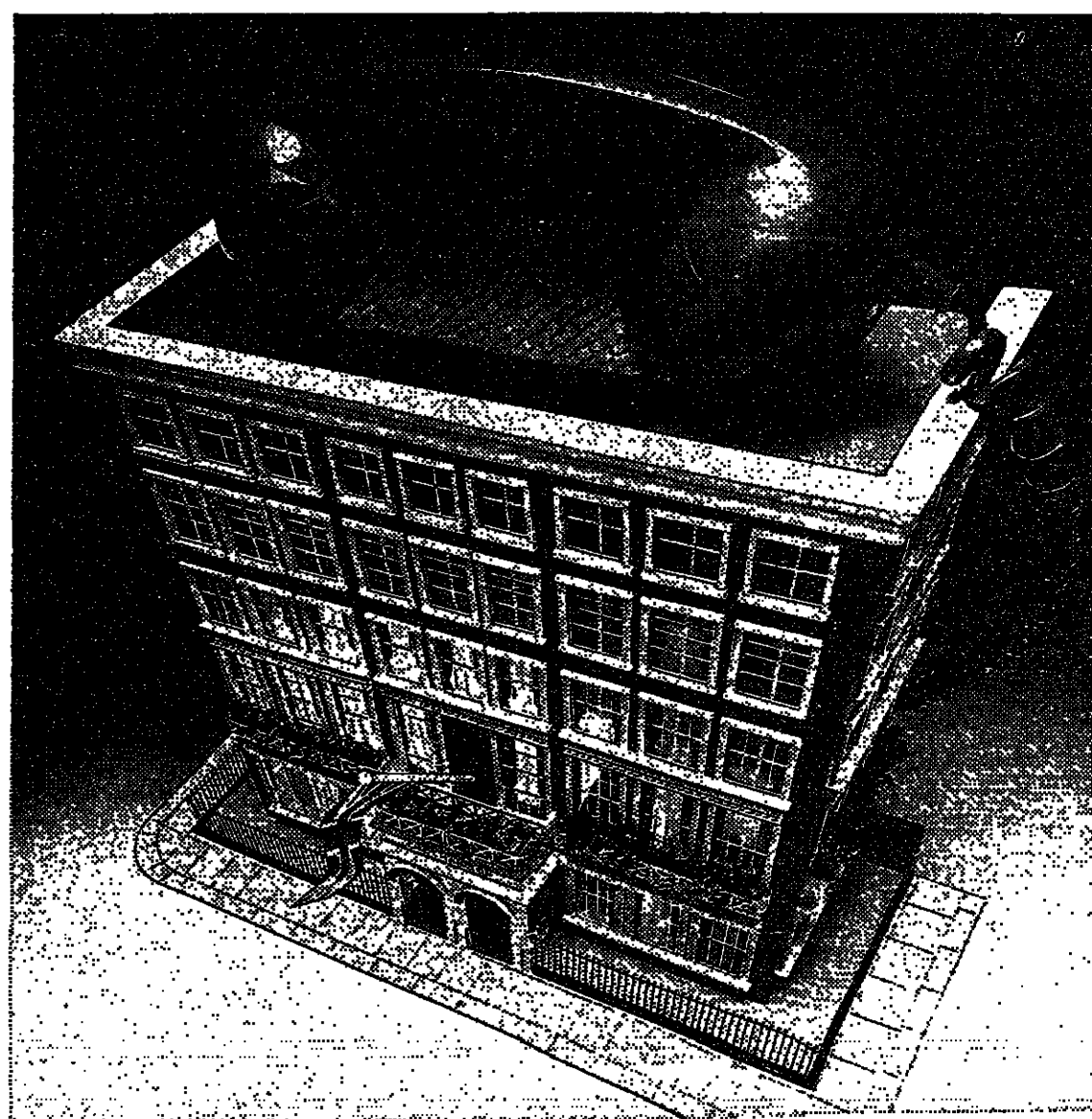
This bill, finally approved by the ruling party's tax commission late last year, proposes 5 per cent VAT on most goods and services from January 1988.

Detractors had hoped for a phased-in introduction of the tax, for more exemptions, or no tax at all. Even though companies with less than ¥100m a year in sales will be VAT-free, the groundswell of opinion remains very much against the new tax.

For example, in a letter to Mr Nakasone, a federation representing 8,700 manufacturers and distributors of textiles and household goods warned that they would withdraw from the LDP unless the proposal tax was dropped. Some estimate that as many as 20m LDP voters employed in the distribution industry are turning against their party.

Their main weapon at the moment, aside from marches and banners, is the local elections in April. Although these elections are for local positions, it is primarily at the local level that the LDP had maintained its long-standing support as Japan's ruling party. A big win by opposition parties at the local level could be an embarrassment to the party and to Mr Nakasone, who has already hinted that he would not mind extending his tenure beyond this year.

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AMERICAN NEWS

Peter Marsh on proposals for a network of 1,000 armed satellites

Star Wars theory gathers speed

A NETWORK of 1,000 satellites — armed to the teeth with rockets to shoot down Soviet warheads and each smart enough to dodge any projectiles fired in their direction — could be the centrepiece of a Star Wars defensive shield that might be ready by 1995.

This is the theory of the George C. Marshall Institute, a private Washington foundation which is a leading proponent of installing a Star Wars system by the early 1990s, five to 10 years ahead of schedule. With the capability to destroy warheads before they reach their targets the system could, so Star Wars advocates hope, deter the USSR from launching a nuclear strike on the US.

In recent weeks, the group's theories have gained the support of some members of President Ronald Reagan's Administration, chiefly Mr Casper Weinberger, the Defence Secretary. This has led to reports that the US may speed up plans to deploy a Star Wars system, a move which would almost certainly mean rewriting the 1972 Anti-Ballistic Missile Treaty which sets limits on development of such systems by the superpowers.

The proposals of the institute, whose president is Robert Jastrow, a prominent Star Wars proponent, fit in with optimistic projections by

some of the scientists working on Star Wars. The body in charge of the \$26bn research programme is the Strategic Defence Initiative (SDI) Organisation, part of the Pentagon.

Dr Allan Mense, acting chief scientist of the organisation, said recently in London that the feasibility of Star Wars was "no longer in question." He said that, three years into the programme, research results were better than had been expected, although he declined to say when he thought the system could be deployed.

The proposals for speeding up SDI have also encountered back on both political and technical grounds. Congressman George Brown, a leading Democrat from California, said the talk about early deployment of Star Wars was the "dogma" of the Reagan Administration.

Professor Ashton Carter, a physicist from Harvard University who is a leading critic of Star Wars, called the Marshall Institute's ideas "hastily vague." He said the Marshall satellites in the group's proposals would be easy to destroy using, for example, "space mines" — small explosive devices that the USSR could place in orbit relatively cheaply.

Professor John Logsdon, a space-technology expert at

George Washington University in Washington, questioned how the US, given its problems in lifting objects into space, could, in only a few years, launch the 1,000 satellites which feature in the Marshall proposals.

According to Dr Jastrow, a well-known astronomer who formerly worked for the National Aeronautics and Space Administration, the defensive shield could be built in stages from 1992. It would be based entirely on conventional interceptors, chemically-powered rockets, fired either from the satellites or from ground silos.

The system, says Dr Jastrow, would be effective from 1995, at a cost of \$54bn. At this point it would be about a quarter complete. The finished shield would be in place by the year 2000, adding a further \$67bn to the cost.

Dr Jastrow says that, by 1995, the system would be likely to destroy 56 per cent of incoming warheads. This assumes that the USSR fires all 1,500 missiles in its land-based silos, together with missiles from submarines. By 2000, with a more effective system, the "kill rate" would increase, to 83 per cent.

The system's less than perfect operation would be irrelevant to its success, according to Dr Jastrow, whose work with NASA

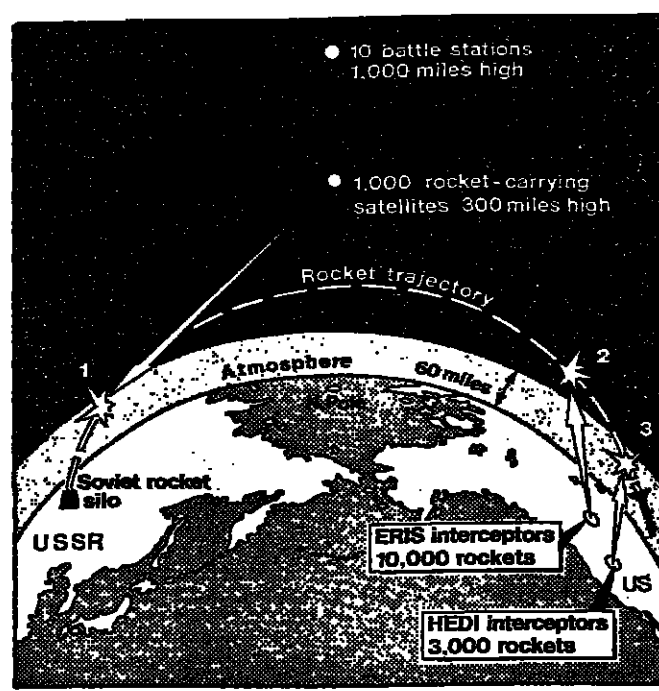
involved him advising on the moon landings in 1969-72. He argues that the very existence of the system would make the Soviet Union doubtful about the results of launching a nuclear strike, thus enhancing deterrence.

The 1,000 satellites in the Marshall proposals — which would circle the globe at an altitude of about 300 miles over the north and south poles — would each contain five to 10 small rockets. The projectiles, fired with devices to home in on the hot exhausts of Soviet missiles, would shoot down enemy warheads in the early stages of their ascent.

According to the institute, the satellites would have their own motors so they could manoeuvre away from any missiles fired in their direction. The satellites could even act in self-defence, firing off a rocket salvo.

The 1,000 satellites, each weighing about 13 tons, would receive instructions from a series of 10 battle-control vehicles in higher orbits about 1,000 miles above the Earth. These craft would have sensors to monitor the trajectories of Soviet missiles.

Supplementing the space-based projectiles would be two networks of ground-based rockets, totalling 13,000 missiles, scattered in silos around the



US. These rockets would aim to destroy warheads at a relatively late point in their trajectories, to great effect, downing around 40 Iraqi aircraft. If correct, this would be a severe blow to the Iraqis since their air force is the main strike weapon in the war.

Vice Admiral William Crowe, chairman of the US joint chiefs of staff, announced the arms probe yesterday. He said that there were no indications that the US weapons were decisively affecting the course of the Gulf war. But he cautioned that it was too early to give a firm view. "You have to look at it over a period of time," he said.

State Department officials acknowledge that the arms sales to Iran have badly damaged US relations with Iraq, re-established in 1985 after an 18-year break. "There is a lot of frustration and anger out there," said one official.

The US has also been concerned by recent Iranian advances in the war around Basra and sought to identify Iran as the aggressor and main obstacle to Iraqi proposals for a ceasefire.

Admiral Crowe said the controversy over US arms shipments to Iran had had one beneficial effect: a significant increase in the level of consultation between the White House and the joint chiefs.

Admiral Crowe, who was not consulted fully about President Reagan's far reaching arms control proposals to Mr Mikhail Gorbachev, the Soviet leader, in July last year, said: "I'm honestly not sure if it's a bit now about a lot of things."

Fears grow that Brazil is headed for recession

BY IVO DAWNAY IN RIO DE JANEIRO

FEARS are growing in Brazil that the country's economic drift is leading inevitably to recession in 1987 as the first indicators of a downturn have begun to emerge.

Yesterday, FIESP, the Sao Paulo Industrialists' Federation, reported a small increase in unemployment in the state, while retailers are claiming a sharp fall in sales.

After months of overheated consumption, the public appears to be returning to saving lured by annualised interest rates on certificates of bank deposits that soared on Monday by 100 per cent to over 630 per cent.

The surge was in part provoked by the central bank's decision to lift the monthly average rate of the LBC, its main financial instrument, from 23.4 to 27.31 per cent, suggesting an inflation rate of about 16 per cent in January.

Authoritative reports claim the government is now bracing itself for February inflation of between 25 and 28 per cent.

The stock markets responded to the interest rate surge with sharp falls. The key Sao Paulo Bovespa index registered a drop of 8.2 per cent to 5,706 points — the largest decline in a single day for 15 months. At the same time, the central bank confirmed reports that foreign capital is

deserting Brazil. Last year, some \$623m in foreign risk capital left the country, though it is pointed out that some of this could be attributed to the changes in US tax laws.

Continuing price adjustments promise a serious increase in inflation over the coming months. Yesterday, the Government issued a new table of prices for 61 products with rises averaging 25 per cent. Its impact is forecast to be some 8 per cent on the consumer price index over the coming two months.

The Administration of President Jose Sarney has repeatedly attacked industry for failing to give full support to the now all but frozen price freeze but prolonged negotiations to remove the wage rise trigger — tripped each time inflation rises 20 per cent — have come to nothing and union militancy is rising.

To add to the uncertainty, it has now been all but confirmed that President Sarney will reshuffle his ministers on March 15. With the new Congress now concentrated heavily on its role as formulator of a new constitution, Mr Sarney's efforts to reach a political consensus on how to adjust the economy are bogged down.

Few believe that target growth for the year of 7 per cent is either attainable or desirable.

Concern in Argentina over sharp inflation rise

BY TIM COONE IN BUENOS AIRES

THE Argentine inflation rate showed another disappointing jump during January, according to official statistics.

Retail prices rose 7.6 per cent in one month, producing surprise and concern at the highest level of Government, said Mr Juan Sourrouille, Economy Minister.

Serious concern over a possible collapse of the Government's economic stabilisation plan — the so-called Austral Plan — was triggered last year when the monthly inflation rate touched 7.8 per cent a month

between July and September. Mr Sourrouille was at pains to calm worries in the local financial markets, saying the sudden jump was only a temporary one, that it would not affect the foreign debt negotiations — due to begin with the commercial banks this week.

Publication of the figures for January provides an inauspicious start to the year, in which Argentina agreed with the International Monetary Fund to obtain a new standby loan to keep the average monthly inflation rate down to 3 per cent

Canadian import surge eats into trade surplus

BY BERNARD SIMON IN TORONTO

A SURGE in imports pushed Canada's trade surplus last year to its lowest level since 1983, according to figures published yesterday by Statistics Canada.

The 1986 surplus was C\$9.6bn (\$4.8bn) compared with C\$17.5bn the previous year. Exports rose fractionally to C\$121.1bn, while imports were 8.5 per cent higher at C\$111.5bn.

Falling oil, gas and coal prices were the key reason for the weak export performance. Sales of all other major commodity groups rose last year, but energy export values tumbled by C\$5.2bn.

Import growth was spurred by heavier purchases of

machinery, industrial goods and automotive products.

Bank of Nova Scotia estimates that the poorer trade performance has turned the overall current account of the balance of payments from a position of rough equilibrium in 1985 to a C\$10bn deficit last year.

The bank expects the trade surplus to be roughly the same this year, but the current deficit to grow to around C\$13bn.

Slowing domestic business activity is expected to dampen 1987 import growth. According to Statistics Canada, the trade surplus rose by C\$105m last December (compared to November), as a result of lower imports from the US, especially automotive products.

McFarlane in suicide attempt

POLICE have concluded that Mr Robert McFarlane, the former presidential adviser whose mission to Tehran was at the heart of US arms shipments to Iran, tried to take his life with an overdose of tranquilizers, a police source said yesterday. AP reports from Washington.

Mr McFarlane, 49, remained hospitalized yesterday at Bethesda naval medical center.

He was taken to the hospital near his home in suburban Maryland after he swallowed 25 to 30 valium pills, said Detective Lauren Smith of the Montgomery county police department.

Police would not discuss the case, but a source close to the investigation, who spoke on condition of anonymity, said detectives had concluded that the overdose was a suicide attempt.

Gulf war arms inquiry ordered

BY LIONEL BARBER IN WASHINGTON

THE JOINT chiefs of staff in the US, who were not informed of President Reagan's decision to secretly sell arms to Iran, have ordered a probe into whether the American weapons are playing a significant role in the Iran-Iraq war.

President Reagan has said that only a minimal amount of weapons were shipped to Iran between 1985 and 1986, enough in his words last November to fit into one single aeroplane. But extensive reports in the US Press and a Senate inquiry have revealed that over an 18 month period several shipments of arms took place, including US made tow anti-tank missiles, anti-aircraft missiles, Hawk anti-aircraft missiles.

In recent weeks, reports from the war-front have suggested that the Iranians have been using the Hawk missiles to great effect, downing around 40 Iraqi aircraft. If correct, this would be a severe blow to the Iraqis since their air force is the main strike weapon in the war.

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WORLD TRADE NEWS

Tornado group urges technology pact with Japan

BY LYNTON McLAIN

PANAVIA AIRCRAFT, the three-nation military aircraft consortium, has asked the West German, Italian and UK Governments to seek an agreement with Japan for the exchange of military technology.

Panavia sees such an agreement as essential if its attempts to sell its Tornado fighter-bomber to Japan are to succeed. Only the US has an agreement with Japan for the exchange of military technology.

The West German, Italian and UK Governments have expressed their willingness to approach the Japanese over the development of a suitable agreement, according to Panavia.

The UK Defence Sales Organisation, part of the Ministry of Defence, said yesterday that Panavia had been in touch over the sale of the Tornado

to Japan, but it would not confirm that an approach had been made about an agreement to share military technology.

The consortium is waiting for a response from the Japanese after a lengthy sales campaign for the Tornado.

The Japanese Air Self Defence Force requires a close support fighter to replace the Japanese-designed and built Mitsubishi F1.

In 1984 Japan selected three potential foreign competitors, the Panavia Tornado and the US General Dynamics F16 and McDonnell Douglas F15 aircraft.

The air defence force has authorised to buy 24 fighter support aircraft in 1987-89, but no money has been budgeted for the purchase. Panavia is working on the assumption that Japan needs between 120 and 170 such aircraft.

Panavia says that Japan appears to have three options: to design new aircraft in Japan; to buy foreign aircraft; or to update existing aircraft.

The consortium is prepared to work with the Japanese to develop a version of the Tornado specifically for the Japanese.

Demag in distribution deal with Volvo BM

By Nick Garnett

DEMAG of West Germany is to sell hydraulic excavators through the UK dealership of Volvo BM, the Volvo group's construction machinery arm. The move is the latest of a series of distribution agreements among construction equipment makers.

Volvo BM and Demag are understood to be discussing similar arrangements in other markets.

VME, the construction equipment group formed some years ago between Clark Equipment of the US and Volvo — and of which Volvo BM is a part — has a broad equipment range. But this range, which is sold by Volvo BM in the UK, does not include an excavator.

Demag will supply to Volvo BM its 40 to 500 tonne excavators, which will retain the Demag name. The market for such equipment in the UK is about 100 to 150 units a year. Demag has 5 per cent of this market, but Volvo BM said yesterday that it aimed to raise this to between 10 and 15 per cent.

Acquiring particular types of construction machinery to plug gaps in a product range is one reason behind the series of joint distribution and manufacturing ventures signed in the past year between construction equipment manufacturers.

Flatalls is getting up a joint manufacturing venture with Hitachi to make up to 3,000 Hitachi-designed excavators a year at a new plant near Turin. It is a deal which includes wide-ranging distribution arrangements.

Caterpillar of the US and Mitsubishi announced last year that they were merging their hydraulic excavator lines in a joint manufacturing and distribution venture in Japan.

Orenstein and Koppel of West Germany bought Fawn, another German construction equipment maker, last year and is merging their distribution systems.

Komatsu is to begin purchasing Norwegian-made Moxey articulated dump trucks from the Brown group of the UK, to be sold as Komatsu machinery. Komatsu is also marketing as Komatsu equipment vibratory rollers made by ABG of West Germany.

Louise Kehoe reports on the undeniable attractions of owning a West Coast vineyard

Californian wine draws foreign investors

GRAND Metropolitan's \$12bn acquisition of the Heublein wine and spirits subsidiary of RJR Nabisco last week catapulted the British company to the top of a growing list of foreign investors in California's wine industry.

With its purchase of Heublein, Grand Met harvested a collection of wineries and vineyards that together represent an estimated 12 per cent of the state's annual wine production. As well as Heublein's Inglenook and Beaulieu labels, Grand Met also acquired the sizeable Heublein brand, very bought by Heublein just a week before the Grand Met purchase.

While Grand Met's acquisition of Heublein is widely seen as a defensive move to counter possible unwelcome takeover bids, the British company's investment in the food and beverage industry is a sign of a surge of foreign purchases in the state's growing wine industry.

Over 24 per cent of the state's wine production, measured in gallons shipped, is now in foreign ownership, according to Mr John Fisher, president of Fisher and Company, a San Francisco investment banking firm that specialises in the food and beverage industry.

Investment in California wineries has increased dramatically over the past few years, he notes. While the largest new foreign owners of California wineries — Grand Met and Guinness — bought wineries as part of larger trans-

actions, there is a serious and growing interest in the California wine industry among European and Asian companies, he believes.

Several European wine and beverage producers have already put down roots in California. Nestlé, the Swiss foods and beverages company, has for example bought interests in three California wineries.

The recent surge in new investment in the wine industry is also related to the limited supply of quality land in the prime wine producing regions, says Mr Valette. "European investors see the window of opportunity closing. They will pay a premium to get in now," he cites for example the purchase of extensive acreage in Napa Valley by a joint venture led by British brewer Whitbread.

The Japanese are also showing interest in California wineries. "The Japanese emphasis quality along with their devotion to taste for fine wines is drawing them to California," says Mr Fisher, who was instrumental in the recent sale of Ridge Vineyards to Otsuka Pharmaceuticals, a Japanese chemicals company which also owns a small wine-making operation in Japan.

Most of the foreign investors in California's premium wineries are experienced vintners, industry analysts point out. "One of the strengths of the California wine industry is its technology," suggests the San Francisco-based Wine Institute, a trade group representing US winemakers. "The European winemakers may be aiming to gain access to that technology," the institute's researchers suggest.

The sales of small California wineries to overseas buyers are, however, overshadowed by the recent acquisitions of some of the state's largest producers by Grand Met and by Guinness through its acquisition of Distillers.

These moves reflect a highly competitive and shrinking market for "standard" or "jug" wines in the US, say the analysts. This segment is dominated by E and J Gallo, the largest US wine producer, which is said to account for one out of every four glasses of wine drunk in the US.

Competing with Gallo has proved a punishing experience for even the largest beverage companies, foreign or domestic. "To be successful, a company must have an established distribution system and understand the complexities of the US wine market, where sales regulations vary widely from state to state," says Ms Eileen Fredericksen of Francisco wine industry consultant. Grand Met is "the right kind of company," she suggests.

"Marketing and brand name development are key issues," adds Mr Fisher.

"The California wine business is becoming part of a global beverage market. We are going to see industry consolidation and the emergence of global beverage companies that offer a broad portfolio of brand names," he predicts.

The California wine industry is emerging from a difficult period, says Mr Valette. US consumption of premium wines is growing rapidly, he adds. "Depending upon how you define premium, the growth rate is 10 to 20 per cent." Production is also on the increase. California's small "boutique" wineries increased their output by about 14 per cent last year, he calculates.

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Delegates to Gatt seek improved information flow

BY WILLIAM DUFFELL IN GENEVA

BETTER information on import tariffs and trade flows is needed from the 22 members of the General Agreement on Tariffs and Trade (Gatt) before further substantial cuts can be negotiated in tariff levels, delegates to the first formal session of the Uruguay Round agreed yesterday.

The Gatt secretariat will start work on improving the data base before the next meeting of the negotiating group on tariffs on April 27.

One of 14 groups in which delegates will seek to liberalise world trade over the next four years, the tariffs meeting, was followed in the afternoon by the first session of the group examining how to reduce non-tariff barriers.

Among the opening shots fired yesterday by the 27 countries

attending the tariffs group was a suggestion that all current tariffs below the 5 per cent level could be dropped forthwith. Exchange rate fluctuations were rendering these low tariffs irrelevant, it was argued.

An attack on tariff peaks, aiming at cutting to an agreed maximum level the very high tariffs imposed by some countries on specific imports, was another proposal. An indecisive discussion took place on whether tariff reductions would be more easily effected through bilateral trade-offs or by agreeing to a formula for an across-the-board cut in a large number of tariffs.

Delegates are so far only staking out their starting positions in what promises to be a complex technical negotiation over tariffs.

Mexico finalises pipeline accord

BY TIM COONE IN BUENOS AIRES

A \$475m contract to construct a 1,380 km gas pipeline in Argentina was finalised this week between the Argentine and Mexican governments.

The pipeline will bring natural gas from one of Argentina's biggest gasfields near the Andes mountains, to the petrochemical complex at the port of Bahia Blanca, then north to industrial and domestic consumers in Buenos Aires.

The contract has been under negotiation for the past 18 months and has aroused considerable controversy for not having been put out to either international or local tender.

Construction is to be entrusted to Mexican and Argentine contractors from both the state and private sectors.

The Mexican contractors, a consortium of five companies, will construct just under 500 km of the pipeline and are providing 37 per cent of the finance with government backing.

The finance package consists of a \$142m loan over 11 years with a 24-year grace-period and a fixed interest rate of 7½ per cent, and further commercial trade credits of up to \$53m with a seven-year repayment period at 14½ percentage points above Libor.

The Argentine part of the construction is to be financed by the Government with export and pre-export finance and through bonds to be placed on the local financial market. The export financing is being justified as Argentina will

repay the Mexican loans with industrial goods, including railway rolling stock, ships, fishing boats, machinery and other products still to be negotiated.

The Mexicans apparently want cereals and other food products included, although this is being resisted by Argentina as they comprise its principal hard-currency earners on the international market.

Argentina at present flares off almost 20 per cent of its gas production due to its lack of pipeline and industrial infrastructure to make adequate use of the gas.

Who taught British Airways the secret of 'Putting People First'?

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**Colin Marshall
CHIEF EXECUTIVE BRITISH AIRWAYS,
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Any Company principals who would like more information about 'Putting People First' are invited to contact TMI's Managing Director — Antony Lane, direct.

UK NEWS

Teachers plan ballot on strike action

BY DAVID BRINDLE, LABOUR CORRESPONDENT

STATE SCHOOLS in England and Wales face renewed disruption after the two leading teachers' unions decided yesterday to resume strike action in their campaign against the Government's plans to impose a pay and conditions settlement on the profession.

The move follows the failure of the unions to win significant changes in the Teachers' Pay and Conditions Bill, which provides both for imposition and for abolition of direct negotiation of salaries and contract terms.

The National Union of Teachers and the National Association of Schoolmasters/Union of Women Teachers, which together represent almost two thirds of the 400,000-strong teaching force, are to conduct a joint ballot on a fresh programme of disruptive action.

The initial aim is to hold a half-day strike in every school in the week beginning March 9. But the unions are making it clear that this

could be followed by further strikes or sanctions if the Government presses ahead with its plans.

Mr Fred Smithies, general secretary of the NAS/UNT, said: "We have been left with no alternative but to organise what could be a very long-running campaign of resistance."

Mr Kenneth Baker, Education Secretary plans to impose a pay settlement, likely to be worth 16.4 per cent over 15 months, and a tighter employment contract preventing teachers taking some of the more disruptive of non-strike sanctions they have used during the lengthy dispute over the pay and contract issues.

He said last night: "The (strike) threat is not what people expect of a profession. Parents will look to ordinary teachers to adopt a more sensible and responsible approach than some of their leaders are advocating."

Wider use of airwaves sought by ITV groups

By Raymond Snoddy

THE LEADERS of the British commercial television industry are to hold a top-level meeting with the independent production sector to try to find ways of increasing the access of independents to the air.

The move is a response to statements by Mr Douglas Hurd, the Home Secretary, that he wants to see independent producers gain access to 25 per cent of Britain's four-channel television system within four years.

Mr David Shaw, general secretary of the Independent Television Companies Association (Itca), said yesterday the ITV system had taken the initiative to explore ways in which independent producers can gain meaningful access. But Mr Shaw warned: "Whatever we do, whatever they get as part of the cake, if it doesn't enrich the schedules there is no point."

The ITV companies clearly want to reach a voluntary agreement with the independent producers to avoid the danger of having a compulsory quota imposed.

The 16 ITV companies are discussing the possibility of a transitional fund to encourage the creation of new independent production companies.

Manpower body's training 'may not be mending skill shortages'

BY CHARLES LEADBEATER, LABOUR STAFF

THE Manpower Services Commission does not know enough about the skills that industry needs, nor the skills of the unemployed, to be sure its training programmes are correcting skill shortages rather than adding to skills surpluses, according to a report published yesterday by the National Audit Office.

The findings of the report into the MSC's £249m Adult Training Strategy also raises questions over the effectiveness of the other training programmes run by the commission in reducing unemployment.

The NAO, which evaluates the effectiveness of public spending, says: "The MSC does not have the information which would enable it to be certain that training is not being

provided in skills already in good supply or in surplus and available for use."

The commission urgently needs a system to gather comprehensive information on the supply of and demand for skills in local labour markets to avoid the risk of a considerable waste of resources.

Without a much improved skills balance sheet the MSC will not be able effectively to determine which programmes it should fund.

A planned computerised skills information system was shelved in 1985 after four years' development due to escalating costs. A replacement may be operational later this year.

The commission launched the

ATS in 1984 in an attempt to focus training on skills shortages, following criticism that its predecessor, the Training Opportunities Programme, was not sufficiently geared to giving trainees the skills to gain employment.

The strategy promises to be more cost-effective than Tops, with higher rates of job placement for trainees, but it contains serious weaknesses, the NAO says.

The MSC's adult training programme was expanded from 110,000 places in 1983-84, to 250,000 places in 1986-87, without full evaluation of pilot schemes. The problems identified in the pilots are embedded in the full schemes and are yet to be corrected, the report says.

Eurotunnel chief to stand down

BY ANDREW TAYLOR

LORD PENNOCK yesterday confirmed that he intends to step down as British joint chairman of Eurotunnel, the Anglo-French Channel tunnel consortium.

His decision to step down had been expected following recent criticism from the Bank of England and in the Civil Service, which have made no secret of their view that a stronger, more dynamic chairman was required.

Lord Pennock, 66, said last night

in a prepared statement that he would not relinquish the post as co-chairman until a suitable successor could be found.

He said that other business commitments meant that he could no longer devote the time necessary to the job.

Lord Pennock, a main board director of Morgan Grenfell, the merchant bank, is closely involved with the reorganisation of the bank following the departure of its chief ex-

ecutive and head of corporate finance in the wake of the Guinness affair.

Criticism of Lord Pennock's role at the consortium dates back to last October when Eurotunnel struggled to raise £200m in an international share placing.

The Bank of England in particular has felt a change of leadership would be beneficial in the run-up to Eurotunnel's £750m international share sale planned for this summer.

Khoo loan agreed 7 days after Lloyds' bid for Standard

BY CLIVE WOLMAN

STANDARD CHARTERED, the London-based international bank, first told Tan Sri Khoo Teck Puat's National Bank of Brunei (NBB) that it was granting it a loan facility seven days after Lloyds Bank announced a proposed takeover bid for Standard in April last year.

Last week, Mr David Miller, Standard's executive director in charge of commercial banking said: "No fresh loan facilities were made available to the National Bank of Brunei during the entire time of the 1985 or early 1986, according to a letter written by Standard Chartered."

Standard Chartered made no other significant loans to NBB in the three years before the takeover bid although it made loans to other companies controlled by Tan Sri Khoo.

Last Wednesday, Standard Chartered's management decided to ask the Bank of England to appoint inspectors to investigate allegations about loans made to investors who supported it during the bid battle.

Standard Chartered declined to

loan, if it is outside the ordinary course of banking business, could be a breach of the Companies Act.

Lloyds Bank first approached Standard Chartered on the morning of April 4 with a takeover offer. An announcement of the £1.17bn offer was made that afternoon. On April 11, the NBB was informed that a loan facility of 20m Brunei dollars (\$8m) would be granted to it. This followed a request for such a facility by which dated back to the end of 1985 or early 1986, according to a letter written by Standard Chartered.

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Standard Chartered declined to

Labour rating slips in by-election survey

BY OUR POLITICAL EDITOR

THE BY-ELECTION at Greenwich, south-east London, on February 26 now appears to be a more open contest after a survey organised by BBC Television's Newswatch programme.

This shows a rise in support for the SDP-Liberal Alliance candidate over the past week, with Labour's rating falling back.

Labour is still shown in the lead at 43 per cent, but the Alliance has moved into a clear second place at

31 per cent, with the Tories at 25 per cent. The interviews were conducted last Sunday and compare with a full survey taken on February 3 which put Labour at 48 per cent, the Tories in second place at 28 per cent, and the Alliance third at 24 per cent.

The Alliance's seven-point gain is mainly the result of switching from Labour. When the by-election was called, it looked as though Labour would comfortably retain the seat.



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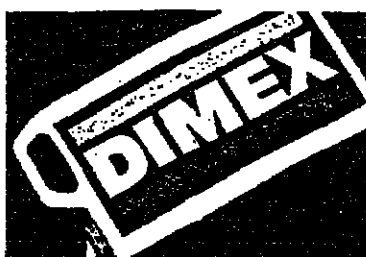
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Energy industry narrows choice on coal plants

By MAURICE SAMUELSON

THE Central Electricity Generating Board (CEGB) is expected soon to announce progress on its search for sites of new coal-fired power stations to help to meet growing electricity demand in the 1990s.

After analysing the suitability of eight sites between East Anglia and the south-west, it plans to earmark some for closer study, involving investigation of soil conditions and other environmental and ecological factors.

While the Government yet to decide on the future of nuclear power, the CEGB insists that it does not know how many new coal-fired plants it will need or when it will start ordering them. However, with electricity sales rising faster than expected, it acknowledges that some new coal plants will be needed whatever the decision over new nuclear stations.

The coal plants will be brought on stream more rapidly than nuclear plants and will also supply more power - 1,800MW compared with the 1,200 MW of the proposed Sizewell FWR station on the east coast of England.

The coal burners would thus contribute a significant part of the 10,000 MW to 12,000 MW of additional capacity which the CEGB may need by the year 2000.

Although the lead sites for the CEGB's new coal stations will not be identified clearly by the end of the year, the search is expected to narrow in the next two or three weeks with a choice of sites for test drilling and other physical studies.

It is expected that at least two of them will be in the south where growing electricity demand is placing an increasing strain on the national grid. Among the favourites are Fawley on the Solent and Kingsnorth on the Thames Estuary.

Among possible Midlands sites is West Burton on the River Trent. Like Kingsnorth, it already houses a major coal-fired station while Fawley houses one of the CEGB's major oil-fired stations.

While the CEGB needs new power stations in the south - preferably on the coast - British Coal would probably prefer to see at least one more close to a major coalfield.

This could also be the preference of the Government if it wants to "reward" the members of the breakaway Union of Democratic Mineworkers for their refusal to support the 1984 miners' strike.

West Burton is in UDM territory and has the added advantage of having previously achieved planning permission for a new coal-fired power station. But Fawley, too, could be supplied with coal from UDM pits.

British Coal would supply new coastal power stations by sea. But it would also have to compete with cheap foreign coal stocked on the Continent.

Other sites which the CEGB has been studying in recent months are Killingholme, Lincolnshire; Hams Hall, Midlands; Barking, on the Thames; Marchwood, near Southampton; and Immingham Point, an island near Plymouth.

Thorn unit cuts its workforce by 8%

By Terry Dodsword

THORN EMI Electronics, the defence systems division of the Thorn EMI group, is cutting its workforce by almost 8 per cent in a rationalisation move which will effect five plants in the south of England.

The job losses will affect 550 workers out of a total of 7,140 in the defence group. The company said yesterday that they had been caused by a "slight" reduction in Ministry of Defence orders, combined with a general efficiency drive within the organisation.

Two plants at Feltham in Middlesex will be affected by the decision, along with another at the group's Middlesbrough facility at Hayes, a further factory at Woking in Surrey, and a fifth at Wells, Somerset. The company will be seeking the redundancies over a 90-day period.

Thorn's defence sector embraces a wide range of activities, including fuses for a variety of applications, work on the international MLRS 111 multiple-launch rocket system project, radar systems for the Navy and electro-optics equipment for air defence devices.

During the reconstruction of the group, which followed the severe profits downturn and management upheaval of 1985, the defence activities have also been reorganised.

The company has been aiming to create larger businesses that would be stronger in overseas markets and better able to cope with the cuts in UK Government-funded defence projects.

Only a few days ago, the defence division was awarded a £12m UK Ministry of Defence contract for bomb fuses.

Banking Bill worries ruffle the City

By DAVID LASCELLES, BANKING CORRESPONDENT

WOULD it be acceptable in Britain if a large Continental bank bought a UK "merchant" bank? Probably. And if a large US bank bought a UK clearing bank? Possibly. And if a Japanese bank bought a UK clearing bank? Doubtful.

That are the sorts of worries that are stirring in the City of London at the moment as the Banking Bill makes its way through parliament without any broad powers for the Bank of England to prevent undesirable bank takeovers.

Whether these worries - which are shared by the Bank - will actually lead to parliament agreeing an amendment to protect banks is still doubtful. The Treasury Government remains opposed to creating powers to block bank takeovers on any but prudential grounds (where depositors would be threatened).

Mr Ian Stewart, the Economic Secretary to the Treasury, who is steering the bill through parliament has made only one concession: he will require anyone who buys more than 5 per cent of a bank to notify the Bank of England. But this amounts to very little, stakes of this size already have to be disclosed to the stock exchange, and the Bank would have no power to stop the buyer enlarging his stake, until it reached 15 per cent.

When the Banking White Paper (policy document) came out over a year ago, it spoke of the need for the Bank of England to be given more explicit powers to approve changes in control of banks. But when the bill subsequently appeared, it narrowed the criteria for approval down to whether the acquirer was "a fit and proper person" who would not threaten the interests of depositors which some people think is not enough.

The issue has created an unusual identity of interest between the banking community, the Bank of England, Tory backbenchers and the Labour Party, all of whom believe for various reasons that the Government should be able to veto bank takeovers on national interest grounds. The Bank is worried about control of the UK monetary system slipping abroad, and bankers want to avoid foreign predators at a time of rising international takeover activity.

Right-wing MPs in parliament think British banks should remain British, and left-wing MPs believe Britain should retain control of all its important economic assets.

The House of Commons committee hearing the Banking Bill has considered a number of amendments to widen the Bank of England's powers of surveillance and veto. But it has rejected them. This now reduces the tactical openings for the pro-veto lobby. They can either have another crack at the bill stage in the Commons or make a wish when the bill reaches the Lords, where there are many banking peers.

The Treasury's position is that banks do not need any special protection, a position which stems largely from the mainstream Tory view that the UK banking system is not competitive enough and that free markets are preferable. Nor does the Treasury seem specially inclined to heed the Bank, whose status in Whitehall has declined since the Johnson Matthey affair and which is being careful not to lobby too hard.

In defence of its view, the Treasury says there are other ways of blocking bank takeovers. One is a reference to the Monopolies and

Mergers Commission, which is how the Hongkong and Shanghai Bank was prevented from buying the Royal Bank of Scotland.

However, this does not satisfy the veto lobby because of the growing view that a monopolies reference should not be used to obstruct takeovers but should consider genuine matters of competition. And if a Japanese bank were to buy a British bank, the result would probably be an intensification of competition rather than the opposite.

The second is to halt a takeover on the grounds that reciprocal access does not exist for UK banks to the acquiring bank's home market. Again, the most frequently cited example is Japan, which foreign banks find exceedingly hard to crack. However, no legislation at present gives the UK authorities grounds to block acquisitions by foreigners of bank stakes on reciprocal grounds.

The whole debate about curbs on ownership of UK banks is overlaid by suggestions that UK banks are seeking special protection for themselves. There is probably some truth in that. But ironically, if the attempt to get a veto clause into the Banking Bill fails, banks could actually find themselves more exposed than other types of UK companies.

The 1975 Industry Act gives the Government the right to stop the acquisition of a manufacturing company on national interest grounds (though it has never been used). And the 1982 Insurance Companies Act gives the Trade Secretary the right to veto any change in control of an insurance company on some what wider grounds than are being proposed in the Banking Bill.

Portable TV sets spur record sales

By TERRY DODSWORTH, INDUSTRIAL EDITOR

MORE television sets were sold in Britain last year than ever before, mainly because of a surge in deliveries of small colour portables.

Preliminary figures from the British Radio and Electronic Equipment Manufacturers' Association (Breema) show that the six-year-old boom in sales of small-screen sets - televisions with 18-inch screens or under - gathered pace last year to send shipments soaring by 22 per cent.

Deliveries to the retail trade are estimated to have reached 1.62m units against 1.58m in 1985, considerably in excess of the previous record of 1.62m units set in 1984.

Total television sales, as measured by manufacturers' deliveries to retailers, are estimated at 1.8m in 1986, an 11 per cent increase on the 1.6m units sold in 1985. The previous record was achieved in 1984, when television sales reached 1.57m units.

Breema attributes the strength of the market last year to the buoyancy of demand for all kinds of consumer electrical goods. The current popularity of small-screen portables dates back to 1980 when the market began to grow rapidly with the increasing use of second or even third televisions. Sales in 1979 amounted to only 380,000 units.

Video cassette recorder (VCR) deliveries were also extremely vigorous last year, rising by 63 per cent to 2.2m units from 1.36m, and coming within a whisker of breaking the annual record of 2.24m set in 1982.

According to Breema, 49 per cent of all UK households now have a VCR. Sales, it says, are currently being driven by cheaper models as lower-income families are attracted into the market. Products retailing at under £350 accounted for over a third and at under £400 for over three quarters of sales in the third quarter.

The UK's trade position in consumer electronics, while remaining heavily in deficit, appears to be improving because of the decline in sterling, Breema says. In televisions, about 1.5m of the total delivered in the British market were imports last year, measured either as complete sets of large sub-assemblies exported to UK final assembly plants, or exports by UK producers amounted to about 500,000 units.

Bridge plan abandoned

By JAMES BUXTON, SCOTTISH CORRESPONDENT

A £12m scheme to build a railway bridge across the Dornoch Firth on the far north-east coast of Scotland was abandoned yesterday when Mr Malcolm Rifkind, Scottish Secretary, said the Government would not help to finance it.

The scheme was to build a railway bridge alongside the road bridge the railway from Wick and Thurso in Caithness to Inverness will lose 20 per cent of its traffic since the line makes a loop of more than 30 miles at this point.

But British Rail said that the project, which would have involved building 15 miles of new track and possibly closing the Lairg loop, did not meet its own investment criteria.

British Rail fears that without a

Whitehall may direct Aids research plans

by Richard Evans

THE GOVERNMENT is considering directing research into the Aids virus much more positively than at present in an attempt to speed the finding of a cure.

Mr Norman Fowler, Social Services Secretary, and Mr Tony Newton, Health Minister, are having talks with the Medical Research Council (MRC) to see how feasible more central direction of government scientists' research would be.

Sir James Gowans, MRC secretary, said yesterday that the aim was to develop an Aids vaccine and to find ways of killing the virus in infected patients.

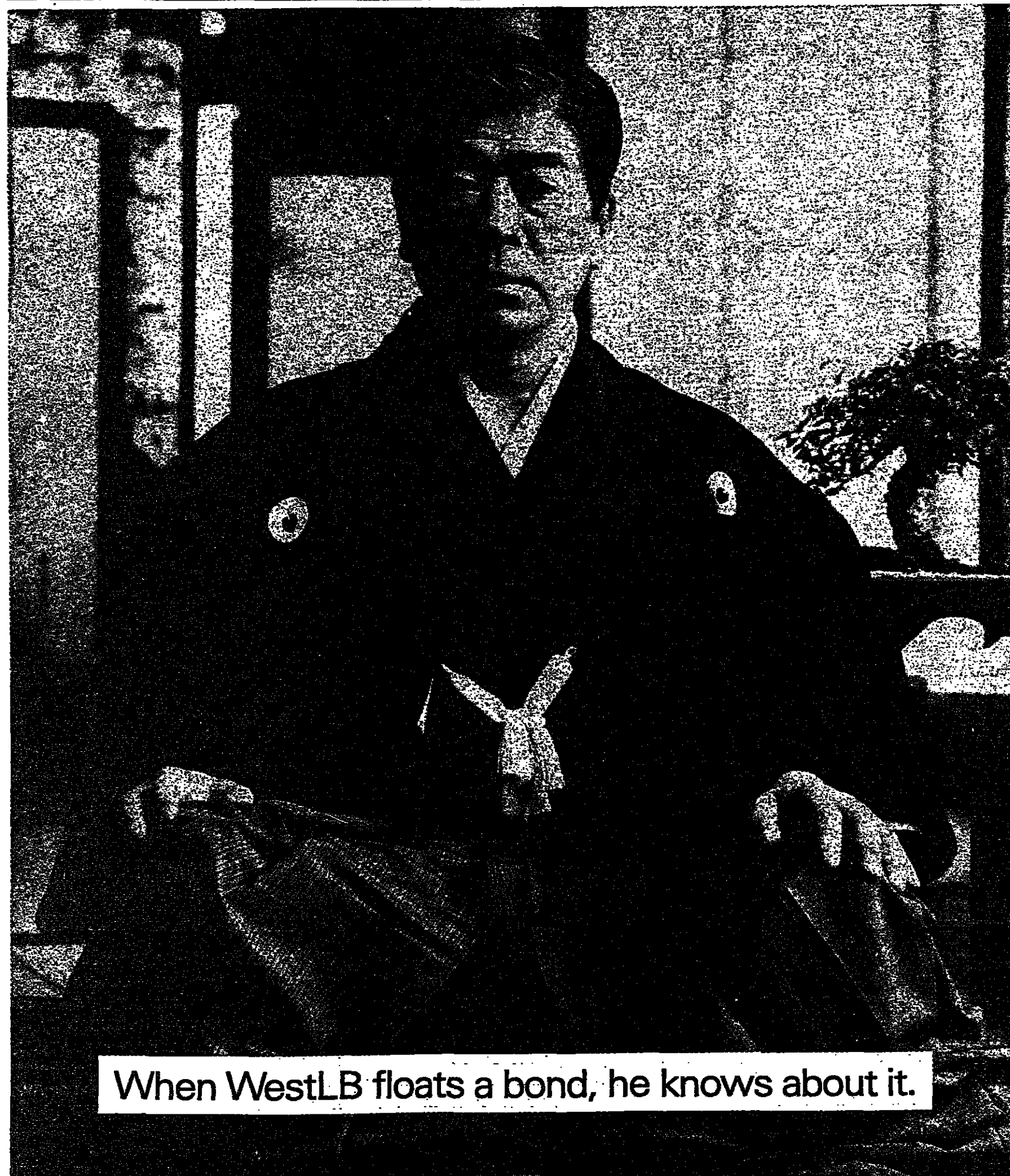
"The work would go on throughout the UK involving many laboratories and many workers. There are lots of candidate vaccines to be tried - it is a huge task," he said.

The MRC programme was put to the Government in December, and an announcement giving the go-ahead is expected soon. About £3m will be needed in the first year, rising rapidly after that.

At present scientists put up proposals to the MRC before they receive a research grant, and the research is fragmented. The alternative under consideration would be for the MRC to put forward its own ideas to co-ordinate research.

The change in tactics is under consideration as the number of notified Aids cases continues to mount. The total in January rose by a record 76 in the UK to 688.

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Universities need 'business control'

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TECHNOLOGY

Sir Martin Wood

Evangelist of industrial innovation

Peter Marsh talks to one of Britain's leading high-technology entrepreneurs

SIR MARTIN WOOD, doyen among Britain's high-technology entrepreneurs, is worried. "In the UK we are watching our own decline. It's the first time a country as advanced as ours has done this. In the case of the Roman and Spanish empires, they declined and books were written about it afterwards. If we can't pull ourselves out of what is happening it will not be for lack of information."

If Sir Martin takes a scholarly view of Britain's sliding position in the world league table, and in particular its fall in ranking in science and technology, it reflects his academic roots in a highly specialised activity—the development of high-power magnets which work only at extremely low temperatures. From such ideas, Sir Martin has built up Oxford Instruments, a world-renowned company which makes a range of high-tech equipment such as magnets for body scanners, patient-monitoring systems and instruments to help in industrial tasks such as the design of catalysts or production of microchips.

Sir Martin is a relaxed, courteous man of 59 who set up his company 28 years ago after taking an engineering degree at Cambridge and then working in the Clarendon Laboratory, home of Oxford University's physics department. He is living proof of the way innovations in barely incomprehensible areas of science can, with a great deal of care and effort, become translated into products of massive application to industry and, indirectly, to ordinary human activities.

Oxford Instruments has been, by any standards, highly successful. Sales in 1985-86 were £76m, of which £17m was profit. Turnover from the group's dozen or so subsidiaries has shot up 10-fold since 1980. The company employs 1,500 people, 1,000 of them in Britain, with 93 per cent of production exported. The group had a minor setback recently, in that its half-year to September showed a profit increase of only 28 per cent to £2.51m, less than the 50 per cent or more which has been the norm.

Sir Martin is Oxford Instruments' deputy chairman and, by his own choice, no longer involves himself in the day-to-day running of the company. This gives him plenty of time

for other activities, such as serving on Government committees that analyse the nation's poor prospects in science and technology.

Hardly a week goes by without some eminent UK scientist lamenting the lack of support—both from Whitehall and established companies—for research and development in Britain, particularly in key areas such as semiconductor physics and biochemistry. Sir Martin is happy to add his voice to the criticisms. Indeed, he has in his briefcase all the relevant statistics in a couple

of research papers from overseas? Of course, it would not work. You have to have a certain level of activity to keep people here and to keep industry going.

The level of documentation on the problems facing science is such, Sir Martin believes, that Government officials "know what is going on. Whether the message is getting through to the Cabinet is another matter."

Sir Martin is by no means the first commentator to point out that the low standing of science and engineering in Britain is linked to social attitudes. "If a woman in France

nology companies is to act as a bridge between researchers in universities and established companies like ICI."

Sir Martin started Oxford Instruments in true entrepreneurial style in the garage of his home in Oxford. He says he had for years wanted to begin his own firm. His experience of work in high-power magnets at the Clarendon gave him the chance to do so.

Early on, the company was a part-time venture. Sir Martin drew a salary from the university until 1969. The magnets, which involved passing high

Despite its high standing and its good relations with the City (the company holds twice-yearly presentations with financial analysts to explain the esotericities of what it is doing), Oxford Instruments still conveys something of a boffin image, reflecting the peculiar unworldliness often associated with scientists, British ones especially.

The company's head office is a grey, scrubby building in Oxford. It has a pastoral-sounding address, Osney Mead, which turns out to be an industrial estate. (The company is about to move to more leafy surroundings, in the nearby village of Wytham.) Previous premises have included, after the garage, a caravan, a disused laundry and an abattoir. Oxford Instruments' official history, put together with loving attention by Sir Martin's wife, Audrey, is full of photographs showing Sir Martin and fellow enthusiasts wrestling with tubes, wires and other obscure items of technology.

Sir Martin says that any high-tech entrepreneur ought to be aware of his own strengths and weaknesses. He has never assumed the title of managing director or chief executive. "I don't run anything, I'm not a businessman or a manager. I don't go around giving orders." Running the business is left, as a result of this policy, to the bright, highly motivated, scientists and engineers whom the firm tries to recruit in large numbers. Sir Martin, the youthful-looking 41-year-old chief executive.

Sir Martin says he spends about two-thirds of his time on official company business, much of which involves travelling the world looking at possible products. He also helps to run the Oxford Trust, an organisation which promotes industrial applications of science in the Oxford area, and is a non-executive director of two other UK high-tech companies—Celltech, which is commercialising British ideas in biotechnology, and Astec Machines, a robot company which is a spin-off from Oxford University's engineering department.

"My job," says Sir Martin, "is to spot opportunities and try to enthuse people to organise themselves. I try to provide some vision through my contacts and optimism and intuition."

"The Government is right to urge universities to be more selective about research. But the exercise has gone too far. You can go on being selective until you have nothing left"

Sir Martin Wood



of weighty reports which he helped to draft.

"Ten years ago we had a fantastic science base in this country. Now we have huge chasms. Cutting basic science is like eating your seedcorn. This country (Oxford Instruments) has grown out of basic research. If you cut it off, then industry suffers."

Sir Martin believes the Government is right to urge universities to be more selective about the research they undertake, with a view to making the work of academic institutes more relevant to industry. But the exercise has been carried too far, he says.

"The trouble is, you can go on being selective until you have nothing left. You could say that Britain does only about 5 per cent of all the science in the world. So why not cut it out altogether and simply have people in libraries looking up

announces she is going to marry an engineer, people open champagne. In Britain, the family wishes she was marrying a lawyer. Industry is not seen as being very glamorous. So you get a vicious circle, with young people doing anything other than to go into this type of business."

There are, however, some hopeful signs. "Modern high-technology industry is beginning to catch the eye of schoolkids. They find it fun. We are beginning to see changes, but it will take us a generation to sort things out."

A lot is said about encouraging scientists and engineers to start up their own firms. Sir Martin believes, however, that "there is nothing magical" about high-technology companies. "A bigger challenge is to give more impetus to older industries such as shipbuilding or making bricks, (more usually) developing ideas in-house."

currents around specially shaped pieces of metal, were initially sold mainly to research departments in areas such as high-energy physics.

A stroke of luck came in 1971 when superconducting magnets—which require wire coils cooled to low temperatures by liquid helium, and made from exotic metals like niobium—were invented in the US. Sir Martin and his colleagues realised they could be incorporated into a range of machinery including motors, generators and scientific instruments. Later, the magnets became a fundamental part of body scanners, a market which accounts for about half Oxford Instruments' business.

Gradually, too, the company moved into other areas of technology, mostly built around instrumentation, either by acquiring small companies or (more usually) developing ideas in-house.

WORTH WATCHING

Edited by Geoffrey Charlish

Siemens plugs into Rascal design

OVER THE next three years, Rascal Redac, the UK computer-aided design (CAD) company with over 17 per cent of the world market in electronic design and engineering equipment, is to supply Siemens of Germany with systems worth £10m.

Siemens has used screen and keyboard circuit design equipment from a number of vendors but is now to standardise on the UK company's system in most of its 110 plants throughout the world. Siemens will also market the product to its own customers.

The German company is working towards highly automated electronic production plants by using networking to enable design, engineering, production and test equipment to work in unison under computer control. This interworking of "islands of automation" is feasible with the networking facilities offered by Rascal's Vista system.

Vista uses a common database in which design information is used to carry out engineering work "on screen." Further data is then developed that can be used to operate manufacturing and test equipment.

Computer integrated manufacture of both "chips" and printed circuit boards is rapidly becoming essential in modern electronics production in order to keep development times down, raise quality and cut costs in the interests of increased competitiveness.

Radar homes in on oil and gas fields

SANDIA NATIONAL Laboratories in Albuquerque in the US has successfully tested an instrument that, by using a form of radar, provides better information for oil and gas exploration engineers.

By sending very short, but very powerful, pulses of radio frequency energy from a transmitter in the exploration borehole, the direction of fractures in rocks up to 20 ft away can be determined.

Sparks fly over UK signal networks

A ROW has broken out between a group of UK companies selling mains signalling (MS) equipment and two UK professional technical bodies, the IEE (Institution of Electrical Engineers) in London and ERA, an electrical research organisation of Leatherhead, Surrey.

MS systems are used to send control signals over a premises' mains wiring (in the control of machinery or lighting for example). There are no standards, some imported equipment has caused problems and there has been doubt in some quarters about the status of MS.

BEAMA (Federation of British Electrotechnical and Allied Manufacturers' Associations) says that a report issued last year by ERA exhibits a "pre-occupation with interference that is misleading." BEAMA maintains that equipment that can be used by other users of mains electricity supplies is seldom sold by any of its 30 member companies. It has published a code of practice which it believes is adequate until formal standards are established by the British Standards Institute, probably in the second quarter of this year.

BEAMA says that although it is not "seeking a war" with anyone, IEE and ERA reports and subsequent test press coverage have affected its members' trading. "Many of the things that ERA and the IEE suggest should be done (adequate filtering for example) are covered in our code of practice," says Mr John Lee of BEAMA.

In its report the IEE also suggests that "a major obstacle to the successful use of MS is interference." It points out that this can occur between systems (the signals on one might be intercepted by another) or it can arise from the electrically adverse signal conditions present on all mains cables.

The problem has been that, although mains signalling systems have been on sale for 10 years, a variety of techniques have been used. Modern electronics has speeded market growth and the IEE suggests some 0.25m systems are now sold annually in the UK alone. By 1990,

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it is likely that devices worth about £20m will have been sold.

The IEE report last year took the view that further professional investigation of the mains electricity supply as a signal transmission medium needs to be carried out.

Low-cost entry to the CAD arena

COMPUTER AIDED design (CAD) becomes feasible for less than £100 on a standard IBM personal computer using Generic CADD. This has been written by Generic Software of the US and is available in the UK from Robotech, a small London company. Such systems have formed a popular starting point for companies wanting to explore CAD, and Generic CADD has already sold well in the US. For £99, it offers most of the facilities needed for introducing CAD, says Robotech.

Going on display in London

ASTEC EUROPE, the UK-based electronics company, has made the first installations of its large-scale display system in London. One is in Australia House (it showed data about the American's Cup), the other is in Cromwell Road carrying advertising material from electronics companies.

Astec's system uses match-box-sized cells to build displays typically measuring 20 x 10 ft. Each cell has a moving "slit" with a bright, coloured surface. The cell contains an opaque liquid. When the slit is moved and presses against the front of the display, its colour can be seen. When it is moved back the liquid's colour is shown.

Also in unison, by microprocessor, to change the picture according to a program.

CONTACTS: Rascal Redac: Tewkesbury, UK. 02947 284161. Sandia: US. (505) 844 9005. BEAMA: London, 047 0878. IEE: London, 240 1871. ERA: UK. 07723 1744. Robotech: London, 0734 608411. Astec Europe: UK. 0734 608411.

5.15 a.m. Leadenhall Street, London, EC3.
A nice time to see a Boviscene.

If you want an opinion, ask the milkman. "I've never seen a doorstep like it". He leaves two crates. It's now 5.55 a.m. In another hour or so, Lloyd's market will begin to fill up with its present complement of more than 5,000. (They've already outgrown three other premises this century.) Whichever way you look at it, Richard Rogers & Partners' building—peering at this Godly hour far into the 21st century—outdoes practically anything in the modern world. Bovis were "responsible for its construction, a task which challenged every building and management technique in the book. But we achieved it, to plan. A fact which makes even the Lloyd's Building a typical Boviscene."

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Notice of Redemption

Norpipe A/S

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NOTICE IS HEREBY GIVEN that pursuant to Section 3(A) of the Terms and Conditions of the Bonds, \$9,000,000 aggregate principal amount of such Bonds of the following distinctive numbers has been selected for redemption on March 15, 1987 at the redemption price of 100% of the principal amount thereof:

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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

International markets

A balancing act on the world stage

Christopher Lorenz reports that co-ordination is the latest weapon

WHEN CANON launched one of its most successful products, the AE-1 camera, it positioned it completely differently in the "triad" markets of Japan, the US, and Europe.

In Japan, the AE-1 was targeted at young replacement buyers of 35mm single-lens reflex cameras, in the US at up-market first-time buyers, and in West Germany and other European countries at older and more technically sophisticated replacement buyers.

Canon thus rejected the simplistic notion of globalisation which has become fashionable in the West: that companies facing global competition must make a stark choice between either complete world standardisation or tailored marketing by region or country.

This all happened a decade ago, long before the concepts of globalisation and the "triad" penetrated the everyday parlance of management theory and practice. Nor, at that time, had many companies realised that globalisation would bring immense organisational complexities in its wake, not only in marketing but throughout the corporate structure.

Today, far more than in the late 1970s, the dichotomy between standardisation and tailoring is a false one, argue Professors Hirokazu Takeuchi and Michael Porter in a major new book edited by Porter on "Competition in Global Industries". For multinationals these days, "the essential task is to do both simultaneously."

But this balancing act is much easier to prescribe than to perform, as the 600-page book itself makes clear. It requires not only the sophisticated strategic and marketing skills which Canon exploited with the AE-1, but also organisational competence and flexibility of a very high order indeed. Faced with this dual challenge, Porter claims that all but a few companies—most notably IBM—are struggling.

For Canon in 1976, the execution of a global-regional balancing act was relatively straightforward. At the time, in common with most other Japanese companies, virtually

all its production was in Japan, so that the only really difficult organisational task was the co-ordination of marketing.

Canon has since joined the Japanese rush to build networks of factories around the world. Research, design and most development is still being done centrally in most of these networks, so they are not yet as hard to co-ordinate and control as the established international empires of western multinationals. But they are well on the way, the book points, to the problems experienced by Matsushita, the consumer electronics giant, in transferring more responsibility and capabilities to its overseas operations.

Co-ordination of complex global networks of company activities is becoming a prime source of competitive advantage, according to Porter, one of the most influential academics at the Harvard Business School. "Today's game of global strategy seems to be increasingly a game of co-ordination," he says: getting dispersed production facilities, R & D laboratories, and marketing facilities really to work together.

Benefits

Only by playing this very difficult game will companies be able to respond to the needs of different countries and markets while reaping the benefits of global presence, Porter warns. Yet "co-ordination remains the exception rather than the rule."

Competition in Global Industries, published in the US before Christmas and in Europe this month, is Porter's third weighty tome on the subject of competitive strategy, but the first to focus specifically on the strategic and organisational challenges of global competition.

Of Porter's 19 co-authors, the most detailed advice on how to reorganise to meet global competition is provided by Christopher Bartlett, associate professor of business administration at Harvard.

In the past, says Bartlett,

companies tended to make simplistic organisational choices: either centralisation or decentralisation, and either product-based structures or geographically orientated ones.

Today, all these characteristics are required simultaneously. Instead of being either decentralised ("multinational") or centralised ("global"), a very different kind of structure and management process is required, which Bartlett dubs "transnational."

"In transnational organisations, management breaks away from the restricted view that activities for which global scale or specialised knowledge is important must be centralised." Instead it ensures that viable national units achieve global scale by making them the company's world source.

For this arrangement to work effectively, says Bartlett, there must be heavy flows of technology, finance, people and materials between interdependent units. There must also be tight controls and complex co-ordination, with strategic decision-making processes shared across the group.

To ensure that national units operate as an effective integrated network, structural changes to create the transnational organisation must be made gradually and with care, Bartlett advises. He cites as a model the seven-year programme begun by Japan's NEC at the end of the 1970s to transfer to the US the responsibility for developing software for its main telephone exchanges. Over that period the US offshoot evolved from being a local implementer and deliverer of centrally developed products and policies, into an innovative and responsible contributor to NEC's worldwide corporate system.

The task of developing interdependence between units in an already decentralised multinational is quite different from the sort of process needed in a previously centralised company such as NEC, Bartlett points out.

Philips, the Dutch electronics multinational, has made considerable strides over recent years to move away from its



traditional pattern of uncoordinated decentralisation. But along the way, like other western multinationals in a similar phase of transition, it has risked disenfranchising its local units, demotivating their management, and compromising the valuable assets that responsible "national organisations" (Philips' term for them) can represent.

In the product division responsible for Philips' global television business, for instance, Bartlett reports that central management soon recognised that its ability to sense and respond to increasingly rapid changes in market demands was limited, and that its attempts to control activities too tightly at the centre "were resulting in considerable frustration and demotivation" in the national organisations due to their depleted role.

So the company modified its approach, involving local management more in its co-ordination efforts. It was increasingly realised that improved global competitiveness could be achieved by building on the existing competence of key locations such as the US, Japan and the UK, rather than transferring them to the centre. Britain, for example, was made the "corporate centre of competence" for the company's teletext TV product line.

Training

How Mercedes is helping to keep it in the family

BY MICHAEL SKAPINKER

"TM UP to the marque" say the badges worn by some of the participants at a recent Mercedes-Benz training session. They will have to be. All 16 of them have a hard act to follow: running successful Mercedes dealerships started by their fathers.

Around one half of Mercedes' 170 UK dealerships are family-owned. Mercedes wants to keep them that way. It therefore hopes that its dealers will pass their businesses on to their children. To encourage them to do so the company is currently running a leadership and business skills course for dealers' sons and daughters.

"You see a lot of large companies involved in the marketing of motor-cars. They have a role to play, particularly in the metropolitan areas," says Hans Tauscher, managing director of Mercedes-Benz (UK). Outside the large cities, however, Tauscher sees a definite advantage in having smaller, privately-owned dealerships. They have a good feel for the local market and do not need the back-up of a large organisation.

"We would like to make sure that the privately-owned dealerships continue to exist. We want to counter the possibility of dealers taking the easy way out and selling to an anonymous buyer," Tauscher says.

Mercedes has already run courses for dealers' children in the United States, but the British programme is the most ambitious yet attempted. It consists of six one-week courses—two at Mercedes UK headquarters in Milton Keynes, two in West Germany and two in America.

The first course took place in Milton Keynes last October. The last two will take place in May and June, when the trainees will spend a week with faculty members from the Harvard Business School and a week visiting Mercedes managers and dealers in various parts of the US. The courses cover trends in the European and international motor industry, employment legislation, finance, marketing, advertising, leadership and public speaking.

The participants, whose ages range from 22 to 39, all work

in the dealerships their fathers started and expect one day to run them. (None have mothers who run the business.) A couple of the course participants have already taken over following the death of their fathers. Another, Colin Raymond from Chester, became managing director last year when his father retired.

Raymond's case is unusual. The fathers tend to be self-made men who are reluctant to hand over the business to anyone else. "My father is still very active at 70," says Bill Allen from Cheltenham. "He will never do what Colin Raymond's father has done. One of my nightmares is going to wake up at the age of 60 and saying 'Dad, I want to retire'."

Mercedes itself had to reassure the fathers that the training programme was not a gentle hint that they should step down, says Peter Padley, UK general manager for personnel and training. The company invited both fathers and mothers to a meeting last summer to explain the purpose of the course to them.

Same side

Mercedes managers told the parents that the course would not be overly academic but would give their children some of the formal skills they would need to run the business. They encountered no opposition to the courses from the dealers, who each paid £5,000 for their son or daughter to attend.

At their most recent session in Milton Keynes last month, the sons and daughters themselves said that the courses have had a different atmosphere from other training programmes they have attended. "Other managers, when all is said and done, are working for someone else," said Gillian Davey, who works in her father's dealership in Grimsby. "At the end of the day, we're on the same side of the fence as our parents."

Nevertheless, most reported that fellow-employees did not seem to resent their status as the children of the boss or the fact that they were going to inherit the business. Some said, however, that workers used

them as an informal line of communication to their fathers or as a way of breaking bad news. "I get more information than my father would because people tell me more," said Clint Biss, the son of a dealer in Bishops Cleeve. "They come to me to say a deal is going badly and we're going to lose it."

All the participants felt the need to prove that they could run the business. "Anyone can be a boss's son. It takes no qualities or abilities," Bill Allen said. Many said they thought that taking over a family business increased the pressure to succeed. "We know what our parents have gone through to build up the business. We don't want to throw it away," said Yvonne Bell, a director of her father's truck dealership in Northumberland. "One of the things about being second generation is that I know my father started from nothing and built up a substantial business," Colin Raymond added. "You don't know how you're going to get the same growth in the same period of time but it would be criminal to give your children only what you've been given by your father."

Do the sons and daughters find themselves going back after the courses and attempting to change the way the dealerships are run? "I think it would be a mistake to go back and make tidal waves," Colin Raymond said. All the same, some said that they would suggest some accounting changes as a result of a three-day business simulation exercise they had been put through. One had already handed out questionnaires to employees in a successful attempt to persuade a manager that his style was seen to be too authoritarian.

Several thought that their own management style would be more participative than that of their fathers. "Self-made men see things in black and white: do this, don't do that," Bill Allen said. "I'm not quite so blunt as my father. I try to democratise it. I might have decided what to do, but I ask people first."

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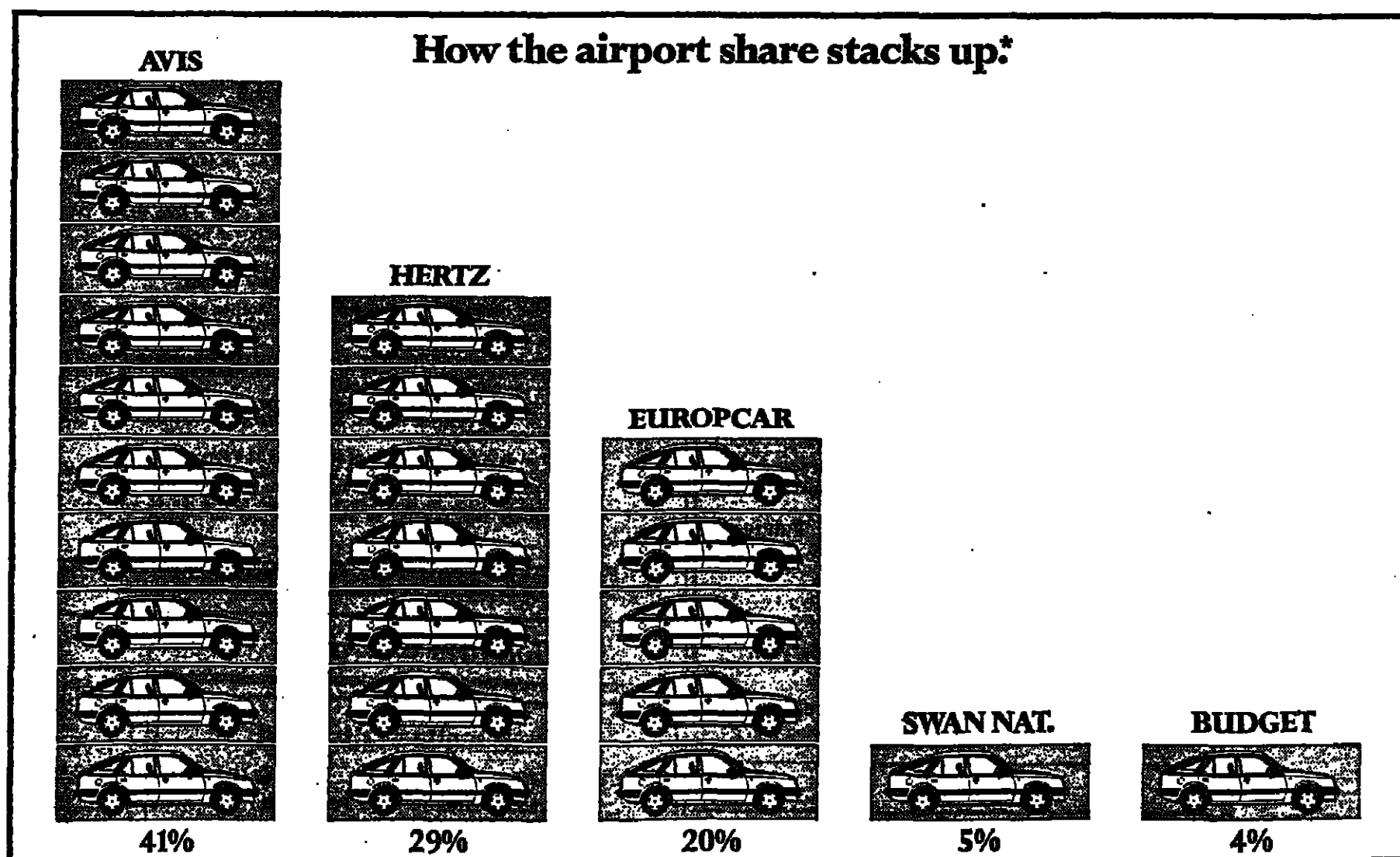
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THE ARTS

Television/Christopher Dunkley

What the eye does not see...

The time has come, once again, for a column devoted not to programmes which most people have seen but to those which practically nobody has seen. In the past, similar columns in this space have been concerned with programmes suppressed on grounds of taste: Dennis Potter's *Brimstone and Treacle*, Jean Genet's *The Balcony*, Thames Television's *Sex in Our Time*, Fisher Dille's *Horizon* on AIDS and homosexuality, and so on.

But the five programmes reviewed here today have been withheld from the public (so far) for more unusual reasons. The first is said to endanger national security; the second, it is feared, might attract a libel suit; the third raised questions about sponsorship; and the last two are not intended for British viewers.

The first is — of course — the now famous opening episode of the BBC's *Secret Society* series. Devoted to the Zircos spy satellite, the programme gave rise to the Special Branch raid on the BBC's Glasgow offices, and a Parliamentary row about government secrecy. I am not alone in having seen this: it was screened a week ago in a Cardiff cinema, and at the time of writing there are plans for it to be shown in Aberdeen, Birmingham, Bristol, and Oldham as well as London's Conway Hall.

In style and structure the programme is unremarkable and pretty unexciting. Duncan Campbell, the New Statesman journalist who discovered the Zircos "secret," speaks to camera while standing in front of the Ministry of Defence and the satellite tracking station at Menwith Hill. He also interviews Sir Ronald Mason, former Chief Adviser to the MoD; Sir Frank Cooper, former Under Secretary of State for Defence; and Robert Sheldon, MP.

Looking fairly closely at the programme it seems clear that Campbell's achievement, like so much successful investigative journalism, is due less to startling revelations from "Deep Throat" traitors, than to good background knowledge and a hard slog through the small print of freely available, if stunningly boring, documents.

But even if Campbell compiled the entire programme from legitimate sources, should he be allowed to see it? Sir Frank Cooper tells Campbell at one point "Everybody knows



Suppressed so far: programmes about Ronald Biggs, lorry driving and Duncan Campbell's Zircos episode for the BBC's "Secret Society" series

where everybody's satellite is" and adds that schoolchildren in Milton Keynes can work out nowadays who has launched what and where, and what the orbits are. It seems unlikely that the Russians are all that far behind the children of Milton Keynes, so it looks as though the outcry over this programme is not really about giving away British secrets to the Russians but about giving away British secrets to the British people.

Since you and I are paying for Zircos, and since it seems to be universally agreed that the Russians will know exactly what it is the minute it gets into the air, it is hard to see why the BBC — which also belongs to you and me — should not ensure that we are as well informed as the Russians about our own property. The BBC should do what it decided at the highest level of the Corporation last December: show the entire series of *Secret Society*.

The second programme is *Slipper*, a 95-minute filmed drama due for transmission on December 30 which was pulled from the schedules at the last moment. Written by Keith Waterhouse from the book by Anthony Delano, it tells how a Daily Express reporter tracked down the escaped "Great Train Robber" Ronnie Biggs to Rio de Janeiro in 1974. Where to the point it tells how Detective Chief Superintendent Jack

Slipper also flew to Rio with a set of handcuffs, determined to bring Biggs home to serve his sentence, and how the entire Fleet Street rat pack (sorry chaps, do forgive me) tagged along.

Biggs evaded repatriation by claiming paternity of a Brazilian child, so that "Slipper of the Yard" returned with his handcuffs empty. Delano has observed rightly that there is a strong flavour of the Ealing comedy about the whole business, and dramatically speaking it is entirely fitting that Jeremy Kemp should play the detective as one of those indomitable Englishmen who can hardly believe that foreigners do not understand English provided it is spoken VERY LOUDLY AND SLOWLY.

It is true that Slipper does not emerge as the most brilliant detective of all time, but then nobody shows up as a genius in this hilarious tale which alternates between the astonishing and the absurd. The manner in which the Express treats its own man and the behaviour of the Fleet Street pack in Rio are both pretty unattractive. And yet — speaking as a former Fleet Street reporter — this programme captures the tone and spirit of this type of newspaper work, at that date anyway, more accurately than anything else I have seen on television.

Programme No 3 is "Night Moves," an edition of *Arena*

about lorry driving, billed for transmission on BBC2 on December 19, but also pulled out at the last moment after newspaper inquiries about £2,550 worth of sponsorship from companies in the road haulage business. I understand it will now be shown, probably towards the end of the present season of *Arena*.

The starting point for the programme is the famous 1986 film, *Midnight Mail*. A lyrical documentary about postal workers getting the letters from London to Scotland on the overnight train. Made by the GPO Film Unit it is, naturally enough, partly a lyric, yet it is widely regarded not only as a seminal film but a classic. *Arena's* "Night Moves" intercuts extracts from "Night Mail" with its own film to show how trucking — inherently even more romantic than rail transport, perhaps — has largely taken over.

Where the 1986 film had music by Britten with words by Auden ("This is the night mail crossing the border, bringing the letters of the night, the letters of the night"), the 1986 film has rock music from Ian Dury ("The Scammy's roar and the Foden's growl"). Where the old film had the camaraderie of the sorters on the train, the new film has the camaraderie of the drivers at their overnight stop. There is an unfortunately contrived comedy routine in the

Arena film about a van-driving nitwit called Nigel, but in other respects this documentary is indistinguishable in its approach from scores of celebratory films about manifold aspects of British life, made between the thirties and the sixties. With so much gloom in so many television documentaries today this one makes a heartening change, and provided the sponsors' contribution is clearly acknowledged it certainly should be shown.

The fourth and fifth programmes are both called *World News*, one made by ITN for Britain's Superchannel, which began transmission via satellite to 6m European homes on January 30, and the other made by the BBC as a pilot for its proposed television version of the *World Service*. Not surprisingly they are very similar, and one example of each programme is a tiny sample from which to judge, but ironically it is ITN which gets closest to a television version of the BBC *World Service*. This is partly owing to John Suchet, ITN's presenter, who speaks with particular care and clarity while the BBC's John Humphrys speaks much as usual. More important, ITN's technical presentation is utterly straightforward and uncluttered while the BBC is playing about, once again, with the technology: pictures slipping round the globe like giant playing cards, and lots of writing on the screen, especially that irritating moving line along the bottom of the picture.

However, either one of these new services would delight the many TV readers who, as I know, tune to BBC Radio's *World Service*, preferring its news values, sober approach, and good grammar to what they find on *News At 10* and *The Nine O'Clock News*. These latter programmes seem even more parochial than usual when compared to the two new services, each of which fills its first half with the most important stories from all over the world. Both offer extensive business news, and both, somewhat astonishingly, endeavour to give global weather forecasts.

ITN's *World News* is available now to the 87,000 UK homes so far capable of receiving Superchannel (virtually all off cable) and the BBC programme is available on the new British viewers in the day-time if it gets the go-ahead for the global service.

Scout's Honour/Lyric, Hammersmith

Martin Hoyle

Both sides would be appalled at the comparison, but yesterday's scoutmasters, benevolent empire-builders and racial purists, are indirect ancestors of many of our environmentalists, folkies and wholefood freaks; or so it would seem from mischievously reproduced items in the programme for this new comedy at the Lyric, Hammersmith, by the young actor Christopher Douglas. The strengths of the play lie in his pastiche of one style and ironic observation of the other. At times the piece seems like a television comedy show with two sent-up themes, either of which is amusing alone but increasingly tangential to the other.

The north London community centre echoes the offerings of awareness sessions and shrieks from rape-avoidance classes — some of the jokes ring slightly hollow at the moment, but we get the idea. The cast's hand-to-mouth finances receive a filip with a bequest from a defunct lieutenant-colonel. Unfortunately it transpires that he was the founder of the Kindred of Backwoods-men, advocates of a mixture of colonial paternalism, eugenics and male comradeship whose totem, a swastika, his will dictates should be displayed as his memorial.

The moral dilemma is underlined by the materialisation (spoilt, to a glissando from Peter Grimes) of the late warrior who launches into one of his yarns; at which the centre's earnestly radical organisers assume the roles of heroic Dick and loyal henchman Rollo, while baleful black unemployed Gary (favourite word: "no") is seen as devoted native guide Jockoo, "jabbering excitedly," as the late colonial narrator has it (more than once).

This fantasy recurs throughout, parallel to the centre's

farcical vicissitudes: propitiating the foul offspring of an influential councillor, amorous advances from the impeccably socialist (and impeccably middle-class) lady mayor, and trying to impress simultaneously a visiting black high commissioner and the departed fascist's lawyer, come to check if the will's conditions have been observed — while, incidentally, frantically staging a three-man history of the underdog starting an American clown who studied mime with Lecoq.

Mike Bradwell's direction, as ever, makes ordinary people funny or funny people ordinary; a gift, either way. Fragmenting into gags, set pieces and contrivances, the play ultimately fails to hang together, but shows cheerful promise. Nigel

Planer, beefier than he looks in his droopy hippy persona in *The Young Ones*, yields to Rachel Bell as the casting-couch queen of municipal advancement. John Fortune has the right manner for the spectral reactionary but lacks even a grain of nastiness to go with that sinister little moustache. I trust the American clown Pail the Laughologist (sic) is not playing himself; ditto to Julian Firth's terrifyingly assured whizz-kid solicitor, horribly convincing as yesterday's Oxbridge/Edinburgh fringe star and tomorrow's Frost or Branson. The *Gong Show*-type final number is fun; and I shall never see Islington again without remembering Jenny Tirkanni's set: a steadily idealistic community centre. Or vice versa.



Nigel Planer and Pail

John Ogdon 50th Birthday Concert

Paul Driver

John Ogdon's 50th birthday was celebrated with some of the most intense music-making at the Festival Hall on Monday. The London Philharmonic Orchestra, conducted by John Lubbock, accompanied him in his own first piano concerto (1968), and also a distinguished account of Rakhmaninov's *Paganini Rhapsody*. The festive of the occasion was signalled by spruce and lively performances of Wagner's *Meistersinger* overture and the Brahms/Haydn Variations.

Ogdon has been well known in this country and (certainly since he shared the Chaikovsky Prize with Vladimir Ashkenazy in 1962) abroad for many years as a virtuoso pianist in the grandest tradition, and, to a lesser extent, as a composer.

that he is still to be considered a major virtuoso figure, and one of serious creative motivation. His purely creative gift, as manifested by the *Piano Concerto*, also seemed not negligible. This large-scale, three-movement showpiece is full of fireworks and thunder, but has moments of strange beauty — for instance, the loping, dotted, stringently harmonized lyrical theme of the first movement's interior. The slow movement — a sort of oddly stunted barcarolle — had its touch of originality, and even the galumphing tocsin finale came up with an affective surprise in the form of piano cluster-chords that had a well-calculated, colorful impact in the basically total context of the work.

For a significant period Ogdon's career appeared to be in eclipse — he withdrew from the concert platform, suffered illness and breakdown. Only gradually has he climbed back up to the niche he left, or near it, and his recent playing has sometimes been puzzlingly uneven or bad. Yet as Jeremy Siepmann points out in his appreciation printed in the programme-book, Ogdon had always been an erratic, risk-taking performer ("consistency, it sometimes seems, is the privilege of the second-rate"); he was never merely "good," but stupendous. Last night left little doubt

Nelli Shkolnikova/Wigmore Hall

Dominic Gill

Nelli Shkolnikova won the Long/Thibaud Competition in Paris in 1955 while she was still a violin student at the Moscow Conservatory. A 12-year ban on foreign travel interrupted what seemed to be a promising international career; but after defecting to West Berlin in 1982 Miss Shkolnikova moved to Australia, where she now teaches and regularly performs. Her husband's recital was her British debut.

She is a Yankelovich pup: the big clear tone and forceful manner are recognisably of the David Oistrakh mould. Not a few years have passed, however, since 1953; and for whatever good reasons, Miss Shkolnikova

has evidently not quite been able to keep up the pace. Vitali's G minor Chaconne is a splendid party piece to open a programme, and she delivered it with solid charm, vigour, and plenty of muscular presence. What the performance lacked was wit and style, and any kind of timbral magic. Her account of Beethoven's Kreutzer sonata was sturdy rather than subtle, and she was through the variations genially, like well-loved lessons; the

finale was exuberant and very fast indeed, but oddly without excitement. Prokofiev's D major sonata suited her bright, muscular manner better. Both of the opening movements, especially the quicksilver scherzo, gave a glimpse of the command there must once have been. But it was not in any of its qualities a performance to remember. Gordon Back (and his time really was her excellent, precise accompanist.

Saleroom/Antony Thorncroft

Tattered Teddy is tops

The American obsession with Teddy Bears continues. At Sotheby's yesterday, Archibald, not the healthiest looking Teddy, with holes in his pads and restitching in his neck, sold for £5,720 to a Pennsylvania dealer, Richard Wright. It was an auction record for a Teddy, beating the £5,280 set by Sotheby's in Chester last summer.

Of course this creature, 27 inches high, was made by the celebrated German firm of Steiff around 1904, and carries the most button in the ear to prove it. It also retains its "growl." Even so the high price paid the saleroom by surprise: the lot had carried a top estimate of £2,500.

A Leopold Lambert musical automaton of 1911, reading, with the head stamped with the prestigious Jumeau name and the music coming from Carmen, sold for £4,730 while the top price for a doll was the £4,620 paid for a Jumeau bisque doll of around 1870 by the Japanese department store, Seibu.

Other high prices in the

auction of children's playthings were the £3,960 for another Leopold Lambert musical automaton, this time of a negro smoker, of around 1880, and the £2,970 for a Bru shoulder bisque doll of about 1885. A bisque-headed walking doll, pushing a baby, made in France around 1870, was bought by Wright for £2,860.

A carved Regency mahogany library table, expected to fetch between £4,000 and £5,000, was bought for £45,000 yesterday by an anonymous collector at Phillips' sale of furniture. The sale, which produced some good results with many lots exceeding their estimates, totalled £434,790, with 5 per cent bought in. The London dealer M. Lipitch paid £21,000 for a set of five George III mahogany open armchairs which had been expected to realise up to £12,000 while a satinwood Empire escrutoire (estimated at between £3,000 and £5,000) went for £17,000 to an anonymous buyer.

At Christie's, English drawings and watercolours brought in £158,801, with a rather high 16 per cent unsold.

Hoyland wins Athena

The largest art prize in the UK, the £25,000 Athena Art Award, has gone to John Hoyland for his abstract composition "Zoomin 15.7.86." Hoyland was the best known of the eight finalists for sale in its gallery shops. The seven on the short list were: Basil Beattie, Stephen Farthing, Adam Gray, Eileen Lawrence, Alan Miller, Lawrence Preece and Pam Skelton.

Dance in Italy

Freda Pitt

La Fille Mal Gardée is the only ballet by Sir Frederick Ashton that is in the repertoire of numerous companies around the world. Two of these, the Budapest State Opera Ballet and the Munich State Opera Ballet, brought it to Italy early this year.

The Budapest company appeared in Trieste, while the Munich Ballet came a few weeks later to Venice. The ballet calls for technique and expressiveness of a very high order, and although the Hungarians missed some of the humour for the cock and hens and in Widow Simone's role and much of the pathos in Aladin's, they all performed with absolute clarity, lightness and precision and were immeasurably the superior dancers.

Maria Metger's possessed a fundamental gravity that we hardly associate with the role, but she gave a performance of exceptional fluency and refinement, with occasional flashes of fun, so that it was sad indeed to see her abandon the perform-

ance because of a foot injury sustained towards the end of Act 1. Edit Szabadi, who took over after a short interval, is also a remarkable dancer. Her approach seemed more superficial, but she managed the tricky mime scene beautifully. Though neither ballerina possessed the sort of charm we expect from Lise, they both transcended mere technique. It was especially satisfying to see how carefully they executed the delicate arm and hand movements.

Gyorgy Szakaly made an agreeable Colas, his dancing much surpassing his interpretation. Tibor Hichner gave Aladin's choreography its full value, though he looked as if he was enjoying himself just a little too much. Laszlo Petho's agile though bland Widow Simone only came to life as he slapped his leg with glee before the clog dance. I have never seen the round dances better performed.

In Venice, The Munich Ballet

looked a lacklustre company, and not able to cope satisfactorily with such a stylistically demanding work. Kiki Lammensen has neither the technical ease nor the interpretive powers for Lise. David Bombana has the spirit and devilry for Colas, but he needs to refine his technique a little further, particularly in jumps. The footwork of the ensemble lacked polish: the foundations are there, but a great deal of tightening up needs to be done if the work is to make its full impact.

At Modena I caught Aterballetto's new production of *Romeo and Juliet*. Amedeo Amodio, the company's director, has conceived a somewhat bizarre version using a truncated version of Berlioz's dramatic symphony as accompaniment, interspersed with silence and a gabbled narration resembling Berio-type sprechgesang. Vladimir Derovianko executed a larger number of turns of various kinds as Mer-

cutio, while Elisabetta Terabust shone in the two scenes of Juliet's desperation. Marc Renouard made a disappointing pallid Romeo.

So far as new works are concerned, Roland Petit's *Ma Paolina*, which is a co-production between the Ballet National de Marseille and the Rome Opera, must take pride of place. Officially the work set out to be a homage to Anna Pavlova, to Petit's "Ma Pavlova à moi" — Dominique Khalouf — and to all the ballerinas for whom he had created leading roles. However, in order to appreciate the frequently inventive and original choreography, it was advisable not to take the stated aims too seriously as too many of the items resembled a parody of Pavlova rather than a homage (particularly with the men taking over not only as swans but as sylphides), and the majority of the movements had a much distorted classicism as their basis: balling arms and tutting hips being constant features.

Also a lack of continuity bedevilled the work throughout. It was divided into 18 disconnected pieces, using music reorchestrated by Edgar Cosma by no fewer than 12 composers, ranging from Chaikovsky, Beethoven, Chopin and Saint-Saëns to Massenet, Satie and Debussy.

For the first few performances, Dominique Khalouf was accompanied by four other dancers, all excellent, from Petit's Marseille company: her partner-husband Dany Ganto, Jean-Pierre Aviette, Luigi Bonino and Jean-Charles Verchère. Khalouf was simply able in the seven items made for her — particularly in "Ma Pavlova" and "Thais," the *Trois Gymnopédies*, and the playfully sentimental "Harlequinade" rearrangement (in which Khalouf appeared with her husband and baby son) — but to display her magnificent technique and rare expressive range, she merits a ballet of which she is more clearly the focus.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

February 6-12

Theatre

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically fine, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 8282).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like *Shuffle Off to Buffalo* with the appropriately brash and leggy hoofing by a large chorus line. (977 9028).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as emotions rather than emotions. (239 8300).

La Cage aux Folles (Palace): With some tuneful Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (737 2828).

Not Rappaport (Booth): The Tony's best play of 1984 won on the strength of its word-of-mouth popularity for the two oldsters on Central Park benches who bicker uproariously about life past, present and future, with a funny plot to match. (239 8500).

The Mystery of Edwin Drood (Unspool): Rupert Holmes's Tony-winning

CHICAGO

Pump Boys and Dinettes (Apollo): Pastiche look at country music and down-home country life with good best and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (835 6100).

Ghost on Fire (Goodman): The latest play by Michael Weller, called the Chekhov of his generation for his intelligent sadness in plays like *Moonchildren* and *Loose Ends*, follows two college friends who try to reclaim their inspiration after making money in Hollywood. Les Waters directed. (835 6100).

My Werewolf (Goodman Studio): Theatre X production written by John Schneider tells the werewolf legend as a 1940s horror movie, with all the endearments of romance, terror and eerie music for the stage. Ends Feb 22. (443 3800).

Les Misérables (Opera House): The American tour that will end up on Broadway early in the new year begins in Washington as a celebration of the British musical's leap beyond its American borders. Ends Feb 14. (254 3770).

Amadeus and Old Lace (Eisenhower): Jean Stapleton stars in the old chestnut comedy about two proper ladies who put poor men out of their misery while their nephew burles

the bodies thinking he is Teddy Roosevelt building the Panama Canal. Ends Feb 14. Kennedy Center. (254 3670).

Glenn Miller (Arenas): David Mamet's cutthroat real-estate salesman show off one aspect of the soft underbelly of American capitalism in its bestial of political support. Ends March 8. (466 5306).

SPAIN

Madrid, Where Is The Party by Dutch group Pigeon Drop. A series of sketches and gags by three actors and three musicians. A sort of pastiche, musical, cabaret show. Teatro Martin, Santa Brigida 3 (222 84 32), until end of March.

LONDON

Les Halles (Barbican): Rarely seen Shaw, and a much underrated play, the bill BSC works by John Galsworthy. A Polish new woman crashing into the surrey conservatory in her monoplane. Jane Lapotaire sparkles alongside Brian Cox, Elizabeth Spriggs and newcomer Richard McCabe (835 8705, CC 838 8801).

The Plagues of the Opera (Her Majesty's): Spectacularly economical nutritional new musical by Andrew

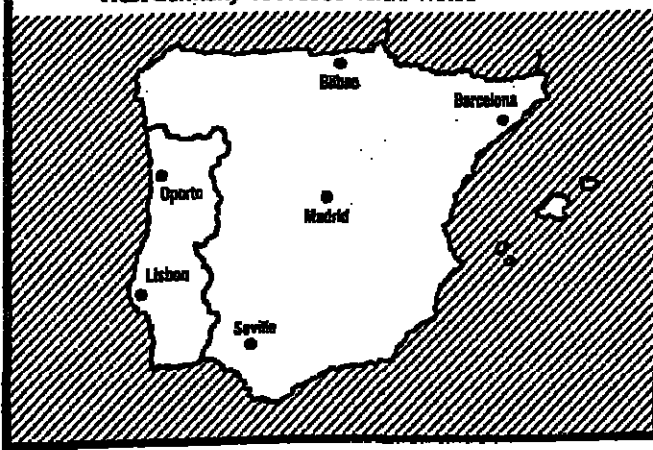
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Wednesday February 11 1987

Defending the green mafia

AS A FARMER, Mr Michael Jopling must have had a shrewd idea of his likely fate at yesterday's meeting of the National Farmers' Union, but to find that his proposals have apparently offended everybody from the gentleman farmers to the left wing of the Labour Party, taking in the conservationists and would-be planners on the way, gives him some right to complain that he is misunderstood.

In dealing with the troubles of the farmers themselves, Mr Jopling is largely but not entirely constrained by the oddities of the Common Agricultural Policy. This attempt to achieve a mixture of social and strategic objectives through the mechanism of a protected market was always a plan, especially to urban consumers, but in its earlier years it did have a kind of rationality of its own.

Forlorn hopes

It has now been reduced to a shambles by a problem which its designers never envisaged—the explosion in farm productivity. This first created an unmanageable problem of surpluses—and raised farm incomes and prices sharply in the process. The attempt to correct this largely through the price mechanism has cut incomes and values, and left the younger and the more dynamic farmers heavily burdened with debt.

The victims demand that Mr Jopling should at least secure an equal sharing of adjustment burdens among EEC members; failing this they want support from the UK Treasury, which is also a forlorn hope. The taxpayer cannot be expected to pay more than a fraction of the income lost from excessive EEC subsidies in the past. They have also demanded a greater freedom to work out their own salvation, and it is this proposal which has aroused the green mafia to fury.

Yet Mr Jopling's basic proposal is simply common sense. At a time when there is too much land under cultivation throughout the Community, development must still have to be controlled to protect the

environment, to secure an orderly pattern, and to avoid overstraining transport and other local services; all these powers remain, and some it seems are to be reinforced. What does not make sense is to bar otherwise acceptable development to conserve land for farming.

The hysterical objections to this do little credit to anyone concerned. Some are trying to protect their relative isolation—the prime example of what the late Fred Hirsch called "positional goods." Some are concerned simply with pretification, with rather the same motives which led the pre-revolutionary French aristocracy to dress starving tenants in shepherd's smocks. The Greens themselves, with some what more justification, point out that there is nothing in the EEC measures or in Mr Jopling's package to discourage ever more intensive farming methods, while causing soil exhaustion and chemical pollution; the incentives do need to be adjusted.

It is the left-wing objectors, however, who speak for the real British avian when they say "development is a dirty word." The left-wing objection, at bottom, is simply that developers make a profit; the remedy here would be a sensible tax proposal, not an attempt to prevent all mobility. The centre and right should not be development distasteful. They cannot see that this is quite largely due to excessive attempts to restrict it. Astronomical land prices produce mean, cramped building of a standard which would be the much-maligned 1930s, when the real national income was a fraction of its present level.

It would be pleasant if one politician could find the courage to speak up for the ill-housed and the unemployed, and say that development is needed not just to give farmers a way of paying off some debts, but to improve labour mobility, and to give a much richer population that standard of housing it has some right to expect. Right and reason should not be blocked by selfishness and sentimentality.

Common sense on export controls

THE ANNOUNCEMENT by the US Commerce Department that it wants to relax controls over high-technology exports is a welcome sign that common sense is finally prevailing to restore the balance in a policy area in which ideological zeal has played too large a role in recent years.

There are sound reasons why the most strategically sensitive Western technologies need to be kept out of the hands of the Soviet bloc. But since the Reagan Administration came to office, the Pentagon has pushed the policy to extremes by insisting that controls be extended to many commercial technologies and products.

The cost, in commercial and political terms, has been significant. While Western European companies have been, in practice, rarely been refused US technologies, licensing delays have created disruptions and uncertainties. Furthermore, many European governments have chafed at what they regard as US efforts to apply national laws overseas.

The decisive factor behind the Commerce Department's change of mind, however, has been the realisation that US industry has become one of the policy's prime casualties. According to the Washington-based National Academy of Sciences, lost exports have cost the US \$59,000 jobs and annual revenues of \$9bn. That message has been driven home by intensive lobbying by US business.

Moreover the US leadership in high-technology implicitly assumed by the controls philosophy is increasingly in question. Ironically, American semiconductor manufacturers are now pleading with the Pentagon for financial support, arguing that their competitive position is so weak that their ability to continue supplying military chips is in jeopardy.

National competitiveness has emerged in the past few months as a dominant theme in Washington. The Department presumably hopes that, by loosening export controls, it can seize the initiative in the political debate and head off pressures from the Congress to correct the trade deficit by erecting further import barriers.

In principle, it seems reasonable to take quite sweeping action. It plans to curtail the controversial controls on re-exports of technology by other members of Cocom, the Western club which vets sales of strategically sensitive technology, and to put more trust in allied governments to ensure that remaining

controls are enforced. It also plans to lift controls on exports of Cocom's list of technologies which are generally available from other sources, such as the Pacific Rim region.

Both America's business community and its allies will want to see the fine print before applauding the proposals unreservedly. European governments, in particular, would also like to see evidence of US support for an overhaul of Cocom's cumbersome procedures, to ensure that the list of restricted exports is kept to a sensible minimum.

However, the US moves broadly point in the right direction and go a good way to meeting many of Europe's objections. As well as urging the rest of the Reagan Administration to support the proposals, European governments also need to consider carefully how to respond.

Soviet opportunities

Fear of being cut off from US technology has increasingly aimed Europe to turn to policies aimed at stimulating self-sufficiency on this side of the Atlantic. The proposal to bar US Cocom items from supplying components for the European military aircraft project is only the latest example. Such policies were always questionable in terms of cost. Removal of obstructive US export controls should render them completely unnecessary.

The second priority arises from the possibility that a US shift on controls might presage a more liberal attitude towards expanding trade with the Soviet Union. The Gorbachev economic reforms are creating many new commercial opportunities for Western companies which US industry would increasingly like to be free to exploit.

With national competitiveness high on the US political agenda, such a policy change in Washington cannot be conclusively ruled out. There is a precedent in the US decision three years ago to press for the removal of many restrictions on Western exports to China.

Unfortunately many European companies were taken by surprise and were left standing as better-prepared US competitors moved into the Chinese market. If European industry wants to avoid being left out next time, it had better start laying its contingency plans now.

BRITISH education is in a mess and likely to stay that way for at least another generation, despite the efforts of such right-minded Ministers as Mr James Callaghan, Sir Keith Joseph and Mr Kenneth Baker. The reason is that we have no nationally agreed philosophy of education, and governments cannot do much about that.

This proposition can best be explained by looking briefly at recent history and then at what Britain's major competitors have been doing. Take the history first.

When Sir Keith Joseph was appointed Secretary of State for Education in 1981 he came slap up against the wilful inertia of a department whose sole perceived purpose was the provision of school buildings.

He was, however, ready. First, he had the wholehearted support of the Prime Minister, and everyone knew that he had it. Second, the focus of the debate had been shifted for him by a Labour Prime Minister. For Mr James Callaghan started a national debate on education that is not yet complete when, in a speech at Ruskin College in October 1976, he introduced the then radical notions of standards and accountability. Shirley Williams, as Labour Minister and Mark Carleton, her Tory successor, took this forward by daring to discuss the curriculum.

Third, Sir Keith had his little green book, "Lessons From Europe." Subtitled "A Comparison of British and West European Schooling," it was published by his own Centre for Policy Studies, and written by Max Wilkinson, then education correspondent of the Daily Mail and now Resources Editor of the Financial Times. Sir Keith and there must be some connection between our comparatively poor performance in industry and our progressive education system," recalls Mr Wilkinson. "He asked me to have a look and see what came of it."

Of course, no such connection could be proved, although it was easy enough to make the assumption. This is an important point to clutch hold of, as we take the story of Sir Keith's little green book to his civil servants. He instructed them to read it, with the consequence that the study of other countries' education systems has now become fashionable.

In November 1985 the department published its own "Selected National Education Systems," potted descriptions of education in France, Italy, Japan, the Federal Republic of Germany, the Netherlands, and the US (the first five of which are standards). Her Majesty's Inspectors of Education reported in detail on the Federal Republic last year. They have also visited France, but their manuscript was too inconclusive to publish, so they are preparing to brave the crossing again this autumn.

What they will find is a national curriculum introduced by Jean Pierre Chevènement, a Socialist Education Minister, that is unlikely to be much disturbed by his conservative successors. The Chevènement reforms were virtually all in place save for the two years immediately preceding the school-leaving baccalaureat, when the government was changed following the March 1986 election.

The reforms replace a curriculum previously regarded as too soft. It is all set out, in

THE CORE CURRICULUM LESSONS PER WEEK											
JAPAN Elementary school pupils						W.GERMANY Hauptschule, N.-Rhine Westphalia					
Subject	1	2	3	4	5	6	Subject	5	6	7	8
Japanese	8	8	8	8	8	8	German	5	5	4	4
Social Studies	2	2	3	3	3	3	Social Studies	3	4	3	3
Arithmetic	4	5	5	5	5	5	Mathematics	4	4	4	4
Science	2	2	3	3	3	3	Natural Sciences	4	3	3	3
Music	2	2	2	2	2	2	Foreign Languages	5	5	4	4
Art & Handicraft	2	2	2	2	2	2	Technical Skills/Economics	—	—	3	3
Home-making	—	—	—	—	2	2	Music/Arts/Crafts/Teniles	3	3	3	2
Physical Education	3	3	3	3	3	3	Religion	2	2	2	2
Moral Education	1	1	1	1	1	1	Sport	3	3	3	3
Special Activities	1	1	1	2	2	2	Options	—	—	2	2
Orientation	1	1	—	—	—	—	Total	30	30	31	32
Total number of required class periods	25	26	28	29	29	29					

Source: Japanese Ministry of Education, Science and Culture.

Source: UK Department of Education and Science.

The lessons others can teach Britain

By Joe Rogaly

precise detail, in a paperback published by the Ministry. For example, in the first year at primary school, every child is taught French for some 10 hours per week. Mathematics is given six hours, history and geography a joint hour, civic education a further hour, science and technology two hours, and music and the arts a further two. The remaining five hours are used for physical education.

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Plainly this is all extremely French: they appear to have a national philosophy that provides for the pumping-in of both the language and nationalism at an early age. Those on the British left who make the obvious remarks about that may also note that in the same curriculum, for the same six-year-olds, there is provision for teaching recognition of (a) the rights of others and (b) the equality of all races and both genders.

Those on the British Right who cheer the emphasis on verbs and basic arithmetic will thus see that it goes along with instruction that in this country is derided as the monopoly of the Loony Councils. By the time the children are in the 9-11 age group they are taught two declarations of the rights of man—1789 (naturally) and 1948. It wouldn't be France if they were not also told about national defence in the same context as their version of Peace Studies.

West Germany is at least as rigorous, although, as a federation, it has a separate system for each of the 11 states (including West Berlin), plus a system of national co-ordinating councils.

A state curriculum can take many years to evolve, in consultation with representatives of parents, trade and industry, and possibly even teachers.

The result is published in enormous detail. For example, in the sixth year of Hauptschule in North-Rhine Westphalia, a pupil must be set at least eight written tasks in German, plus a further eight in mathematics and six in English.

In secondary school the number of hours per subject is nationally agreed, as the basis for the states' mutual recognition of leaving qualifications. As to the use of those hours, each state declares the content and topics for each year in each type of school (they have very few comprehensives) and lays down which skills are to be taught. Everything starts with an exposition of the aims of the subject.

Her Majesty's Inspectors note that the essence of the matter is periodic assessment by teachers of written work and of pupils' ability to talk intelligently in class, "all within a common body of knowledge." Future prospects in a school are decided in conference by all teachers with the headmaster present. The rules are clear, and centrally-defined. Evidence can be called for. There is a

scale of grades from sehr gut at the top to ungenuegend at the bottom.

But here we are back again to the philosophy of the matter. To English eyes the grade scale is sketchy, says HMI—yet because it has been in place for 30 years it is understood by German teachers, pupils, parents, employers and universities. "It is also built on a system which had existed for a century."

On my visits to West German schools I have felt this sense of generally accepted purpose: the teachers are respected professionals, and there appears to be much agreement on what education is for. At first sight it seems that there is less agreement in Japan. They are in the midst of a national debate about education, led by Yasuhiro Nakasone, their Prime Minister. Of course their curriculum is national, but it is planned that by the early 1990s it will be altered. That will make the fourth major change since the US occupation ended in 1952. The new version will be more flexible, but to use that as an argument against central control of the curriculum in Britain is about the Japanese start from the other end of the spectrum.

As soon as a Japanese child arrives in first grade he or she

is taught how to rise and bow at the beginning of class, how to sit and how to arrange the desk-top for study. The children are grouped in fours to six, and from day one you are taught that it pays not to let your hair down by poor behavior. Monitors make certain.

This quintessentially Japanese method is described in detail in a comprehensive report on education in Japan prepared by a panel of US education specialists. Their study was arranged by Mr Nakasone and President Reagan. Their report, published by the US Department of Education at the beginning of this year, is important evidence that (a) Japanese methods cannot be transplanted in the UK and (b) Britain had better learn what it can from these methods — and quick.

The commitment to learning is total. Family support is ingrained in the culture. The assumption is that every child can learn what is prescribed, if only he or she would work a little harder. What is prescribed is detailed, uniform, and incrementally rigorous. There are private cramming, and the system produces failures, but it produces very large numbers of successful students who have fallen, so that it is now lower than for similar age groups in the US.

You can read this long, totally absorbing report in one of two ways. You can look for the faults, and note that the Japanese themselves are now concerned in their current reassessment about the prevalence of rote-learning, the low standards of university education, the absence of imagination and the like. That is one way.

The other is to observe that by most international measurements they come top in important subjects like mathematics and basic sciences. Their fundamental belief is that hard work, diligence and perseverance will overcome obstacles. Their system is designed to teach all children to read and write in both of the 48-character phonetic alphabets in daily use, plus Chinese characters, which are learnt by heart at the rate of 200 a year.

There is a counterpart report: the Japanese group's assessment of American education. This is very polite, and notes that states are taking the initiative in reform. "Serious consideration is being given to results in terms of many... measurements." There is talk of uniformity, standards, and cognitive learning. It reads just like a report on Britain.

And there lies the rub. When traditional British education was attacked by progressive teachers in the 1960s, the same was happening in the US. Both English-speaking countries are now looking for new ways. The common theme is that neither starts with a basic philosophy. The Germans have their Bismarckian foundations, the French their Napoleonic roots. Other West European countries, from Sweden to Italy, have drawn from both. The Japanese have a uniquely homogeneous society and an especially disciplined culture.

Britain has none of this, and many in its educational establishment proclaim that they are proud of it. The talk is of diversity, and independence, and the freedom to teach. It is on such ethereal soil that Mr Baker's proposed reforms, which will be discussed in an article tomorrow, will have to be built.

In time and space

Whitehall is making a remarkably leisurely approach to its policy on doing things in outer space. It may be, of course, that Mrs Thatcher and her colleagues have enough purely terrestrial problems to worry about.

But tell that to Britain's fledgling space industry which has been waiting on tenterhooks for eight months for the Government to publish a grand strategy document on space policy.

The draft plan, drawn up by officials at the British National Space Centre, was presented to ministers last July. It says that over the next five years, Britain should increase its annual spending of £100m on civilian space technology by about 70 per cent.

Geoffrey Pattie, the industry minister, promised publication of the ratified plan by the end of December. But ministers have still not made up their minds, and Britain's space officials are fretting over whether the plan will be known or considerably diluted.

It is all set out, in

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Men and Matters

It all runs true to form. No UK government has shown any urgency about space matters. Britain did not even get its own space agency until 1985, four years after a Cabinet Office think-tank report had urged such a move, and no less than 18 years after such a body had first been suggested by a Commons committee.

Waterworks

There is no gainsaying the Italian desire to break into every possible international act. The Government may still be hammering on the door to the Group of Five finance ministers but the Fondazione Fluggi has decisively seized the spotlight in the international prize giving arena.

Its president, the ubiquitous Italian foreign minister Giulio Andreotti, has just announced a £500m prize (£233,164) to be awarded every three years. The first recipient of what is claimed to be the largest prize of its kind (the Nobel works out at a modest £215,000) will be rewarded for services to the fields of medicine and biology. The 1990 prize will cover a different sphere of activity.

As knowledge as it has left it a bit late, Fluggi has scattered 1,500 nomination forms to universities, research institutes and other likely enrichment areas for return by March 15.

Its jury glitters with four Nobel winners, Daniel Bovet (Italy 1957), John Eccles (UK 1963), Renato Dulbecco (UK 1975) and Rita Levi-Montalcini (Italy 1986), together with top Soviet, Brazilian, Swedish and French scientists.

All of which should encourage you to raise your glass next time you fill it with Fluggi

mineral water. The company created the foundation in 1983 to help promote the mineral springs of Fluggi which are 50 miles south of Rome and are said to have worked miracles on more than one near-terminal case of gout.

Fly and buy

I know air fares for the business traveller are pretty steep. But until now I had never heard of the price of the ticket actually including a piece of the airline.

Between now and the end of March, however, a London travel agency, Passport Travel, will be offering 10 free British Airways shares (to their party-paid form) to every client booking a full fare on a British Airways overseas flight, or a holiday package which uses the airline.

At current prices that represents a discount of about £10. The recently-issued party-paid shares, offered at 65p, are being traded on London's grey market for around £1.

Designer rice

Rice isn't everyone's idea of the most exciting cereal. But two Americans, visiting London this week to see the big food groups, claim they can whet western appetites for it.

Dick Laster and Rod Sharp are the principals of a US research company, DNA Plant Technologies of Cinnaminson, New Jersey, which is specialising in radical changes to crop characteristics.

Laster readily agrees that rice, as we know it, is "unbelievably uninteresting," but argues that therein lies the challenge. He points to rarer rice with distinctive flavours such as one popular in the

Middle East, which gives off a nutty aroma as it is being boiled.

Sharp, the scientist in the partnership, believes that the biotechnologies he has already demonstrated, making a tomato that bounces, and celery free from those irritating strings, can give rice both flavour and colour.

Their company is already working with a US rice-growing business, Farms of Texas, run by an ex-ICI Englishman, Robin Andrews. The money behind Farms of Texas comes from the Prince of Liechtenstein Foundation and the International Paper Company.

I'm not sure how to greet a prospect of rice pudding in assorted flavours.

Red suits

International fashion shows may soon resound to the strains of The East is Red, as Chinese models take to the catwalk in the high-button jacket and trousers which the West calls the Mao suit.

Why couldn't this outfit be displayed abroad to show off China's national culture? The People's Daily has asked. The making of this costume needs a high technological level.

Much worn by officials until the 1980s, the Mao suit has always been symbolic of old-style Chinese communist values. In the current chill following the dismissal of party boss Hu Yaobang (who himself favours western dress) it is no surprise to find a demand for Chinese fashion subtly reflecting the new political realities.

In fact it was Dr Sun Yat Sen, leader of China's 1911 revolution, who invented the suit—which is properly called the Zhongshan suit, after his birthplace.

The People's Daily relates how in 1923 he suggested that the coats then worn by overseas Chinese should be crossed with a western outfit by adding a stiff collar and four outside pockets.

Observer

WHY IS IT BIG ENDS ALWAYS GO IN LITTLE PLACES LIKE LE BROCCQ?

On a recent family motor-holiday in France, Mr John Attenborough's car had a breakdown. A major breakdown, in his own words. The car's big end had gone.

It was on the border with Spain, in the foothills of the Pyrenees. The holiday could have been in ruins, had he not taken out the AA's 5-Star Service.

Mr Attenborough made one call to the AA's emergency Centre in Boulogne. Within hours, he was continuing his journey in a hire car paid for by the AA (his own car was brought home for him).

On his return journey he left the hire car at St. Malo, and was met by a Hertz representative at Portsmouth with a brand new car to get him home.

AA's 5-Star Service will cover your car, your family against sickness or illness, and your belongings.

All for the price of a family meal.

For full details of AA's 5-Star Service, send this coupon to: 5-Star Service, AA Travel Services Ltd., Forum House, Dog Kennel Lane, Halesover, West Midlands B65 5BT. Or see your local AA Travel Agent.

Please also send me a copy of Argosy Motoring Holidays in Europe. (tick box)

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Stewart Fleming talks to House Speaker

Jim Wright about his plans for
a Democratic Party offensive

A boxer prepares to slug it out

PRESIDENT Ronald Reagan turns his back on the nationwide television audience awaiting his State of the Union address and, with all the charm and grace for which he is renowned, shakes hands with the beetle-browed figure behind him.

The gesture, in the chamber of the House of Representatives, marked the formal opening of hostilities between the ageing and embattled President and James Claude Wright Jr, the 64-year-old Second World War bomber pilot who was elected Speaker of the rumorous lower chamber of Congress last month.

To the former amateur boxer, such preliminaries are familiar. They will have served to reinforce his determination to build his reputation on the grave of Ronald Reagan's ambitions. What Mr Reagan thinks of the silky-toned orator from Fort Worth, Texas, who has taken on the role of spokesman for the Democratic Party while it awaits the emergence of a presidential candidate, is not of record. However, Mr Wright barely conceals his distaste for a president whom, two years ago on the floor of the House, he accused of spreading lies.

The new Speaker responds to the idea that the great achievement of Mr Reagan's presidency is to lift the spirits of the American people with this: "He is such a positive thinker, he is capable of creating a self-psychology that simply rejects unpleasant facts. . . . He has lulled our people into a false sense of well being."

With the Democratic Party in control of both chambers on Capitol Hill, Mr Wright senses that the collapse of Mr Reagan's legislative influence is opening up a vacuum in Washington's power structure. His goal is to fill it, and to do so in part by demonstrating that his leadership, the House can pass legislation tackling the nation's problems.

If he succeeds, he will have continued the rebuilding of the Speaker's power begun, faintly, by his predecessor,

Thomas "Tip" O'Neill, who retired from Congress in December after 10 years in the chair. He will also have strengthened the influence of the House and of Congress in its ceaseless rivalry with the presidency.

More immediately, if Mr Wright can marshal the fractious forces of Democrats in the House and with Senate majority leader Robert Byrd, co-ordinate the agendas of Democrats in both chambers, he will have achieved his first goal. That is to establish "a solid record of achievement" on which the party's presidential candidate "can proudly stand" in 1988.

In the process, the Democratic Party could seize the opportunity to reverse almost two decades of drift, during which its relationship with the American people has been strained, first, by tensions over civil rights and the Vietnam War and then, at the end of the 1970s by the inflationary economic policies of President Jimmy Carter.

In the past few days, with Republicans screaming that the Democrats were "President Bushing" Congress handed Mr Reagan a stinging defeat. It overrode his veto of a clean water bill which the Democratic leadership had carefully selected as the first piece of legislation to put on the President's desk.

The water bill was just the first in a succession of initiatives moving rapidly through the House under Mr Wright's guidance. But it symbolises the philosophy of a man who fiercely rejects Mr Reagan's aim of minimising the role of government in society. "Jim Wright is different from Tip O'Neill," he never initiated much legislation, he responded to what others initiated. Wright has personal policy commitments. He is likely to initiate legislation and he will stick his neck out even if he is out of tune with the Democratic caucus," says Mr Steve Smith, a political scientist at the Brookings Institution.

stitution, a Washington think tank.

After dropping out of college at 19 to fight for his country in the Pacific, Mr Wright became four years later the youngest person in the Texas state legislature. At 31, he won his first race for Congress and arrived in Washington, where he quickly built a reputation as a maverick social liberal among the conservative Democrats from the Lone Star State.

He traces his liberal social principles to the Great Depression and to the positive impact of President Franklin D. Roosevelt's interventionist policies. "We used to refer at home in wry jest to 1931 as the year we ate the piano."

As a southerner with a record of hawkish views on defence issues (he supported the Vietnam War to the end), the Speaker has been busily reassuring the liberal northern wing of the Democratic Party.

Even O'Neill loyalists, such as his former general counsel Mr Kirk O'Donnell, feel that the change from Mr O'Neill to Mr Wright is well timed, given the key role the south will play again in the 1988 election.

As the congressional session opened, the House Democrats shrewdly pushed as their first priorities bills—including clean water, homelessness and highways—which would highlight traditional Democratic themes and minimise the risk of divisions in their own ranks, while forcing many Republicans to choose between loyalty to their president or to their constituents.

As far as possible the Democrats will want to continue this strategy. But Mr Wright has taken a controversial step, one potentially divisive issue which they cannot duck, the federal budget deficit; and it is a stand which contrasts with the cautious approach of his predecessor.

To the dismay of many of his colleagues, including the powerful chairman of the ways and



Wright's assertive style of leadership

means committee, Mr Dan Rostenkowski, Mr Wright suggested a postponement of cuts for the better off in the new tax law—which Mr Rostenkowski had shepherded through the House.

The implication is that Mr Wright believes that now the Democrats control both chambers of Congress, they cannot afford to sidestep the deficit issue and may have to propose some form of tax increase to tackle it. He says that to hide from the reality that reducing the deficit requires a combination of spending cuts and revenue increases "is a great disservice to the nation." No less difficult, and potentially divisive, will be decisions on how funds are to be spent in an era of budgetary restraint.

Among Mr Wright's priorities are education, training, and research — topics which the Democrats are including in their proposals to toughen up US trade laws and boost competitiveness, which many Republicans are expected to back.

In one area of the budget, defence spending, Mr Wright may benefit from signs that divisions among House Democrats have narrowed. Arguments are gaining ground that slashing defence

spending to reduce the budget deficit will only reinforce damaging voter perceptions that the party is weak on defence.

The Speaker himself, once seen to be on the right of the party on defence issues, is now perceived to be shifting towards the centre. "It seems to me both the US and the Soviet Union are reeling beneath an oppressive burden of military expenditures which suffocate our capacities to do those things which are needed for our people," he says.

The apparent inability of the Reagan Administration to reach an arms control agreement with Moscow is something the Democrats are including in their proposals to toughen up US trade laws and boost competitiveness, which many Republicans are expected to back.

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The UK economy

The jobs crisis goes on whatever the figures say

By Richard Layard and Andrew Clark

THE UNEMPLOYMENT rate is falling. So, one might suppose, the job scene is improving, but also, the evidence suggests otherwise. Since August, the proportion of people in work appears to have altered little. Unemployment has fallen mainly because people have been pushed off benefits and thus off the unemployment count.

Until August there was a steady rise in the proportion of the population of working age which was in the labour force. This includes the employed and the registered unemployed, and is shown in the top line of the graph. Then suddenly from August this proportion began to fall and continues to do so.

This is extremely fishy. There is every reason to suppose that the true trend in the desire for work continued as before. In that case by December the true measure of the labour force (on the old definition) was at point P. If we then subtract from this the numbers in work, we are left with a number unemployed (on previous definitions) shown at point Q. This is exactly identical to the unemployment in August and there is then no real fall in unemployment to report.

So why would the trend of the measured labour force reverse itself so dramatically last summer? The most obvious reason is one that the Government has also given—the "success" of the Restart programme, under which long-term unemployed are called in for counselling and case review at regular intervals. But the "success" has not been an increase in jobs. It has been a fall in the numbers on benefit.

No evidence has been produced so far to show any effect of Restart on jobs. But there is evidence from the Restart pilot scheme that roughly 10 per cent of those called for interviews left the register who would not otherwise have done so. This is consistent with the fall in the official unemployment figures. Since July roughly 1m have been interviewed and unemployment has fallen (up to December) by 100,000. Restart must have been one major factor.

In addition, in October, the Government introduced a new,

and more detailed, availability-for-work test. In the pilots for this, the numbers claiming benefits were reduced by about 4 per cent and an additional 2 per cent or so had their claims refused. So this has become an additional force reducing the numbers on benefit. These will almost certainly continue to fall as the coverage of Restart and the new work test expands.

In the meantime, the job scene remains unchanged. In computing our figures for employment we have leaned over backwards to present them in the most favourable light. First, we have included, as jobs, positions on the Community Programme, which have expanded by 80,000 in the past year. Second, we have made no allowance for the growing proportion of part-time and temporary jobs, all of which are included in our employment total. Third, we have followed the Government in projecting a growth of self-employment of 180,000 since June 1985—this being an extrapolation of earlier trends.

It is by no means clear in what sense the self-employed should be included in an index of job opportunities, but we have included them. Even on this extraordinarily generous basis employment has virtually stagnated.

If we exclude the self-employed and those on the Community Programme, the

numbers in work have not risen in the past year. As a proportion of the population of working age they have fallen substantially. And fewer of them than ever are in regular full-time jobs.

So the performance of the job market looks pretty dismal. But, some would say: "Surely the labour market is quite tight? We know this from the evidence of skill shortages." What evidence? The most obvious source of information is employers. Yet only 9 per cent of manufacturing employers tell the Confederation of British Industry that their output over the next four months will be limited by shortages of skilled labour. This is less than in any year between 1964 and 1978. In those years the average proportion was 25 per cent.

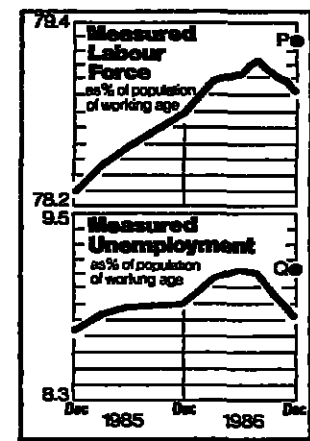
Though skill shortages are crippling in some industries in some areas, there is no evidence that the general situation has worsened. In fact, according to employers, skill shortages in 1986 were less than in 1985 and are now lower still.

The story of registered vacancies differs from this. The stock of registered vacancies (excluding the Community Programme) rose by 32 per cent during 1986. But one cannot infer much from these figures. The total flow of new vacancies reported has risen by only 10 per cent and many of these are for part-time jobs. It is safer to rely on employers' own assessments of the job market.

These are even more striking in relation to less skilled labour, where only 1 per cent report shortages of labour. So much for the story that unwillingness to work is the major factor limiting expansion. The truth is that ever since 1980 the labour market has been more slack, with more excess supply of labour, than at any time since the peak of the great depression.

The greatest danger now facing the country is that people will say: "That's God, unemployment is now falling. So we can forget about that problem." We cannot. The lack of jobs is as acute as ever.

Richard Layard is Professor of Economics at the London School of Economics and head of its Centre for Labour Economics. Andrew Clark is a postgraduate student and research assistant at the LSE.



Note: All figures seasonally adjusted; unemployed excludes school-leavers; labour force = employed + unemployed.

Leave well alone

From Mr E. Newman,
Sir, — We are well served by a robust and highly ethical auditing profession and despite aspersions about conflict of interest and payment by management, there is no evidence to support a claim of lack of independence (your Editorial, February 6). Why fuss about the remote possibility of something going wrong when present practice is working well and is best left alone?

There is little criticism of auditing standards, but a change of auditor every five years could well affect attitudes in an undesirable way. Do we wish auditors to concentrate on routine business from prospective clients?

E. S. Newman,
17 Briar Hill,
Purley, Surrey.

Independence of auditors

From Mr G. Simon,
Sir, — In your Leader "Independence of the auditors" (February 6) you comment that the real problem with the proposed rotation of auditors is that whereas management derives benefit where the accountants' audit experience is put to use in tax consultancy and suffer greater expense if a succession of auditors is to recoup additional learning costs, the benefit of more effective auditing accrues not to management but to the shareholders. Surely the benefits of an accountant's skill in tax matters and the detriment of increased expense in training new auditors after shareholder holds just as the possible benefits of more effective auditing affect shareholders?

You continue by criticising institutional investors who have so far not seemed to be very interested in what you describe as "better auditing." This may be explained by the fact that institutional investors have auditors too and are therefore, well able to judge the value (if any) of rotating auditors. To many businessmen the idea of the perpetually spinning accountant will be a source of some pleasure! But the concept makes me wonder whether this enthusiasm for ever more elaborate auditing standards explains why we have in this country more accountants in relation to the number of people in business than anywhere else. Does it do us any good? In the United States it is the lawyers who have the dominant professional influence on business — in Germany it is the engineers and bankers. Since businesses in the United States and Germany seem to be much more successful than they are in Britain, would it not be a good idea to reduce the amount of time that UK management have to devote to the

Letters to the Editor

theory of auditing so that they can devote more time to the business of producing the goods and services their customers are sold?

Of course, many of my best friends are accountants. . . .
G. M. Simon,
Manor House,
Aston Magna,
Nr Moreton-in-Marsh, Glos.

World trade imbalance

From the Treasurer,
Labour Economic Policy Group
Sir, — There is no evidence to suggest that the huge imbalance in world trade will be corrected in the absence of import restrictions and/or a further substantial increase in the value of the DM and the yen against sterling and the dollar.

In 1979 the dollar was just about holding its own against the DM and the yen for the first time since 1949, but the subsequent increase in the value of the dollar as a result of the change in monetary policy raised the deficit on visible trade from \$40bn in 1979 to \$170bn in 1986. Exports and imports of manufactures fell by 30 per cent and increased by 104 per cent, respectively, compared to the increase in 25 per cent by the main manufacturing countries, the difference representing losses of trade worth \$71bn and \$113bn.

The clear implication is that the US deficit on current account will not be closed unless imports of manufactures are reduced by 27-29 per cent (\$80bn-\$95bn) and exports increased by a third (\$55bn), requiring an improvement in the bilateral balance of \$47bn versus Japan, \$21bn v West Germany, \$5bn v Italy, \$2.5bn v France and \$1.5bn v the UK to restore the trade position to what it was in 1979.

The gap will not be closed at the current rate of exchange. The real rate against both the Deutsche Mark and the yen has risen at least 15 per cent since 1979 and to this must be added a substantial premium to allow for rebuilding market share and for the huge growth in unfair competition from the EEC in most of the fields in which the US had a comparative advantage.

The imbalance in the case of sterling is even greater. The UK share of MMC exports of manufactures rose a little after WW2 and then fell by well over half to 10.6 per cent in 1970. The increase of 67 per cent in

the volume of UK exports between 1970 and 1986 was little more than half of the MMC figure of 127 per cent and little more than a quarter of the import figure of 240 per cent. The difference in this case represents a loss of trade worth \$19.6bn and \$65.3bn respectively, far more than is needed to make up for the loss of 2.6m jobs in manufacturing since 1970.

There is some evidence to suggest that the dollar might have been arrested after the fourth quarter of 1976 if the real exchange rate had not been forced up as a result of intervention by the Bank of England to stop interest rates from falling, but the reality we now have to face is that the real rate has since gone up by 30 per cent versus the Deutsche Mark, 17 per cent v the other EMS currencies, 16 per cent v the yen, and 7 per cent v the dollar, to which must be added a substantial margin to rebuild market share and to compensate through a lower exchange rate for the heavy damage which membership of the EEC has inflicted on our trade and payments.

Shaun Stewart,
72 Albert Street, NW1

Ideal European opportunity

From the National Organiser,
Technical, Administrative and Supervisory Section,
Amalgamated Union of Engineering Workers

Sir, — It should come as no surprise that the US is "gunning for a fresh transatlantic dispute" (February 2) by interfering in the internal affairs of Airbus Industrie with the eventual aim of restricting sales throughout America.

In the last year, US companies have been allowed to take over Westland Helicopters and defeat the British Nimrod early warning aircraft system. Now the Reagan administration is demanding that the Airbus consortium should be privatised. All this indicates that the US already sees Europe as a junior partner and ripe for further colonisation.

Yet with Airbus Industrie, Europeans have an ideal opportunity to challenge and reverse this unhealthy trend. Already, the early success of the A320 has made inroads into the aero industry monopoly held by Boeing and McDonnell Douglas. Sales of the A320 have already paid back the Government's \$250m loan.

To restrict Airbus Industrie's

potential would be bad for Europe and even worse for European industry. Airbus must press ahead with development of both the A330 and A340 and it must do so with the assistance of European governments, independently of the US.

The A340, in particular, will enter a market of over 1,300 aircraft worth around \$80bn. The value of lost potential sales is greater than that of the A330. The two aircraft are also inextricably linked, relying on many common features including the British designed and built wings. By 1994 this could secure 25,000 jobs in Britain.

The current debate indicates two things. The Americans will continually attempt to undermine a European industrial base. Their stated aim of a free market society is simply so much bluster and humbug. When the chips are down they are more protectionist and imperialist than any nation.

US aero industry companies are not interested in free market competition. Hence their crude strategic attempt to restrict Airbus and plans to build the A340, collaborate on the MD-11 and allow the Americans to join in on the A330. This would simply have allowed the spread of US influence in Europe to continue.

Geoffrey Parrie has stated that the case for launch aid will be "carefully judged on its merits." There was too much of this attitude over the A320, which took two years longer than it should have done to get the go-ahead. I think the case is proved already. We need an urgent government decision to assist with the "repayable" launch aid now — not in two years' time. European technology and political and economic independence are at stake.

C. Darke,
64-86 Wandsworth Common,
North Side SW18

Budget crisis in the EEC

From Mr J. Cameron,
Sir, — We expect you to think further ahead than the majority of your readers. Please, too, would you choose your words with greater care. "Scandalous farm surpluses" (Leader, February 6) indeed: the scandal is the taxation to support them.

Some people may eat too much, slow down, and die early. No greater disaster than this has struck the overfed. Shortage of food, however, is another matter.

Eliminate all surpluses and stand by for a poor world harvest: then millions now without jobs will join the millions without food.

"Sit the bullet" indeed! Please think further ahead and choose your words more carefully. John C. F. Cameron,
Chunmore Farm,
Kiltiercrankie,
Pitlochry, Perth.



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BUILDING TRUCKS • BUILDING REPUTATIONS

Steven Butler looks at the Wall St Journal's firm stance against criticism Drawing the line in Singapore

ONCE AGAIN, the Western press has fallen foul of the Singapore Government.

On Monday, the Government declared that the Asian Wall Street Journal was a newspaper "engaging in the domestic politics of Singapore" and summarily cut its circulation from 5,000 to 400.

A similar case was made against Time magazine last autumn, when its circulation was cut initially in half to 9,000 copies and then to 2,000 on January 1, but the order against the Asian Journal has provoked far more anger among the island-state's large community of foreign businessmen.

"This just reinforces the impression that there is arbitrariness in the Singapore Government," a banker said yesterday, "and this will always put them second best to Hong Kong."

Bankers and lawyers want to know why a dispute between the Government and the Journal has led to them being cut off from a main source of news about international business, and some talk of finding surreptitious means to obtain copies of the newspaper. This would be illegal.

The case has an ironic twist, since the article that led the Government to conclude that the Journal was engaging in politics, was not about politics at all. It was about business news, and in particular, the new second-tier stock market, the Stock Exchange of Singapore Dealing and Automated Quotation System (Sesdaq).

The Government says that a December 12-13 article by Mr Stephen Duthie, the Asian Journal's Singapore correspondent, defamed the Government with "malicious insin-

uations that the Government was planning to cheat its own citizens."

The basis for this appears to be a statement that faithfully repeated a widely-held view among the local financial community that "the Government will use the new exchange to unload state-controlled and government-backed companies."

From this statement, plus other items in the article, the Government

Act, which gives the Minister for Communications and Information the authority to declare any foreign newspaper to be engaging in the domestic politics of Singapore and to cut its circulation as he pleases. "Engaging in domestic politics" is not defined in the Act and there is no appeals procedure.

The case highlights, even more clearly than the Time case, the con-

Mr Zimmerman said yesterday that the newspaper would not print letters alleging factual errors when it was convinced there were no errors. There is also the question of whether a newspaper should print a letter which it believes to be defamatory.

The issue is now whether the Singapore Government has the right to dictate what foreign publications put into their letters columns.

Singapore is a major printing centre for a number of international publications.

Whether either the Journal's article or Mr Koh's letter are defamatory can be decided only in a court of law, should it ever reach that stage.

But the case raises doubts about whether foreign journalists in Singapore may report widely-held opinions that could displease or reflect negatively on the Government, without fear of government reprisal. The Journal article contained no allegations of government corruption, illegal behaviour or misconduct.

The Government's response is that the Journal should have printed the letter that was submitted.

The Journal has in the past printed many letters from the Singapore Government that criticised Journal articles, but none that took such a direct personal swipe at its staff. In this case Mr Zimmerman drew the line, although he must have known the inevitable outcome.

From Monday, the Asian Wall Street Journal loses about 13 per cent of its entire circulation without having had the opportunity to air its case in a court of law or other impartial body, and having no avenue of appeal. Nearly a third of its Singapore print-run, of 17,000 copies, will be stopped.



ment says that Mr Duthie implied that "Sesdaq was being foisted on the Singapore financial scene by the Government, in order to preside over the disposal of dud companies to its own citizens."

The article certainly did not say this expressly, and it is by no means the only interpretation of what the article meant. Indeed, Mr Fred Zimmerman, editor and publisher of the Asian Journal, said in a letter to the Government that the article had been seriously misinterpreted.

The article did say that the widespread expectation that the Government would use the market to privatise government corporations had blurred the market's role and raised doubts about whether it would serve successfully as a launching vehicle for small growing companies that needed better access to capital.

The order against the Asian Journal is only the second time the Government has used the amended Newspaper and Printing Presses

Act and tension between the Singapore Government and the foreign press. The Time article was said to contain factual errors, although in the complicated exchange between Time and the Singapore Government, Time neither explicitly acknowledged, nor denied, that this was so.

The Asian Journal case is quite different. On the day after the article appeared, Mr Koh Beng Seng, director of the Banking and Financial Institutions Department of the Monetary Authority of Singapore, wrote to the Journal accusing Mr Duthie of biased reporting and saying that the article contained errors of fact.

After receiving the letter, the Journal sent a senior member of its editorial staff to research again the points of the article and to conduct fresh interviews. It concluded that the article was accurate and fair and contained no factual errors. Its lawyers advised that Mr Koh's letter defamed Mr Duthie.

Ricoh to boost UK output

By Carla Rapoport in Tokyo and David Thomas in London

RICOH, the Japanese office equipment company is to treble output of its UK copier plant at Telford, Shropshire.

The move is the latest in a spate of decisions by Japanese companies affected by anti-dumping duties imposed by the EEC on their imports, to establish or expand production in Europe.

The EEC is expected to increase anti-dumping duties on Japanese photocopiers from 15.8 per cent to 20 per cent before the end of the month.

Ricoh said in Tokyo yesterday that it intended to boost UK production of copiers from 2,000 a month to 6,000 a month by the autumn, making the facility Ricoh's largest outside Japan.

The company, which claims about 15 per cent of the UK copier market, began making copiers at Telford only last April.

At that time it announced expansion plans to boost its workforce from 100 to between 230 and 330 over about two years.

Ricoh, which is at present using temporary sites in Telford, yesterday began the development of a new large building in the town. However, managers there refused to comment on the company's expansion plans or on whether they would mean more jobs.

Ricoh in Tokyo said it was also interested in boosting the local content of its UK-built copiers, which is very low. The EEC is considering whether to extend anti-dumping duties to products made in Europe which have a lot of imported components.

Mr Minoru Akiya, a general manager in Japan said: "We should increase local procurement, but many parts such as electronics are not available in the UK." He added: "I think we must motivate local vendors to produce these products for us."

The increased production at Telford will not interfere with Ricoh's previously reported consideration of whether to build another European photocopier plant.

Farm ministers agree to reduce butter mountain by 1m tonnes

By Tim Dickson in Brussels

EEC agriculture ministers agreed yesterday to dump more than 1m tonnes of unwanted butter on world markets in a bid to get rid of the European butter "mountain" which stands at 1.34m tonnes.

The two-year operation is expected to cost Ecu 3.2bn (\$3.59bn) although, the European Commission says there should be substantial savings in the long-term.

The plan is essential to give the EEC's agricultural policy new credibility," Mr Paul de Krommaker, Belgium's Agriculture Minister and chairman of the Farm Council said after the meeting.

The deal agreed yesterday follows the decisions taken by agriculture ministers in December to cut milk production by 10 per cent over the next two years, and to reduce the guaranteed prices paid to EEC-beef producers. Officials, indeed, were quick to point out that these initiatives and the programme agreed yesterday were closely linked - ministers could not have approved the Commission's ambitious stock disposal plans, without assurances that the surpluses would not simply reappear.

The agreement made in December

in fact, contained a provisional commitment to the principle of the scheme but member states wanted time to look more closely at the sums.

Under arrangements already worked out in Brussels, the Ecu 3.2bn will be borrowed from member states and paid back out of the Community's budget in four equal instalments, starting in 1989 and ending in 1992. Interest on the money will be paid to member states at a rate of 7 per cent. West German and the Netherlands will receive 6 per cent interest because of lower borrowing costs in those countries.

The cash is needed to make up the difference between the price originally paid by the Community - currently a guaranteed Ecu 3,132 per tonne - and the proceeds from the forthcoming disposals. This will vary according to the age of the butter and its destination, but experts believe that in some cases the EEC will be lucky to get back even 3 per cent of what it originally forked out.

The bulk of the surplus butter - 400,000 tonnes this year - is likely to be exported beyond the EEC. Expectations are high in Brussels that

a 300,000 tonnes deal will be concluded shortly with the Soviet Union but, in the absence of other major export customers, Moscow may ultimately take more. The Commission hopes to sell 200,000 tonnes both this year and next to the animal feed industry, and 100,000 tonnes this year for non food consumption - trade sources indicate that this could be turned into oil and burned in power stations and other suitable furnaces. A further 130,000 tonnes is earmarked over the next two years for cut price sale to consumers.

The Commission says the butter disposal will remove the sharp downward pressure on world butter prices exerted by EEC stocks, while savings will be made in storage costs. At around Ecu 300 a tonne per year, refrigerated butter is one of the most expensive products tied up in EEC stores.

Only Spain - which claimed that it was not responsible for the build up of butter stocks - refused to support yesterday's agreement. The European Parliament and the Court of Auditors will have to be consulted on the plan.

Agreement on prices again delayed

DIVISIONS within the European Commission over the future direction of Common Agricultural Policy (CAP) reform surfaced in Brussels again yesterday and for the second time in a week put off the announcement of next year's key farm price proposals.

EEC Commissioners, who have already held two inconclusive meetings on the subject, were widely expected to agree the package last night. But according to those close to the discussions, the issue of "agri-monetary" reform and the idea put forward by Mr Frans Andriessen, the Farm Commissioner, for an oils and fats tax aroused unexpectedly fierce and prolonged debate.

Officials say it will now be Monday at the earliest - and possibly

the middle of next week - before the much awaited set of proposals can be finalised.

One complication is that Mr Henning Christoffersen, the EEC's Budget Commissioner, is planning to unveil his plans for the future financing of the Community at a meeting of Commissioners over the weekend. This will follow the current round of meetings with European heads of state organised by Mr Jacques Delors, the Commission President. It had been assumed that the farm package, which sets out the Commission's ideas on price support for a wide range of products for the year beginning in April, would have been ready by the weekend.

The difficulties within the Commission are understood to centre

not so much on individual prices, which are more or less agreed, but on the politically sensitive issue of "green" currencies (national exchange rates used to convert common EEC farm prices into national currencies). In common with the system of monetary compensatory amounts (MCAs), the system of taxes and subsidies designed to even out the effect of currency movements on cross border trade, these have in the past been manipulated to provide "disguised" price increases for farmers in certain member states.

Mr Andriessen is keen to limit the scope for such manoeuvres, but his plans have apparently run into opposition from at least one or two more nationally-minded Commission members.

Mr George Shultz, the US Secretary of State, has attempted to re-establish US policy by making clear he will have no truck with terrorists' demands.

On Monday night in a speech to the American Legion Mr Shultz

NTT tops world market value league

By Carla Rapoport in Tokyo

NIPPON TELEGRAPH and Telephone (NTT), Japan's communications utility, became the world's largest company in market value terms yesterday as its shares made their debut on the Tokyo stock exchange at an imposing ¥1.8m (\$10,500) each.

The price was struck just minutes before the market closed, after two hectic sessions in which buyers chased reluctant sellers. The price capitalises the company at nearly ¥25,000bn (\$164bn), double the \$62bn size of IBM of the US.

The NTT listing launches Japan's first privatisation issue. One eighth of the company's shares were sold in the first tranche, and investors who sold their shares yesterday made a 34 per cent profit on the government selling price of ¥1.197m.

The rush for shares was prompted by Japanese institutions who were eager to weight their portfolios with the stock, which now accounts for about 8 per cent of the overall market capitalisation of the Tokyo exchange. The shares were unable to open on Monday because buyers outnumbered sellers by the thousands.

Just before the closing bell yesterday, however, the bid price shot up to ¥1.6m, and buyers to sellers settled down to a manageable 2-to-1 ratio.

Yesterday's share price gives NTT a prospective price/earnings ratio of 130, a stunning figure even when set against the high ratings of most Tokyo stocks. This is not because of the company's high earnings potential, but the high price set against unexciting profit expectations.

According to Mr John Donald, a Jardine Fleming analyst, a comparison between NTT and national telephone operations elsewhere still "paints an unflattering picture of NTT as the least profitable company with the lowest sales to assets and return on equity ratios." Brokers predict that the primary source of growth for NTT will be rationalisation of fixed costs and services.

Over the next four years, the Government plans to sell a total of 10.4m NTT shares, or two thirds of the company's 15.6m outstanding shares. Foreigners, who were excluded from this sale, are expected to be allowed to participate in subsequent issues. The next tranche of 1.95m is expected to be offered to the public this autumn.

The proceeds will be transferred to the country's Debt Consolidation Fund to be used in the redemption of government bonds.

Baker declares US pressing for reform

Continued from Page 1

heavily on exports and that because of that at some point it became counterproductive to talk about further exchange rate adjustments to reduce the US trade deficit.

With Congress now considering wide-ranging trade legislation, including proposals both to reform US trade laws and for managing the dollar's exchange rate, Mr Baker spelt out for the first time some of the details of what the administration proposes in the trade legislation it is expected to send to Capitol Hill later this month.

He also underscored the Reagan Administration's determination to resist some of the trade reform proposals which have been floated on Capitol Hill and which he said conflicted with the principles which the Administration was applying in drawing up its own trade bill.

There are about 250 prisoners in al-Kham, among them 20 women, the soft-spoken Christian Militia chief said.

THE LEX COLUMN The invisible paper trick

After the programme trade, the programmed sale, the computerised form of investment panic. Instructions to sell when the market slips back from a new peak are no doubt calculated to create an automatic buying opportunity only a little way down the slope. Human investors must hope that the weight of computer money is then enough to start the market rising once more.

Salomon

The making of a dramatic gesture is a well-tried method of diverting attention from what the conjuror's hands are actually doing. At Salomon

Inc, the introduction of paperless global commercial paper did not quite sufficiently astound the audience to prevent a poor set of quarterly figures making a noticeable dent in the share price.

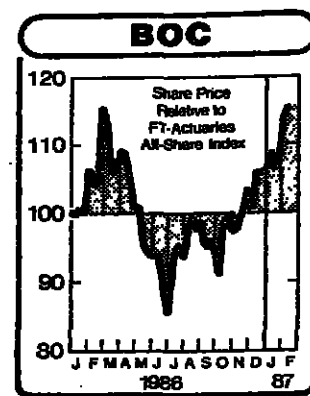
As Salomon warned last month, costs incurred in globalising the securities business have been running rather ahead of the revenues generated - about 60 per cent faster, in fact. But that is probably not quite the whole story of the last quarter, when pre-tax income in the key securities business - Salomon Brothers itself - was down by a third on 1985. It is hard to imagine that there were not some equity trading positions that went the wrong way when Wall Street recovered at the end of December, and it would be surprising if Salomon had emerged unscathed from the searing-up of the market in floating rate notes.

Innovations in commercial paper have so far extended to paperless (in systems using electronic book-entry) and to global trading; the only logical possibility left to Salomon was to combine the two.

BOC

BOC Group's first-quarter figures were not exactly a breath of fresh air in a suddenly rather stale market yesterday, the share price falling 13p to 440p. A 30 per cent improvement in pre-tax profits to £59.1m can in no sense be termed a disappointment, but when a share has risen by a third in two months, then the company concerned must do something a bit special to keep up the interest.

The underlying profits growth is better than at first appears, since the comparative period was inflated



nudged by Yule Catto's initial offer - may have served up a worthwhile combination for a change. The industrial logic of the agreed BTP-Barrow is at least as convincing as the unwanted Yule-Barrow and the customary cosy arrangements are noticeable by their absence in the former deal. Indeed, the Barrow directors are not even assured a seat on the board. BTP, which at current prices is paying 18 times historic earnings, can hardly be accused of meanness and unlike Yule is suffering no dilution.

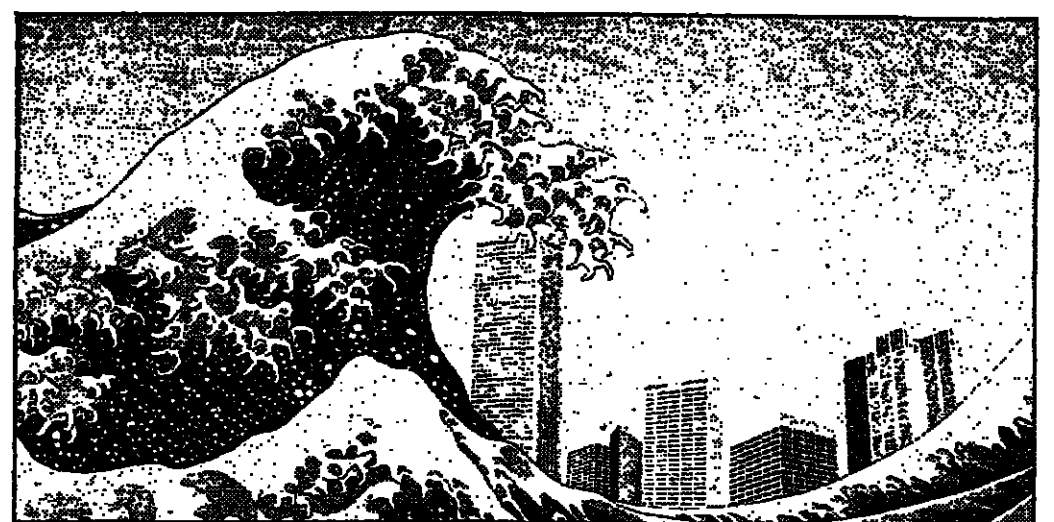
Eurotunnel

Eurotunnel has been put in an awkward position by the waves of rumour, eroding the position of its co-chairman, Lord Penstock. To complete the financing of the tunnel will demand complete commitment, a degree of financial showmanship, and a firm grasp of the details. To find a candidate who can supply these things in time for Equity 3, this summer, may be a tall order. Whoever is chosen will have his work cut out mastering a most complicated brief in the remaining weeks before the group needs to start doing the institutional rounds with its new package of securities. Though the French co-chairman is well capable of holding his own in the City, nobody can be in two places at once. Somebody must be put in place this side of the Channel soon.

However, Yule is unlikely to give up without a fight and not just because Morgan Grenfell is betting on behalf of its own chairman. There is currently less than 3p a share difference between the two offers (5p on the cash alternative) and arguably Yule's part-cash offer has a firmer base. More important, the Takeover Panel has now confirmed that the rapid rise in Yule's share price was solely a consequence of interest in the proposed deal, the shares will thus presumably suffer badly if the deal does not materialise. The race between the two share prices could be close: Yule may have more to lose but could also be vulnerable to uncertain palm oil prices. If it comes to playing leapfrog, BTP could probably stay in the game longer, and now has the advantage of an unwelcome bill to do so. The danger is that someone will now be tempted to pay far too much for a rather ragged industrial conglomerate.

Barrow Hepburn

Barrow Hepburn has been one of those recovery stocks to test the patience even of M&G, but thanks to the intervention of BTP (ex-British Tar) it is certainly assured an exciting future. There is no need to believe the usual white-knight tale about a chance meeting in a railway carriage to appreciate that fate



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World Weather

Place	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	13	SE	5	Algeria	14	SE
Amman	17	SE	5	Amman	15	SE
Baghdad	17	SE	5	Baghdad	15	SE
Bahia	17	SE	5	Bahia	15	SE
Bangkok	22	SE	5	Bangkok	15	SE
Bombay	22	SE	5	Bombay	15	SE
Buenos Aires	17	SE	5	Buenos Aires	15	SE
Calcutta	22	SE	5	Calcutta	15	SE
Cairo	17	SE	5	Cairo	15	SE
Colon	22	SE	5	Colon	15	SE
Dhaka	22	SE	5	Dhaka	15	SE
Hankow	17	SE	5	Hankow	15	SE
Hong Kong	17	SE	5	Hong Kong	15	SE
Kobe	17	SE	5	Kobe	15	SE
London	17	SE	5	London	15	SE
Manila	22	SE	5	Manila	15	SE
Medan	22	SE	5	Medan	15	SE
Mumbai	22	SE	5	Mumbai	15	SE
Nairobi	17	SE	5	Nairobi	15	SE
Rangoon	22	SE	5	Rangoon	15	SE
Singapore	22	SE	5	Singapore	15	SE
Tokyo	17	SE	5	Tokyo	15	SE
Yokohama	17	SE	5	Yokohama	15	SE

Israel admits talks with terrorists

Continued from Page 1

hensive exchange of prisoners between Israel and its many enemies in Lebanon, thus laying the groundwork for the latest secret exchange plans.

US officials are acutely aware that the Iran arms scandal has undermined its public policy of not dealing with hostage takers, and they say they are determined to match their rhetoric with reality. "If we get caught like we did last time," said one official, "then people will never believe us again."

Mr George Shultz, the US Secretary of State, has attempted to re-establish US policy by making clear he will have no truck with terrorists' demands.

On Monday night in a speech to the American Legion Mr Shultz

said of the hostage takers: "We want to figure out a way to raise the cost of those animals."

"The hostage problem is a tough one for us because... we all feel, as the President (does), that, when an American overseas is kidnapped, we're kicked around."

A further worry for US officials is the extent to which Israel has been exposed as having undue influence over American foreign policy, particularly in promoting the idea of selling arms to Iran. The State Department is stressing that the US, while a close ally of Israel, has wider global interests to pursue rather than the narrower national security concerns of Israel.

The majority of the 400 prisoners are believed held in the al-Kham

detention centre in southern Lebanon run by the Israeli-backed South Lebanon Army nominally under the control of General Antoine Lahad, the SLA's commander. A senior Israeli official made clear this week that Israel could - if necessary - determine the prisoners' fate.

In an interview on Monday, General Lahad said he had not received any request in recent days to free some of his prisoners, adding that exchanging "criminals and terrorists" for hostages was not the proper way to tackle the problem of Lebanon's kidnapping victims.

There are about 250 prisoners in al-Kham, among them 20 women, the soft-spoken Christian Militia chief said.

JOBS

Defence turns to attack • Manager-developers

BY MICHAEL DIXON

BOFFINS in Britain's Ministry of Defence have just developed a new secret weapon. Whether it works will take some time to tell because the weapon is of the delayed-action kind as well as being highly specific in its purpose. Its target is the established system for selecting top civil servants.

The system is not entirely without merit. For instance, one of the world's best known psychologists — Professor Hans Eysenck — has admitted that he and all his fellow experts combined could not devise a better way to ensure that the top posts in the service always go to the same sort of people.

"But whether they are the right sort of people to run the country's affairs is a very different question," he said.

His doubts on that score are shared by many other citizens. Among them of course are viewers of the TV series *Yes Minister* who widely feel confirmed in their suspicions by the recent award of a CBE to the series' machiavellian mandarin Sir Humphrey Appleby, in the guise of actor Nigel Hawthorne. Some of the deepest doubters themselves work as civil servants, and not only in the Defence Ministry.

Scientists throughout the service, for example, have long resented that recruits chosen for the fast stream of entry leading to the highest rank are

overwhelmingly people who have been educated in the arts. The result, the science fiction says, is that top officials rarely have the numerate skill to understand even 19th century technology, however great their skill at political fixing.

As a measure of which skill counts most, the fast stream goes on being dominated by arts-educated recruits.

The boffins who have developed the secret weapon have even more reason to resent the selection system than scientists have. They are engineers, who rank so low in the pecking order as to be virtually disregarded by most state departments.

Defence, however, is an exception. It not only employs large numbers of engineers — about 13,000 at the latest count — but needs to recruit over 100 more each year against fierce competition from business.

Hence, the Ministry has had to grant engineers increasing power in its personnel management work, so giving them a base from which to mount their attack. And they are setting about it with a cunning worthy of Sir Humphrey himself.

Having noted the failure of the scientists' confrontational approach to defeat the established regime, the engineers are working on the principle: if you can't beat 'em, join 'em. Moreover, they have set out to lull

the present elite into a false sense of security by making the weapon look like a flattering imitation, on a much more humble scale, of the device by which the arts-educated have maintained their rule — namely, the fast stream of entry.

To any but the keenest of trained eyes, all the Defence personnel boffins have done is set up a parallel fast-stream entry to their Ministry for up to 15 engineers a year. Since they have also arranged for it to be operated by the Civil Service Commission which handles the service's other selection procedures, the weapon's threat to the present ruling caste is almost impenetrably camouflaged.

But under interrogation by the Jobs column in an attic room of an innocent-looking building in central London, an anonymous Ministry official confessed that the ultimate aim was to infiltrate the heights of the service with "the technological mandarins of the future."

Except perhaps for the non-technological mandarins of the present, everyone can probably imagine ways of pursuing that aim. Once two fast streams are running in parallel, for instance, it should not take much to skew one so that it gradually breaks through to intermingle with the other. Moreover nobody could know how to do it better than engineers.

What increases the likelihood that some such plan is in mind is that, from the start, the fast-stream selectors will seek people with the talents eventually to play the established mandarins at their own political game as well as surpassing them in other technicalities. The official admitted that anyone chosen for the new entry would need far more than just the numeracy to win a good engineering degree. High importance would be placed on additional qualities, including "the senior civil servant's characteristic skill with words."

However guileless that phrase may seem to inexperienced observers, no practised watcher of *Yes Minister* could avoid suspecting menacing implications. Could it, for instance, be code for "skill at being economical with the truth?"

Execspeak

IF SOMEONE from the Arthur Young accountancy group ever asks how's your black hole, keep calm. Nothing indelicate is meant. Besides, if you got hot under the collar and demanded an explanation, you would probably merely be told there was no point in pushing the mercury. And that would not mean what it might seem to, either.

Both phrases are examples of Young-Arthurian execspeak.

"Black hole" means future working capacity left unused by foreseeable orders, and so needing to be filled with new business. "Pushing the mercury" refers to the problem of getting a pool of quicksilver to go somewhere in one piece.

If you try to push it there directly, it will just break up and scatter. The only answer is to find a way of indirectly influencing it to go there by itself — such as by tilting the surface on which the pool lies. Much the same goes for setting groups of people to move concertedly in a given direction.

Or so I am told, at least, by Brian Chandler, leader of the group's UK training enthusiasts responsible for these and several other jargon terms. Their other achievements include a claimed £200,000 increase in revenues through enhanced sales training methods, and last year's publication of *The Manager's Handbook* which sold 53,000 copies in its first six months.

With the help of headhunter Malcolm Coates of Link Search and Selection, Mr Chandler is seeking an unspecified number of recruits for his London team. Its task is to develop the business and managerial abilities of the group's specialist staff, from new entrants to top-most executives.

The prime emphasis at present is on marketing and

selling, which are seen as the most suitable background for candidates. The essentials are of at least 20 people, experience of working both for a well run and for a badly run organisation, and "an obsession with helping others to overcome their problems."

Salary indicator £30,000. Other benefits negotiable. Inquiries to Mr Coates at 15-14 Hanover Street, London W1R 9HG; telephone 01-493 5788.

Spearhead

TRAINING is also the activity of Beaconsfield-based Webb Learning although, perhaps because it is American-owned, it prefers to call its business "human relations consultancy."

Having established itself in specialist sectors such as high-tech and pharmaceuticals, the UK branch now wants to extend its services into insurance and finance.

So it has asked headhunter Christopher West to find it a successful sales manager with experience in those fields, and a talent for consultancy work.

Salary plus incentive pay expected to be £30,000-£35,000. Perks include car.

Inquiries to Mr West at Courtenay Stewart International, 3 Hanover Sq, London W1R 9RD; tel 01-491 4014, telex 268312.

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The European equity markets offer unrivalled career potential to analysts and institutional salesmen looking for scope to make their name in a young, flourishing market.

Current assignments include:

- Well-established specialist UK house seeks institutional salesmen with knowledge of German, Swiss and Austrian markets.
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Only experienced analysts and institutional salesmen should apply.

Contact Anna Robson at the Securities Division, 39-41 Parker Street, London WC2B 5LH or telephone 01-404 5751. Strictest confidentiality assured.

MP

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c£50,000 package

Investment Banking
Euromarkets — Transactions, Advisory

One of the world's leading international investment banks with an outstanding reputation in the euro-debt and equity markets wishes to supplement its specialist transactions team.

As a senior member of the department you will head small teams and take full responsibility for successfully running issues and syndicated banking transactions. The focus is on client negotiation and structuring complex deals rather than documentation.

Aged 27-35 you will be:

- A lawyer with at least three years' post qualified experience gained in a major City firm and with an emphasis on euromarket work, or
- An investment banker with intensive transactions exposure.

The quoted package is negotiable and includes substantial performance related bonus potential. Interested applicants should contact Christopher Smith on 01-404 5751 or write to him enclosing a comprehensive curriculum vitae at Michael Page City, 39-41 Parker Street, London WC2B 5LH. All applications will be treated in strictest confidence.

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We are looking for an experienced registered trader to head up the dealing team in Bristol transacting Stock Beech's agency business.

Salary and benefits package to be negotiated.

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Stockbrokers
to the
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BOND ECONOMIST
c. £30,000 + Bonus

Our client, a leading investment bank with a major presence in the international capital markets, is seeking to recruit an experienced fixed interest economist.

The successful applicant is likely to have an economics degree and three years' experience in the multi-currency bond markets, either in research or sales. This is a demanding position which should attract individuals of the highest calibre.

For a confidential discussion, please contact Stuart Clifford, Christopher Lawless or Hilary Douglas.

CORPORATE FINANCE

Our client, a leading merchant bank with an enviable track record, is seeking to expand its Corporate Finance team, providing a full range of advisory services including floatations, issues, bids and buy-outs.

Vacancies exist at Assistant Director, Manager and Executive level for candidates aged 24-38 with the relevant degree of experience in Corporate Finance type work, probably gained in the accountancy profession or with a financial institution.

Applicants must possess personal qualities to contribute significantly to the department's activities.

For further details please contact Tim Clarke ACA, Jon Michel or Robert Digby (who can be contacted outside office hours on 01-870 1896).

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President
Real estate New York

This leading property company is seeking a high-calibre executive for its real estate business in the United States.

Reporting directly to the UK Managing Director and operating from the New York office, you will be responsible for the company's significant current development programme and for spearheading the company's growth.

This challenging appointment presents an unusually stimulating opportunity for a highly experienced property professional who has had

previous profit responsibility and practical experience of the American market.

The remuneration package, geared to the company's results, will be attractive to top-level candidates and will include appropriate executive benefits and a comprehensive relocation package.

PA

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
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Director —
Operations and Systems
£35-£40,000 + benefits

Our client is a Major Fund Management Institution, based in the City of London. With a reputation second to none for the quality of its investment expertise, it runs a comprehensive range of unit trusts, discretionary accounts and substantial pension funds.

Following rapid recent growth, which is projected to continue apace, it has created the new position of Director — Operations and Systems.

The appointment's main purpose is to manage the significant development of investment, unit trust and pension accounting systems, as well as the physical re-organisations that will be involved. Additionally, you will be responsible for ensuring that the capacity of these systems can cope fully with new products as they come on stream.

Candidates should be aged c.35, fully computer-familiar without necessarily being technical experts, and accomplished senior managers, capable of further development. Knowledge of fund management/financial services would be helpful but is not essential.

The package offered includes executive car, profit sharing, subsidised mortgage, and full removal expenses if necessary.

Please send a detailed cv, including contact telephone numbers, in strict confidence to Peter Wilson FCA at Management Appointments Limited (Search & Selection Consultants),

Finland House, 56 Haymarket,
London SW1Y 4RN
Tel. (01) 930 6314.

Management Appointments
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CITY DIVISION

FRN Sales c£45,000

Following expansion within its Capital Markets area, a well respected European Bank would be interested to meet an experienced FRN salesperson to help service its prestigious client base. The ideal applicant will have already made a name within this market and have management potential.

Documentation Negotiation c£40,000

A top North American Bank wishes to meet an exceptional individual to join its expanding Capital Markets area. The appointee will be involved in Euro-commercial paper execution and must have sound previous experience of negotiating documents. This is an exciting and pressurised role.

Institutional Sales & Neg

City Merchant Bank seeks an Institutional Sales Executive to specialise in marketing European stocks to UK clients. Previous relevant experience is essential and linguistic ability in a second European language would be advantageous.

Private Clients Executives c£20k

As part of a new marketing policy this UK Investment Bank is seeking to establish an investment team to specialise in advising high net worth clients. This role will involve advising on UK equities and related tax implications of investment. Candidates should have previous relevant experience of portfolio management and ideally also a working knowledge of international equities.

Solicitor/Legal Executive & Neg

Small, well-established professional firm seeks an additional qualified solicitor to assist with Unit Trust and offshore pension fund business. Experience of trust and probate work is essential and salary will be commensurate with age and experience.

Marketing Officer £18,000

Leading European Bank seeks an additional marketing officer to specialise in UK corporate business. Personality and good communication skills must be accompanied by good credit analysis experience and some previous exposure to marketing work. Excellent prospects.

Junior Audit c£15,000

Bright graduates with banking experience or young partly qualified ACAs are sought by this prestigious investment Bank. Applicants will undertake a junior audit role requiring a logical approach which involves communicating effectively at all levels, problem solving and attention to detail. Some European travel may also be required.

Investment Analysis-Trainees c£14,000

Our client, a major US investment Bank is seeking to supplement its analytical research teams with three trainee analysts. You will assist in the provision of information and investment advice to corporate clients. Applicants should have at least an upper second class degree in Economics or a science subject and must exhibit a genuine interest in investment. Good prospects exist to move into a senior analytical role.

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

SYSTEMS DEVELOPMENT

A well-established international Bank requires a person who will develop and implement a new computer system for the management of its foreign exchange business. The successful candidate will have a minimum of 5 years' experience in the development of computer systems and will be responsible for the system's design, development and implementation.

FX DEALER

The London Branch of a well-established international Bank requires a person who will develop and implement a new computer system for the management of its foreign exchange business. The successful candidate will have a minimum of 5 years' experience in the development of computer systems and will be responsible for the system's design, development and implementation.

Our client, a Major International Bank, requires a person who will develop and implement a new computer system for the management of its foreign exchange business. The successful candidate will have a minimum of 5 years' experience in the development of computer systems and will be responsible for the system's design, development and implementation.

This is an opportunity for an ambitious person with 3-4 years' experience in the development of computer systems and will be responsible for the system's design, development and implementation.

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ASSISTANT FUND MANAGER

An established US Bank is seeking a person, probably circa 30, to assist in the administration of its Trust Fund. The successful candidate must have obtained several years' experience of Portfolio Management Administration, will work closely with senior management in the day to day operation of the fund, and will be responsible for the fund's performance.

ADVANCES OFFICER

A leading international Bank, with an expanding London office is actively seeking a person, probably under 30, who will work closely with senior management in the day to day operation of the fund, and will be responsible for the fund's performance.

A highly ambitious US Bank is seeking a person, probably circa 30, to assist in the administration of its Trust Fund. The successful candidate must have obtained several years' experience of Portfolio Management Administration, will work closely with senior management in the day to day operation of the fund, and will be responsible for the fund's performance.

This is an opportunity for an ambitious person with 3-4 years' experience in the development of computer systems and will be responsible for the system's design, development and implementation.

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Our current assignments also include:

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You're between 25 and 30, with experience of corporate advertising and/or financial PR which includes helping to develop and present strategic plans as well as day-to-day account handling.

And you have the ambition and self-motivation to enjoy, contribute to – and profit from – life in one of London's fastest-growing agencies.

The position will involve working on existing and new business, in both cases on some of the bluest of blue chip accounts. And you'll be expected to show early signs that you're capable of deputising for your Group Head.

A highly competitive salary and benefits package is on offer from a company which believes in rewarding those who contribute to its continued successful development.

Please reply, enclosing a full CV, to Neil Hedges, Assistant Managing Director, Valin Pollen Limited, 46 Grosvenor Gardens, London SW1W 0EB.

VALIN POLLEN

GIRA AGRI-BUSINESS, TEXTILES AND BUILDING CONSULTANCY AND INDUSTRIAL MARKET RESEARCH

GIRA, with headquarters in Geneva, Switzerland, and companies or offices in six other European countries, was founded in 1970. It is independently owned and managed by the founding partners. In the past seventeen years, it has developed a client base of more than 500 major companies and governmental agencies.

The main business is food related, covering the whole span from agricultural commodities, retail food and drink, food ingredients, catering/food services and distribution logistics. There are, in addition, important and growing activities in textiles/clothing and building materials.

We are seeking highly motivated researchers in the following fields:

FOOD AND CATERING: U.K. and West Germany;

TEXTILES/CLOTHING: U.K. and West Germany;

FOOD INGREDIENTS/FOOD TECHNOLOGY: West Europe.

Candidates should be aged 25-35 and have an honours degree, preferably with relevance to the subject area, some prior research experience, willingness to travel and proven report writing ability. Fluency in English, and German (except for the UK food and catering posts), are essential.

We are also expanding our IN-HOUSE QUALITATIVE CONSUMER RESEARCH activities and have a vacancy for a psychologist consultant mainly for projects in the U.K. and West Germany. Candidates must have experience in conducting the non-directive individual interview and group sessions, in analysing and synthesising this raw material and report writing ability. An economics or marketing degree combined with one in psycho-socialology would be a major advantage.

Interested candidates should send their CVs showing full details including present salary to:

Personnel Director, GIRA S.A., 1239 Collex, Geneva, Switzerland

SENIOR MANAGER

Marketing and Credit

Our Client is a strongly-based and expanding international bank, active in both commercial and merchant banking, with interests in the securities and investment markets.

Clearly defined growth plans call for the expansion of the bank's international department, and a professional lending banker, probably a graduate aged 27/32, is sought to contribute at senior level to the development of the overall effectiveness of the marketing thrust.

This senior appointment affords considerable challenge and opportunity to an ambitious and resilient professional, and has arisen at an exciting stage of the group's new development plans.

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Reporting to the Managing Director, you would be responsible for a wide range of activities, including accounting and budgetary control, systems development, office services and personnel. You would also oversee the management of the back office. The primary emphasis however will be on the development of financial systems and controls which will enable the Company to measure its performance in detail and respond accordingly.

Your duties will encompass the whole organisation and you must be able to achieve your objectives with

sensitivity. You will need to be a first class administrator with well developed interpersonal and communications skills. You are likely to either have a Fund Management background with a strong administrative bias or be a qualified Accountant with broad administrative experience in a financial services environment, ideally a Fund Management Company. You will probably be in your mid-thirties.

The Company offers an outstanding compensation package, which includes profit share, Company car and full banking benefits. Future promotion prospects are excellent.

If you would like to be considered for this appointment, please write in complete confidence to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11-15 Wigmore Street, London, W1H 9LB or telephone 01-629 3532.

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The successful candidate should have a proven track record in product development within a financial services environment and ideally will possess a practical understanding of consumer finance products. A unique role offering a highly competitive remuneration package, this represents an excellent opportunity for rapid career progression.

Interested applicants should contact Neil Nokes or Catherine Fitzsimons on 01-404 5751 or write to them, enclosing a comprehensive curriculum vitae at 39-41 Parker Street, London, WC2B 5HL. Strict confidentiality is assured.



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EQUITY DEALER

Henderson Administration Limited is one of the leading wholly independent investment management companies in the City of London, currently managing portfolios of over £5.5 billion.

The company has maintained substantial growth over the last eighteen months including the addition of a dealing department. As a result Henderson is seeking to recruit an experienced equity dealer, to join this small but busy department.

This person will be responsible to the head dealer and should have at least four years experience of dealing on the floor of the London Stock Exchange, primarily in UK equities, and be experienced in handling institutional orders.

The successful applicant will probably be in his late twenties and should be presentable, well spoken and able to communicate well with people.

The remuneration package will be highly realistic but we are looking for candidates who are seeking a career move into a highly successful management company, with excellent long-term prospects.

Applications will, of course, be treated in the strictest confidence.

Candidates are asked to write to Howard Stainsby, Head Dealer, Henderson Administration Group plc, 26 Finsbury Square, London EC2A 1DA.

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Advances Manager

(Corporate Banking Division)

The Co-operative Bank has recently completed a major strategic review, resulting in the adoption of an aggressive and positive Corporate Plan, designed to move the bank sharply forward over the coming years.

As an integral part of this approach we have targeted the corporate banking sector as one of the prime areas in which we will increase our market share and are now recruiting key personnel to fulfill this requirement.

In essence, the main task will be to advise and assist Branch Management in developing and controlling advances which exceed their normal discretionary limits, exercise sound commercial judgement, be able to make decisions on whether to accept or reject proposals and to offer advice and alternatives. You will also be dealing with propositions where substantial funding is involved and you will investigate, report and, if necessary, enlarge upon or repack the proposition for consideration at a higher level.

In order to operate successfully in this role, you will need a thorough understanding of corporate finance, gained in a bank environment.

You will back up your substantial experience with maturity, sound judgement and with the considerable interpersonal skills that will allow you, fluently, to communicate your decisions and reasons for your conclusions to the client and to Branch Management, as well as report to higher management.

The salary, circa £22,000 will fully reflect the importance of the task, together with an attractive benefits package commensurate with a management position in a major banking group.

Interested candidates should write, in strictest confidence, with full CV, to: Brian R. Jenkins, Personnel Manager, Co-operative Bank Group, Head Office, PO Box 101, 1 Balloon Street, Manchester M60 4EP.

We are an equal opportunity employer.

THE CO-OPERATIVE BANK

European Fund Management

Schroder Capital Management International, the London branch office of Schroder Capital Management International Inc. of New York, is looking for an experienced European Fund Manager to join its successful specialist team managing international portfolios, principally for North American clients.

The successful candidate is unlikely to be under 27 years of age and will be able to demonstrate a successful career in fund management. This is a demanding position suitable for someone of above-average all round ability who is attracted by the possibility of rapid advancement. Career prospects within the Company are excellent.

We are offering a competitive salary together with an attractive range of benefits including mortgage subsidy, a generous non-contributory pension scheme, free lunches in our staff restaurant, and good holiday entitlement etc.

Applications, which should include a full curriculum vitae, will be treated in complete confidence and should be made to: Mr. Richard R. Foulkes, Senior Vice President, Schroder Capital Management International, 36 Old Jewry, London, EC2R 8ES.



Schroders

UK Corporate Lending Marketing Officers

We are seeking to strengthen our Lending Division with the recruitment of two more Account Officers as detailed below:

Marketing Officer (Assistant Manager Level plus Car)

Candidates aged 30-35 will have at least 5 years relevant experience in marketing medium-sized UK corporates. Specific training and experience in credit analysis and finance of Foreign Trade would be an advantage.

Assistant Marketing Officer

Candidates aged 25-30 will have at least 3 years credit analysis experience with a clearing bank or international bank. Some marketing experience would also be desirable.

Successful candidates will take over some existing accounts but more important will be responsible for the development of new business in the small to medium UK Corporate Sector.

Salary will be negotiable according to age and experience. In addition, we offer a range of benefits which include mortgage subsidy, pension and life assurance and private medical cover.

Please write in confidence with full career details to:

Linda Cobbold, Manager - Personnel
Royal Trust Bank
48-50 Cannon Street, London EC4N 6LD



MSA

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The Job: Executing orders in the equities market on behalf of Fund Managers (not distinct from taking positions), within the stimulating environment of a young, successful equities dealing team.

The Client: The Asset Management Co. of one of the City's leading Investment Banks.

The Candidate: Mid/Late 20's with at least two years relevant equities dealing experience. Could be currently dealing on the floor of the Stock Exchange and be seeking to move to a centralised dealing room environment. Will have demonstrated market skills and a polished, professional approach to dealing.

The Package: In addition to a very competitive salary, benefits include a generous mortgage subsidy, free BUPA and a non-contributory pension scheme.

If the prospect of joining one of the most successful investment banks in the City appeals to you, and you believe you meet the requirements, contact Carol Plummer initially, on 01-222 8866, or write to Mark Stevens enclosing a comprehensive C.V., marked 'Private and Confidential'.

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Major International Bank INVESTMENT MANAGEMENT & SECURITIES DEALING

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The Client

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The Positions

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SENIOR PORTFOLIO MANAGER. To join a team of fund managers controlling very substantial assets, and to deputise for the Director. The Senior Portfolio Manager will also participate in marketing, business development, administration and policy formulation.

SENIOR MANAGER, SECURITIES TRADING. To manage the continuing expansion of the bank's securities trading, with the combined objectives of achieving progressive and balanced increases in profitability and trading volume.

SECURITIES DEALER. To operate in an assigned sector of the bank's trading operations, and expand both the volume and profits of those operations.

The Personal Qualities

Each position requires a demonstrable record of success plus the highest personal qualities and professional integrity. Initiative and drive are prerequisites. These additional qualities are also essential:

SENIOR PORTFOLIO MANAGER. Minimum age of 30, with considerable interpersonal skills and management flair to complement at least five years' fixed income investment management experience. A knowledge of business development and administration is also essential. International equities experience would be an advantage.

SENIOR MANAGER, SECURITIES TRADING. Probably mid 30's, certainly with at least five years' fixed income experience - possibly gained in a smaller bank. May not yet have led a team, but the ability to do so is vital.

SECURITIES DEALER. Probably mid to late 20's, and with two to five years' fixed income securities trading experience.

The Prospects

These are exceptional opportunities which offer outstanding career prospects. Attractive salaries and the customary comprehensive package of City benefits will apply.

Interviews will be held in London. In the first instance however a full CV should be sent to: Douglas Johnson, Associates in Executive Search, Weavers Pond House, Redlands Lane, Crondall, Farnham, Surrey GU10 5RE. Telephone: (0252) 850164 or 850581.

Please indicate any organisations that you would not wish to approach.

Associates in Executive Search

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Middle East

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Our client is one of the largest banks in the Middle East with a strong domestic network and a substantial and growing presence internationally.

You will be responsible to an Assistant General Manager for planning and controlling the international operations of the bank and will play a key role in the next phase of the bank's development.

Probably aged over 40 you will already be at a senior level in a large international bank and ideally will have had experience of working overseas as well as in your home country. Maturity, tact and flexibility are essential attributes. A competitive package is on offer.

In the first instance you should write to John Cameron, quoting Ref. CF758, at 84/86 Grays Inn Road, London WC1X 8AE (telephone 01-404 5971). We shall forward papers direct to our client and therefore you should include in a covering letter the names of any banks in which you would not be interested.

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London Life, founded in the City of London in 1806, is one of the oldest Mutual Life Companies in the world, known for its consistent and excellent performance record with a reputation for professional service and integrity. We are one of the very few Companies which does not pay commission; a powerful combination in the rapidly-changing Financial Services Industry. Our programme of planned expansion creates further career opportunities in our City of London offices where we specialise in providing a detailed service to Partnerships, Corporations and individuals, particularly with regard to pensions provision and tax planning through the use of our products.

Ideally you should be aged 30-45 and have a progressive record of achievement in your career to date. Selling our products demands good interpersonal skills, enthusiasm, integrity and not least the energy to make things happen.

We will give you a thorough and professional initial training, which is perhaps the most comprehensive in the industry, followed by a career development programme which will allow you to pursue either a specialist or sales management role.

Our selection procedure is demanding because we believe that we should recruit the highest quality of staff and retain them by offering rewards and working conditions that are among the best in the industry. This comprises of basic salary, car, subsidised mortgage, performance-related bonus, non-contributory pension, life and disability scheme and five weeks' holiday.

If you are challenged by the opportunities presented by a successful Company committed to growth and employee development then write with full career details or, better still, telephone in confidence to:

G. M. Simms

THE LONDON LIFE ASSOCIATION LIMITED

215 Bishopsgate, London EC2M 3XX

Telephone: 01-377 0660



Management Trainees: Independent Television

A chance for recent graduates/MBAs to:

- * Combine immediate responsibility with structured managerial training.
- * Develop a thorough, business based understanding of a complex industry.
- * Build solid foundations for future career development.

You may already have some managerial experience - you will certainly have clear evidence of consistent achievement and be able to combine keen commercial sense with a real interest in the television industry.

We expect you to be numerate and articulate, with a high level of social skill, and have the energy and enthusiasm to thrive in a fast-moving environment.

Further details and application forms available from:

The Personnel Department,
Central Independent Television plc,
East Midlands Television Centre,
Lenton Lane, Nottingham NG7 2NA.
Tel: 0602 863392, ext. 5338
An Equal Opportunities Employer

CENTRAL

ARAWAK TRUST

TRUST MANAGER

We are part of an international offshore trust company group and our principal group shareholders are The Bank of Bermuda Limited, Kleinwort Benson Limited and Montreal Trust Company.

We require a Trust Officer with a minimum of five years trust experience to manage a department dealing with the administration of offshore trust and company clients. Applicants should have obtained the Institute of Bankers' Trustees Diploma or be studying for the final sections of Stage II. They must have the ability to supervise and train staff in an effective manner.

Please write giving full details of education, experience, etc. to:

Mr. T. A. Barnham, General Manager,
Arawak Trust Service Company Limited,
Third Floor, Barclays House, Victoria Street,
P.O. Box 34, Douglas, Isle of Man
or Telephone 0624-23446

ADVERTISING COMPANY

Progressive West End advertising and publishing company are expanding and launching new trade and consumer publications for the home market and Europe. We are recruiting extensively for capable, ambitious people to join our organisation and develop a lucrative career in a profession which offers high financial rewards and job satisfaction. Full training given to inexperienced personnel. Qualified staff will be considered for management positions. Telephone 01-404 5817 and indicate whether you seek a position as a road representative or telephone sales person.

ASSISTANT FUND MANAGERS

Central London
£ Attractive/Negotiable

Financial
Sector
Human
Resources

On behalf of our client, a respected UK based International Financial Institution, we are seeking individuals who will make an immediate and effective contribution to its expanding Fund Management activities.

Working in teams responsible for the effective management of substantial multi-currency Funds, the roles will involve internal and external reporting responsibilities, so first class communication skills are essential. You will be required to travel in order to enhance client relationships and develop new investment opportunities.

In addition to those with at least two years experience in an Investment Management environment, we would be pleased to hear from candidates who have a track record in fields such as Investment Analysis or Investment Related Economic Research. It could be that you are a Chartered Accountant/Economist/MBA or have been working in a financially related environment and now wish to enter Investment Management.

If you have experience in any of these categories, are aged 23-30 and have an international outlook we would very much like to hear from you.

To arrange a discreet and informal discussion about these important positions send your CV to Derek A Burn at MCP Consultants or telephone him on 01-405 9000/1.

Lawrence House 51 Gray's Inn Road London WC1X 8PP

MCP
MANAGEMENT
CONSULTANTS

Leasing Account

£ neg
An international bank are interested to speak to marketing executives who have experience in identifying potential customers, and negotiating and structuring tax beneficial deals as applied to any of the newer or traditionally leased products. A background in banking would be an advantage.

Senior Executive

£ neg
Leading international bank seeks well qualified and self motivated banker to join active corporate banking section. Candidates will have proven expertise of marketing (ideally in the Far East) together with knowledge of Eurocurrency lending, mergers and acquisitions, leasing, etc.

FRN Dealer

£ excellent
A mature and able dealer is required to make a positive contribution and assist with the expansion of this area in a leading international bank.

Foreign Exchange Forward

£ neg
A well respected international bank requires a dealer with a sound background in dealing with a minimum 2 years on major currency forwards.

Eurobond Dealer

£ neg
A minimum of 2 years in an active dealing area, preferably from a banking environment are the main requirements in this new position in a leading European bank.

Futures Dealer

£25,000+
(FRA's & Financial Futures)

An excellent opportunity for a tactical dealer on an expanding Merchant Bank's operation to expand the SFRA's and Futures books.

NO2 Securities

£15,000
A good general stockbroking background, particularly bearers, safe custody etc, plus Eurobond Settlements is required for this position in a new capital markets team.

Senior Foreign Exchange

Spot Dealer
£30,000 pa
A top class dealer with a proven track record in dealing on spot major currencies is required by a leading European bank expanding the dealing operation.

Foreign Exchange Spot

£25,000
Two years dealing on an active spot desk is the minimum requirement to join a highly professional team in a well respected international bank.

Marketing Support Officer

(Commodity and Trade Finance)
£20,000
To provide in-house support to the team in marketing oil and non-oil commodity customers of a Merchant Bank preparing proposals, maintaining records, monitoring account movements, etc. Good credit is essential.

Shelia Jones
109 Old Broad Street
London EC2N 1AP
01-588 3991

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BUREAU LIMITED

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varied life?

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- TAX □ PENSIONS □ PROPERTY
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- COMMERCIAL LITIGATION
- (Particularly landlord and tenant, shipping and employment)
- INTELLECTUAL PROPERTY
- EEC & COMPETITION LAW

We offer the benefits and back-up associated with a major international City practice.

If you would like to see and learn more please write in confidence (with a CV), specifying your area of interest, to: Michael Charbris-Black, 14 Dominion Street, London EC2M 2RJ.

SIMMONS & SIMMONS

SALES EXECUTIVES

Eurobonds/FRN's
London

Our Client, the Capital Markets subsidiary of a major bank, now seeks to appoint talented professionals in the following positions:

Eurobond Sales

The successful candidate will be a seasoned representative with around 3-4 years' experience of selling Eurobonds from London. Products will include Straight Bonds, Floaters and US/Canadian Treasuries and a thorough knowledge of these will be vital to success in this role.

This is a high profile post calling for a mature approach, integrity, initiative and above all tireless enthusiasm.

We would also be interested in hearing from candidates with 1-3 years' experience.

Floating Rate Note Sales

The requirement is specific - candidates should have at least 2 years' experience of FRN Sales with current knowledge of the London Market together with an established client base.

The operation is expanding, thus offering a team player an ideal opportunity to make a significant contribution to both future business development and strategy.

Both the above positions offer an attractive remuneration package which will, together with the usual benefits associated with a major bank and the career prospects, provide an ideal opportunity to broaden your horizons.

Please apply in the first instance, enclosing a full CV and quoting reference 877 to:

Managing Director,
JPW Recruitment Advertising Limited,
Chancery House, 53/54 Chancery Lane, London WC2A 1QX.

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Use either your law degree or accounting qualification in the development of technical services and financial planning sales support.

Technical Services Life, Pensions and Unit Trust Products

Reigate, Surrey To £19,000 + Benefits

Crusader Insurance plc, owned by CIGNA Corporation, one of the world's most successful insurance companies is looking for two creative and dynamic professionals for its Technical Services Team.

You will need to have a background of at least 3-5 years experience of the life insurance industry, including linked life and pensions products. As key members of the team you will be responsible for the development of technical and financial planning services and training support for sales staff and intermediaries, related to both existing and new products.

These must be some of the most challenging and exciting life and pensions development appointments available at the moment, for which we will negotiate an excellent salary and benefits package.

Please apply in writing or by telephone to: Mr John Henney, Personnel Department, Crusader Insurance plc, Reigate, Surrey RH2 8BL Tel: (07372) 42424.

CRUSADER Insurance plc CIGNA

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£45 per single column centimetre
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For further information, call:

Jane Liversidge
01-248 5205

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

Assistant Fund Manager

Gifts and US Dollar Fixed Interest

Wellington Underwriting Agencies Limited is a leading Lloyd's Managing Agency with £300m under management principally in the UK and US fixed interest markets.

The Company is seeking an Assistant Fund Manager reporting to the Group Treasurer, who will work closely with the Treasurer in the formulation and implementation of the investment policy. Candidates for this position should have 3-5 years' experience in fixed rate markets and should also have an understanding of options and futures.

The position offers an exciting challenge and a high level of responsibility. An attractive salary and benefit package will be offered in line with the importance of this position.

Please send full career details, in confidence, to:

Miss K. R. Smith, Wellington Underwriting Agencies Ltd., 120 Fenchurch Street, London EC3M 5BA.

.Wellington.

UNDERWRITING AGENCIES LIMITED

OPPORTUNITY IN INTERNATIONAL CREDIT

An opportunity exists to join the Credit Department of Salomon Brothers International Limited which is the leading entity in Salomon Inc's development of its global securities activities. These activities range over a wide spectrum of country, corporate and product risk. The existing Head of Credit is looking for an associate who will work with him and his team in the continuing development of comprehensive credit limits and controls with respect to the international business of Salomon Inc. The function is of a broad and diverse nature, covering the analysis and review of existing exposures, evaluation of new counter party risk, analysis of new products and a wide range of related activities.

The position requires well-developed analytical skills, 5-5 years experience on the credit or lending side of a major commercial bank, and above average levels of communication and presentation skills. Strong knowledge of bank credit analysis is highly desirable. Educational background is most likely to include a university degree, MBA, professional qualification or equivalent.

The position involves regular contact with a wide range of departments and individuals within the Company, at all levels of seniority. It is an exciting opportunity to join a rapidly growing business in a highly visible and important role.

Salary will be negotiable, and will include a full benefits package. Please write to: Pandit Crita, quoting ref (IC), Salomon Brothers International Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0SB.

Salomon Brothers International Limited

Investment Banking...

SALES AND TRADING

ECP SALES

This well-known international bank has a sophisticated global trading capability, and an aggressive and highly successful marketing strategy. Within the Treasury area this position is of key importance entailing primary responsibility for building up the bank's sales capacity in the Euro-commercial paper market. For an ambitious individual with a proven track record in Money Market Sales, the role offers great scope and responsibility in an environment which is aggressive, professional and well suited to high achievers.

MONEY MARKET SALES

Our client is one of the world's leading securities houses, already a market leader in the international capital markets. Backed by a strong commitment to the Euromarkets and enormous financial resources, the money markets desk is looking to expand their sales capability. Directly accountable for the development of a strong client portfolio candidates will be talented sales professionals with demonstrable placement ability and experience in FRN's, CD's, ECP or repurchase agreements. This is an excellent opportunity to be involved in a new product area set to become a dominant feature in capital markets.

TRADER - FRN'S

Our client is a major investment bank with a significant presence in the international equity and capital markets.

The continuing development of their sales and trading activities in short-term negotiable instruments has created an immediate opportunity for an ambitious young Trader, ideally with around two years experience in Floating Rate Notes.

Remuneration will be highly competitive reflecting the achievement of the individual and the quality of the institution.

Please apply directly to Felicity Hother or Jonathan Holmes on 606-1706

Anderson, Squires Ltd.,
Bank Recruitment Specialists,
127 Cheapside, London EC2V 6BU

Anderson, Squires

Corporate Finance

Accountants/Solicitors £18-22,000

Our client, a significant UK stockbroker backed by a major international bank, has an active and high profile corporate finance department involved in a range of exciting projects.

Due to expansion plans, vacancies exist for candidates with excellent academic/professional qualifications and a strong personality. Relevant experience is a definite plus.

Rewards are good, prospects excellent and bonuses high.

Contact: Mark Hartshorne

Interested applicants should telephone 01-404 5751 or write to 39-41 Parker Street, London WC2B 5LH.

Executives/Managers £30-65,000

This leading international securities house is currently developing its presence in the cross-border mergers and acquisitions field.

To supplement their specialist M&A team they seek a high calibre professional with a minimum of two years' relevant corporate finance experience. Fluency in French and/or German would be an advantage.

The prospects and financial rewards within this high profile sector are excellent.

Contact: Lindsay Sugden A.C.A.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Equity Salesmen and Sales Traders

MOVE WITH THE MARKET MAKERS

Working with a strong management mandate our Client, a major market-making force in global securities, is expanding their equity sales and trading capability.

The brief is for a Research Sales Executive and/or Sales Trader with proven record success who will respond well to new ideas and initiatives.

You will have about two years' experience in the U.K. Market, be highly motivated and attracted by the prospect of a non-bureaucratic environment supported by strong up/down line support.

In this division everyone trades: teamwork is the vital ingredient since all individuals participate directly in Capital progress without a personal capital involvement.

The successful candidate will conform to the following profile: A proven sales ability, having already forged strong client relationships, the desire to work the global markets for both Equity products and their derivatives, self-starting attitude and total commitment to the team effort.

Salary and benefits are very comprehensive and represent considerable advancement upon existing arrangements for the successful candidate.

Our client is an equal opportunities employer.

For further details and interview please contact:

Robert Milne

01-621 5945

CRAWFORD RECRUITMENT SERVICES

WOLFSON COLLEGE, OXFORD

BURSAR

This post-graduate College in the University of Oxford invites applications from suitably qualified persons for the post of Bursar, which will become vacant at the end of the current academic year. The Bursar is responsible for the management of the College's financial and business affairs, for its general administration, including staff and pension matters, and for the College's major building and repair work. Catering, housekeeping and allocation of accommodation are administered separately by the Domestic Bursar.

The appointment is expected to be on a full-time basis, with a salary in the range of £15-20k but the College is willing to consider other arrangements. The post will be associated with a Fellowship of the College, which would entitle the holder to certain other emoluments. Accommodation may be available. A starting date within the period July-September 1987 is envisaged, by arrangement with the successful candidate.

Further particulars of the post and the College may be obtained from:

THE PRESIDENT

WOLFSON COLLEGE, OXFORD OX2 6UD

to whom applications should be sent by 6 March 1987



An Foras Talúntais

THE AGRICULTURAL INSTITUTE

HEAD OF FOOD RESEARCH

The Council of An Foras Talúntais (AFT) has decided to establish a new Food Research and Development Centre on the AFT campus at Dún Dealgán, Dublin 15. This Food Research Centre (Márta) will form an integral part of AFT and in conjunction with the Dairy Research Centre (Márta) will service the technical requirements of the Irish food industry. The Centre will also influence the competitiveness of the Irish food processing and manufacturing industry.

Applications are now invited for the senior position of Head of this Centre. The appointee will take responsibility for the planning and development of the research programme of this Centre; for interaction with food industry firms to ensure the relevance of the programme to industry needs; and for the management of the staff, budget and facilities of the Centre. Essential Requirements: A good honours University Degree or equivalent in an appropriate discipline together with suitable post graduate research experience, preferably to PhD level. In addition the person appointed will need to have a record of substantial achievement in research, development or management relevant to the needs of the Food Industry.

Applications (in envelopes marked private and confidential) giving full details of qualifications and career to date should reach:

The Director, An Foras Talúntais, HQ

19 Sandymount Avenue, Dublin 4

not later than 5 pm on Friday, 27th February, 1987

Director Executive Search & Selection

Banking and Financial Institutions

City based: £ negotiable + car + benefits

In only a few years March Consulting Group has established itself as a leading multi-service consultancy company.

We have built a strong search and selection team and now wish to reinforce these activities by appointing a senior executive in the City.

The objective will be to concentrate on developing and expanding our Banking and Financial Institutions appointments - senior posts requiring a thorough understanding of banking, corporate and institutional organisations.

Aged 30-50, you will almost certainly have experience of senior executive recruitment or financial management consultancy in a City related context.

Benefits package, including salary and profit related bonus, plus BUPA, company car, etc. is fully negotiable.

Applicants should write, in strict confidence, with full c.v. to Brett Bull, Director, March Consulting Group, 57-59 London Walk, London, EC2M 5TP.

MARCH

CONSULTING GROUP

CHIEF EXECUTIVE ASSOCIATION OF BRITISH CREDIT UNIONS LTD.

The Association of British Credit Unions provides advice and guidance to UK organizations who wish to provide private cooperative-type banking facilities for their members. There are currently some eighty credit unions in the UK and anticipated opportunities for several hundred more.

A Chief Executive is required for the Association whose primary function will be to encourage organizations throughout the UK to establish credit unions and to provide the credit unions with organizational and administrative advice. A small head office team currently exists near Manchester but the permanent location has not yet been decided.

Applicants for this position must have financially orientated experience, with an appreciation for cooperative concepts and the energy and commitment to lead this rapidly expanding organization. Extensive travel will be essential and dealings will be with the most senior executives of organizations.

Salary and benefits will be commensurate with the experience and abilities of the person appointed. Relocation assistance will be provided as necessary.

In the first instance, please send brief personal and career details, in confidence, to Douglas G. Nixon quoting reference F787M at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

E&W Ernst & Whinney

MORGAN STANLEY INTERNATIONAL

Head of Compliance

Morgan Stanley International is one of the best-known and fastest growing International Securities Houses in London. Recent openings in Frankfurt and Zurich have further strengthened its leading position in the international capital markets.

The London office now seeks to appoint its first full-time Compliance Officer. Managing a small team, you will be fully responsible for the establishment of the department, developing and maintaining procedures, advising on special issues and liaising with regulatory authorities. There will be constant and close involvement with line management in both London and Europe.

To qualify for the role, a combination of outstanding personal and intellectual skills is essential. Key attributes include a commercial outlook, an enquiring mind and a track record of considerable achievement in the securities industry or a closely-related environment. The necessary blend of maturity, experience and energy indicates a probable age range of 35-45.

Neither the remuneration package nor future career potential will be a limiting factor for the right person.

Please write in confidence, enclosing career details and explaining briefly how you may meet the stated criteria, to Nigel Halsey, Managing Director, Michael Page City, 39-41 Parker Street, London WC2B 5LH. Telephone 01-404 5751. Reference 3922.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Banking/Financial Services Experience

Business Development Manager

Midlands

to £20,000 + car + benefits

The Company: A highly respected and experienced leader in the provision of financial services to corporate clients throughout the UK. Associated with a major Financial Institution, its exceptional record and growth rate is due to the emphasis placed on providing the highest quality of professional service.

The Position: To play a vital role in the development of new business based in the Birmingham office but responsible for providing services to clients throughout a wide area of the Midlands.

The Candidate: Will be self-motivated and assured with a professional approach. Aged 28-40 with experience within banking, financial services or related areas. A sound business awareness and good negotiating skills are essential to enable effective evaluation of business proposals.

The Prospects: The company can demonstrate excellent career prospects for individuals with the qualities to succeed within a fast moving commercial environment.

All applications will be treated in the strictest confidence. Please write, enclosing career details and quoting reference AHF100 to Financial Management Selection, 21 Cork Street, London W1X 1HB.

Financial Management Selection

Specialist Search and Selection Consultants

Loan Executives

NM Rothschild & Sons Limited is expanding its lending activities, which are organised into three teams headed by a Director or Assistant Director, and there is now a requirement for additional executives.

The successful applicants will be appointed to Assistant Manager positions reporting directly to a Team Leader. Their duties will include the analysis, negotiation and marketing of a wide variety of corporate credits, both on a direct and syndicated basis.

Candidates are likely to have had experience in a lending environment in a clearing, commercial or merchant bank, or in the Treasury department of a large company. They should be familiar not only with traditional lending techniques but also with the latest methods of raising finance in the capital and credit markets, including the issue of Commercial Paper. They should preferably possess a banking or accountancy professional qualification. The expected age range is 25-28.

An attractive remuneration package will be offered, which includes a profit sharing scheme.

Applicants should send a full curriculum vitae to:

Personnel Director,
NM Rothschild & Sons Limited,
New Court, St. Swithin's Lane,
London EC4P 4DU.

N.M. Rothschild & Sons Limited



AT A CAREER CROSSROADS?

Hill Samuel Investment Services Limited requires EXECUTIVES AGED 30-50 in London & Home Counties to be trained to offer a wide range of Financial Services to Businessmen, Professionals, Intermediaries and Individuals. Send cv to: Peter Christison-Hoare, Hill Samuel Investment Services Limited, 1 Maddox Street, London W1R 9WA or Ring 01-434 4553

INTERNATIONAL EQUITY TRADER

Major U.S. investment bank wishes to employ a London-based individual for the above position.

Applications should be sent to: Box No. AO407, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

Opportunity to establish and develop a major engineering industry product in support of the investment banking teams



CITY

ENGINEERING INDUSTRY EXPERT

£100,000 PLUS PACKAGE

MAJOR EUROPEAN BANK

We invite applications from individuals with established reputations in the engineering industry gained either by actual working experience or by success in investment research. The position requires someone whose opinions and views on the industry's trends, technologies, new products and evolving marketshares are likely to be sought not only by investors but also by companies themselves. Numeracy and a flair for presenting written and verbal material will be essential. Reporting to the Head of Equities, the successful candidate will be responsible for building and co-ordinating a team of investment analysts based in London and elsewhere within an international network. Regular travel to see companies in UK and abroad will be necessary and another language would be useful but not essential. The initial package of £100,000 plus includes a high base salary, a profit related bonus (guaranteed for the first year), and excellent banking benefits (including car and mortgage subsidy). Written applications in strict confidence quoting reference EIE/18745/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJA or alternatively you may wish to telephone on 01-638 0532 for a confidential discussion.

Opportunity to join established team at senior level



CITY

PORTFOLIO MANAGER - GROSS FUNDS

£30,000-£45,000 + BONUS

LEADING STOCKBROKERS

For this new appointment we invite applications from candidates, who are unlikely to be under 30, with 3-5 years experience utilising modern methods and a demonstrable track record managing pension and large charitable funds, etc. A sound analytical background will be an advantage. This front-line appointment reports to the Head of this specialist Division and in addition to day to day fund management responsibilities, there is client contact, from the initial presentation to meaningful reporting of results at board level. The ability to contribute with the minimum of direction and supervision is essential. A flexible package is negotiable, dependent on age and experience, £30,000-£45,000 + bonus. Applications, in strict confidence, under reference MGF 4464/FT to the Managing Director: CJA.

A challenging, autonomous position



LONDON

CHIEF ACTUARY - DIRECTOR

£30,000-£40,000 + CAR

DIVISION OF A MAJOR LLOYDS BROKER

On behalf of our clients, we invite applications from Actuaries (FIA, FFA), with at least 3 years' post-qualification experience in the pensions department of either a major life assurance company or pensions/actuarial consultancy. This opportunity will be particularly attractive to actuaries with a well-developed commercial sense, who are keen to make an individual impact in developing and building up both the actuarial team and the business of the life and pensions division. This will include the provision of all actuarial services to mainly corporate clients, working closely with the effective and energetic pensions and life sales teams. Personal qualities considered important include a resilient, objective approach to problem solving, together with the ability to make an immediate contribution. Initial salary negotiable £30,000-£40,000 + car + profit share + contributory pension, free life assurance, free BUPA and assistance with relocation, if necessary. Applications in strict confidence, under reference CA 4460/FT, to the Managing Director: CJA

Excellent further career prospects



CITY

PRIVATE CLIENTS SALES

£20,000-£30,000

LEADING STOCKBROKERS

Our clients provide a professional telephone-based investment advisory service to individuals and seek candidates with institutional sales, private client advisory service or similar experience. Candidates must be Registered Representatives and preferably S.E. Members. The firm has a large active base of substantial clients to service, and the successful applicants will generate their own ideas, covering the full range of gilts, equities, international securities, traded options etc., with the support of the firm's research material. A quick, alert mind and fluent yet cogent communication skills are the qualities we seek. Salary is negotiable £20,000-£30,000 + good benefits package. Applications, in strict confidence, under reference CLSS 4465/FT in writing to the Managing Director, or by telephone on 01-638 0680. CJA

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8501.
ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT: PLEASE TELEPHONE 01-628 7538.

Corporate Finance in Shipping

This is an exciting opportunity to join Citibank, one of the world's leading financial institutions. The London Shipping Department, part of the Bank's Global Shipping Division, has responsibility for shipping business in the UK and Scandinavia. The Division's objective in 1987 is to build upon the Bank's well established franchise of a prime customer base with particular emphasis on corporate finance and related advisory services.

The successful candidate will be part of a small team which specialises in structured finance. Applicants should be graduates with 2/3 years relevant experience in accounting or as an analyst with a commercial/investment bank or brokerage house. Specifically they should have:

- Proven financial analytical skills
- Ability to think strategically

- P.C. modelling and presentation skills
- Ability to work under pressure

In addition, since this position will involve customer and senior management contact, we require excellent interpersonal skills. There will be opportunities for overseas travel.

Professionalism is the mark of Citibank and its people. Our rewards fully reflect this; salary will be determined by experience level and will be supplemented with an impressive range of banking benefits.

To apply for this position send full career details to Alison Emery, Group Personnel Officer, Citibank House, 336 Strand, London WC2R 1RS.

CITIBANK

Citibank is an equal opportunity employer

Help Boost a Local Economy

Head of Economic Development Unit Up to c. £22k

Your challenge:

to stimulate a local economy in London and create new job opportunities.

Your task:

to launch and lead a new Economic Development Unit, develop policy on economic and employment issues, establish close links with local employers, trades unions and the community and implement initiatives to promote business and industry for the benefit of local people.

Your experience:

will be substantial, probably including time in construction or manufacturing — so you'll have a good grasp of the economic framework. Your forte will be in communicating/negotiating with drive, energy and vision.

The client:

operates across a multi-racial area and is anxious to reflect this in the workforce. Applications are welcomed from people regardless of ethnic origin, disability, sex or sexual orientation.

Austin Knight Selection have been retained to handle initial applications. Please telephone Neil Sampson for an informal discussion on Welwyn (043871) 7052 or Amersham (02403) 5176 in the evening or at weekends. Alternatively write to him at Austin Knight Selection, 22 Prospect Place, Welwyn, Herts, AL6 9EN, quoting Ref. AHK 257.

Austin Knight Selection

INVESTMENT STRATEGIST - JAPAN

Are you a young fund manager with an insight into the Japanese equity market? Do you have a formal training in economics? Do you have flair for marketing? Are you interested in shaping truly global investment strategies?

Hoare Govett, one of the leading foreign based brokers in Japanese equities, is looking for an outstanding individual to develop and market its overall investment strategy for the Tokyo market. The successful applicant will be expected to work closely with our Japanese economist and our analytical research team based in Tokyo in developing his/her ideas. In addition, he/she will be required to collaborate with our international economics/strategy team in London in determining global portfolio strategy.

This Tokyo based position is regarded as a key appointment in the development of Hoare Govett's Japanese equity business. We need an experienced Japanese investor with proven flair for marketing. These qualities are more important job requirements than Japanese language ability, as full linguistic support will be provided. Prospects for personal advancement and for developing a reputation as a commentator on the world's second largest equity market are excellent.

Hoare Govett, with the full backing of its parent Security Pacific, is rapidly developing into one of the world's truly global equity brokers. A key component of this development programme is the continued expansion of our excellent reputation for international equity research.

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Wednesday February 11 1987

Chris Sherwell on the aftermath of Australia's newspaper and TV ownership shake-up

The media magnates remake the jigsaw

TEN WEEKS ago, when Australia's complex jigsaw of media ownership was upset by a change in government regulations, it was Mr Rupert Murdoch who first threw the pieces in the air.

This week, when his breathtaking bid for the Melbourne-based Herald and Weekly Times group (HWT) finally looked assured, the pieces at last appeared to be falling back to earth in a coherent pattern.

On the way, Mr Murdoch had to deal with Mr Robert Holmes & Court, whom he has since called a "genius", and the Fairfax Group, long an arch-rival. Other aspirant media barons also entered the fray. So did the Trade Practices Commission and the Australian Broadcasting Tribunal.

Two key businessmen not directly involved - Mr Kerry Packer and Mr Alan Bond - meanwhile reached their own stunning accord. And as the eyebrow-raising offers kept materialising, forecasts of who would win and who would lose rapidly became outdated.

Even now, the final verdict is yet to come. But there is little doubt that Mr Murdoch is the main winner. Despite offers amounting to some A\$3.3bn (US\$2.2bn) for HWT and its 48 per cent-owned associate Queensland Press, he now looks like walking away with money in his pocket.

In the first place he does not appear to be obliged to go ahead with the A\$1bn Queensland Press offer, made by Cruden Investments, his family company, at the height of the battle.

Second, the sale of various HWT assets and of Mr Murdoch's television and radio interests looks like realising more than A\$1.5bn, to be set against his final A\$2.5bn HWT bid.

Finally, Mr Murdoch's cash outlay will be further reduced by A\$900m because Queensland Press and the Advertiser Group of Adelaide will be taking News Corporation paper rather than cash for their 36 per cent share of HWT.

Since other shareholders also seem likely to take shares rather



Even ahead of the final verdict on Australia's latest media ownership battles few doubt that Mr Rupert Murdoch (left) will emerge as the main winner and that he will walk away with money in his pockets. Mr Robert Holmes & Court, meanwhile (right), seems set to head the losers' list, although with him appearances are deceiving and his greatest skill is in assessing equity risk



than cash, most analysts agree that Mr Murdoch's HWT takeover is for him a remarkable financial success as well as a commercial one.

There is less agreement about the losers. The main one seems to be Mr Holmes & Court, but appearances are deceiving with the Perth-based entrepreneur, whose greatest skill is in assessing equity risk.

Mr Holmes & Court only looks worse off if it is assumed he wanted to build his own national television network, based on his Perth and Adelaide stations.

In this he was thwarted. HWT's Melbourne station went to Fairfax for A\$320m, and Mr Murdoch's Sydney and Melbourne stations, along with other interests, went to Northern Star Holdings, a New South Wales provincial media group, via Westfield Capital Corporation, for A\$842m.

In both cases this was more than Mr Holmes & Court was prepared to pay. He can still be part of a national network, however, either with Fairfax or with Northern Star, and this offers him further opportunities.

Just as important, Mr Holmes & Court's unfulfilled accord with Mr Murdoch to buy HWT's Melbourne

station for A\$280m means he can expect A\$60m back from Mr Murdoch. This can be offset against the A\$200m he paid for HWT's West Australian Press interests, making them a bargain.

As these newspapers can in turn be printed on his expensive and under-used new press, Mr Holmes & Court stands to gain here, too. Apart from all this, his profit from holding HWT and Queensland Press shares is reckoned to be substantial.

The biggest question mark hangs over the Fairfax Group, which publishes the Sydney Morning Herald and the Melbourne Age - both of which earn vast revenues from classified advertising in Australia's two largest markets.

More than anything else, Fairfax wanted HWT for the Brisbane Courier-Mail and the Adelaide Advertiser newspapers. This would have given it the country's four main classified advertising outlets. Fairfax got neither, and ended up paying a hefty sum for a third television station.

This has put the group in the position of infringing the proposed rule against cross-ownership, which aims to prevent a group owning a

television station and a large local newspaper in the same area.

Since Fairfax has indicated that it does not intend to sell the Melbourne Age, it will have to dispose of the new station or at least restructure its ownership. Yet the group says it will await the new legislation - leading some to suggest that it is hoping the rules will be more favourable than expected.

How Fairfax intends to pay for the station and its A\$40m acquisition from Mr Murdoch of New South Wales country papers remains unclear. It has cash in the bank, but seems more likely to borrow funds than issue shares, which might be costly for the controlling Fairfax family.

The group's stock has meanwhile been the subject of takeover speculation. Some analysts feel Fairfax shares, now at close to record levels, still do not reflect values for its television stations in Sydney and Brisbane and its collection of newspaper titles.

One option open to it when new ownership legislation is enacted would be to float off its television interests along with those of, say, Mr Holmes & Court. On current val-

uations, this would allow it to realise a hefty extraordinary profit.

A slightly different course is being followed by Mr Bond, who in the midst of the HWT battle pulled off his own coup by purchasing Mr Packer's Melbourne and Sydney television stations and other electronic interests for A\$1.1bn to create a four-station national network.

Mr Bond will back the Packer assets and his existing Perth and Brisbane stations into Bond Media, a new public company being floated to operate the group's media activities.

Because Mr Bond's existing media interests are being revealed, the group will have an unrealised profit which will cut the cash needed to secure the 50 per cent stake it wants in Bond Media.

Pointing to this and to the fact that the new network has a clear start on its competitors, analysts say the initial stunned reaction to the price for the Packer interests was misplaced.

Like the Fairfax Group, Mr Bond is himself technically in breach of the existing law limiting television ownership to two stations. Unlike Fairfax, however, he has based his deal clearly on government assurances that its new rules are already operative.

The immediate question to be resolved concerns the precise composition of the other commercial networks. The common assumption is that Mr Holmes & Court will join with the Fairfax Group, while Northern Star will pick up Mr Kerry Stokes, who now has three stations, and Mr Christopher Skase, who owns a station in Brisbane.

The biggest surprise of the media shake-up is that the Government's new ownership rules have brought the departure from television of both Mr Murdoch and Mr Packer. The biggest question mark, at least financially, is whether the new media magnates will be looking as good in three years' time as they are now.

Aga to lift dividend despite decline

By Kevin Done
in Stockholm

AGA, the Swedish industrial gas group, suffered a fall of 7.2 per cent in profits last year with a sharper drop in the operating income of its dominant gas operations.

Group profits, after financial items, dropped to SKr 845m (\$130m) from SKr 911m in 1985, while group turnover fell 4.5 per cent to SKr 9.3bn. AGA plans to increase its dividend to SKr 4.50 a share from SKr 4.00 in 1985.

Group profits, before allocations and tax, rose by 10.8 per cent helped by net extraordinary profits of SKr 100m arising partly from the disposal of hydro-power assets.

The sales of the group's gas operations rose slightly to SKr 4.88bn from SKr 4.68bn a year earlier, but operating income declined 20.6 per cent to SKr 561m from SKr 707m in 1985.

AGA said yesterday that income from its gas operations had been hit by the fall in the value of the dollar, which had also had an impact on income from the group's operations in Latin America.

The company had also been hit by intensified competition in Scandinavian markets, as well as weak industrial development in the US, Mexico and Finland.

Profit margins for the gas business were also weakened by the costs of a much higher level of capital investment and higher spending on product development and marketing.

Total group capital investment rose to a record SKr 1.37bn compared with SKr 1.21bn in 1985 and SKr 711m in 1984.

During the past year AGA has acquired additional gas distribution companies in Norway and the US.

Société Générale to be floated later this year

BY GEORGE GRAHAM IN PARIS

THE FRENCH government will privatise Société Générale, the country's fourth largest banking group, in the second half of this year.

The huge success of the flotation of Paribas, the investment banking group, which drew 3.8m individual investors, has encouraged the French Finance Ministry to accelerate its privatisation programme.

The sale of Société Générale could take the Government's privatisation receipts to nearly FF70bn (\$11.5bn) this year, more than double the original projection of FF30bn.

The banking group is capitalised at around FF180bn on the basis of the non-voting preferred certificates of investment it has in circulation.

Founded in 1864, Société Générale was nationalised in 1945 by General Charles de Gaulle along with Banque Nationale de Paris, Crédit Lyonnais and three of the country's biggest insurance companies.

It is the smallest of France's "big three" deposit banks, and it will be the first of these state companies to be privatised.

Group consolidated earnings in 1986 are expected to have risen by more than 50 per cent from the previous year to FF7.25bn to FF7.25bn, thanks to capital gains realisations.

Mr Marc Vienot, Société Générale's president, recently announced a reorganisation of the group's financial structure to tidy up its crossholdings and bring FF7.6bn to FF7.8bn of unrealised capital gains on to its balance sheet.

Société Générale's subsidiary in the Alsace region, Sogelac, is already in the privatisation queue and is expected to be floated at the end of this month.

The choice of Société Générale

has disappointed Crédit Lyonnais, the second of the big three commercial banks, whose chairman, Mr Jean-Maxime Leveque, has made no secret of his anxiety for it to be privatised soon.

It has also caused concern at the Suez investment banking group, which is eager to join its rival Paribas in the private sector.

The success of the St Gobain and Paribas privatisations, respectively 14 times and 38 times subscribed, has led the Finance Ministry to look again at the absorptive capacity of the financial markets in 1987 and to speed up its rate of floating the state-owned companies.

It has also caused concern at the Suez investment banking group, which is eager to join its rival Paribas in the private sector.

For CCF, much smaller than Paribas, even 600,000 applicants would represent a tidal wave and anything approaching Paribas's 3.8m would swamp it.

The privatisation of the four state sector insurance companies is proving much more difficult.

Mr Edouard Balladur, Minister for the Economy, Finance and Privatisation, was yesterday cautious over the chances of floating Assurances Générales de France - originally due to be one of the first three companies to be privatised - this year.

Problems over AGF's corporate structure and over the fair division of unrealised capital gains between its policy holders and future investors had already delayed its sale date until the autumn.

Mr Balladur yesterday would say no more than that he hoped to privatise at least one of the four state insurance groups before the end of 1987.

No decision has yet been taken over whether this would still be AGF or Mutuelles du Mans

Warner strongly ahead in quarter

By Roderick Oram in New York

WARNER COMMUNICATIONS has reported strong operating profits for the fourth quarter and year, thanks to record contributions from all three of its main divisions: films, music and cable television.

Net profits for the three months ended December 31 were \$62m, or 38 cents a share, compared with \$11.3m, or 82 cents a year earlier.

The latest period included \$22.1m, or 18 cents, profits from discontinued operations, while the year earlier included \$94m, or 70 cents after-tax gain from sale of investments. Revenues rose 28 per cent to \$822m from \$644m a year earlier.

Full-year net from continuing operations was 91 cents a share, against 67 cents a year earlier. Final net was \$165.5m, or \$1.26 a share, compared with \$105.3m, or \$1.43 a year earlier.

The latest period included net gains of \$61.9m and the previous year included a net gain of \$102.4m from the sale of investments. Revenues rose 28 per cent to \$822m from \$644m a year earlier.

Total debt at the year-end was about \$500m after the completion of Warner's \$363m purchase of American Express's 50 per cent stake in Warner Cable, their cable television joint venture.

Analysts point out that Warner is enjoying a boom in its music business.

It should benefit substantially this year from Little Shop of Horrors, a film version of the long-running musical, launched recently to good reviews.

US quarterly results, Page 37

Buy-out approved by Owens-Illinois

BY JAMES BUCHAN IN NEW YORK

OWENS-ILLINOIS, the diversified US glass container maker, yesterday agreed to a sweetened offer of \$3.64bn, or \$90.50 a share, in cash from Kohlberg Kravis Roberts, the Wall Street investment firm which specialises in taking companies private in leveraged buy-outs.

The agreement follows meetings between the two companies on Monday and marks the second time Kohlberg has improved its offer in the face of scepticism by Owens-Illinois outside directors.

Kohlberg, which first approached Owens-Illinois in December with an offer of \$55 a share in cash and securities, last month improved the terms to \$80 a share. This comprised \$48.50 in cash with the remainder in a junior security.

Yesterday's agreement calls for shareholders to be bought out entirely in cash.

The Ohio company, which also has interests in packaging, timber, health-care and financial services, said it had looked for matching offers from elsewhere but evidently was unsuccessful.

After the rejection of the \$55-a-share offer, the Owens-Illinois board proposed to drive up the company's share price through share repurchases and operational cost savings financed by the sale of about \$1bn in assets, mostly timberlands.

However, Wall Street was doubtful whether the board's plan would result in a share price of \$80.

Kohlberg said the buy-out would be financed with \$3.27bn in bank debt provided by a syndicate led by Bankers Trust and \$600m in junior subordinated notes to be placed by Morgan Stanley.

Skandia Life in bid to boost property interests

BY SARA WEBB, STOCKHOLM CORRESPONDENT

SKANDIA LIFE, the life insurance subsidiary of Skandia, the leading Swedish insurance group, is bidding SKr 2.7bn (\$415m) for Stockholm Basnäs, a big Swedish property company, in order to strengthen its position in the domestic property market.

The acquisition would place Skandia on a level with Skanska, the Swedish construction, property and investment group, as the largest property owner in Sweden.

Skandia is offering SKr 180 for each A share and SKr 145 for each B share. The offer applies to out-

standing convertible shares in the company.

The main shareholders in Stockholm Basnäs are Skanska, which controls 29 per cent of the capital and 33 per cent of the votes, and investment AB Beijer, the Swedish holding company which controls 28 per cent of the capital and 49 per cent of the votes. They are expected to take up the offer later in the spring when they have held the shares for long enough to make use of certain Swedish tax benefits.

Skandia already controls 12 per cent of the capital and 4 per cent of the votes in Stockholm Basnäs.

Nabisco rises to year-end record

By Our Financial Staff

RJR NABISCO, the major tobacco and foods group, lifted 1986 net earnings from continuing operations by 11 per cent to a record \$1.08bn, or \$3.90 per share, from \$976, or \$3.50, due in part to the inclusion of Nabisco Brands for the whole year.

Pre-tax earnings from continuing operations rose 19 per cent to \$2.38bn from \$2.08bn in 1985. Revenues rose 29 per cent to \$15.98bn from \$12.39bn in 1985.

Operating earnings in 1986 were affected by a \$76m, or 30 cents-per-share, charge for early retirement of high-cost debt and a one-time corporate restructuring and streamlining programme.

Worldwide tobacco operating earnings rose 12 per cent to \$1.68bn in 1986, and earnings from its domestic tobacco operations rose 15 per cent.

In its food and beverage business, sales of Nabisco Brands and Heublein, the wine and spirits group which RJR said in January it planned to sell, jumped 45 per cent to \$10.11bn from \$6.97bn in 1985.

Operating earnings for the group rose 41 per cent in 1986 to \$957m.

Fourth-quarter income from continuing operations dropped 2 per cent to \$324m from \$331m in the corresponding 1985 period, but operating share earnings rose 11 cents to \$1.26 on lower preferred dividend payments.

BBL, Iccri in joint venture

BANQUE BRUXELLES Lambert, the Belgian banking and securities group, has set up a joint venture with Istituto di Credito delle Casse di Risparmio Italiane (Iccri), a state-controlled Italian financial institution, that will enable both parties to expand their operations in Italy, Reuters reports from Brussels.

Iccri will take a 50 per cent share in Finanziaria Bruxelles Lambert, BBL's Italian merchant bank subsidiary, which has been wholly-owned by the Belgian parent until now. It will gain its stake by doubling the Italian subsidiary's capital to L60m (\$8m).

Iccri, owned by 88 private regional and local savings banks, will also take 50 per cent stakes in Finanziaria Bruxelles Lambert's two subsidiaries, Fidiaria Bruxelles Lambert and Bruxelles Lambert Leasing, through share purchases.

Amax bounces back with \$14m

BY STEFAN WAGSTYL IN LONDON

AMAX, the US mining group which suffered heavy losses through the collapse in molybdenum prices after 1980, has recorded its first annual net profit in five years. After losing \$1.7bn net in 1981-1985, the company yesterday announced net earnings for 1986 of \$14.3m, or 5 cents a share. In 1985, Amax lost \$821m, or \$9.35 a share.

Mr Allen Bori, who took over in 1985-86 as president and chief executive officer from Mr Pierre Gousseland, conceded that the 1986 result included a number of favourable special items - among them a

\$110m one-off gain from changing pension fund payments.

However, he added that earnings from operations were also greatly improved, which was critical to the future of Amax.

Amax's debts, built up during the company's rapid expansion in the 1970s, increased over the year to \$2.4bn - or 73 per cent of shareholders' funds. This was due to the \$335m acquisition of the 50 per cent interest in Alumax, the fourth-largest US aluminium company, which Amax did not already own, and taking Alumax's \$317m debt on to the

Amax balance sheet Mr Bori forecast that debt would fall to \$2bn by the end of 1987.

Mr Bori predicted 1987 net earnings of between 20 cents to \$1 a share - or about \$57m to \$285m - depending on prices for the company's main commodities: aluminium, coal, gold and molybdenum.

For the fourth quarter of 1986, Amax's net loss was \$49.7m, or 70 cents a share, including a \$45m write-down on the El Mochito mine in Honduras. The loss for the same period in 1985 was \$103m or \$1.58 a share.

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February 1987

INTERNATIONAL COMPANIES and FINANCE

KOP hit by costs of devaluation battle

BY OLLI VIRTANEN IN HELSINKI

KANSALLIS-Osake-Pankki (KOP), one of Finland's two leading banks, reports that the Bank of Finland's measures in the fight against devaluation cost it some FM 110m (\$24m) in operating profit last year. The central bank raised its call money rate to a record 40 per cent last summer to protect the Markka against speculation.

Kansallis Banking Group's operating profit for 1986 was FM 852m, up 3 per cent from 1985. Total consolidated assets rose by 25 per cent to FM 101.46bn.

Mr Jaakko Lassi, chairman, said the annual result was "satisfactory". The parent bank's operating profit was up 2 per cent at FM 87m.

The bank's net interest income rose by 8 per cent to FM 1.1bn. Gross interest income was up 6 per cent and interest expenses 5 per cent. Non-interest income rose by

18 per cent and non-interest expenses by 17 per cent.

Loan charge-offs increased last year to 0.13 per cent of total domestic and foreign lending and guarantees. KOP's funding switched from domestic sources to international markets. Public deposits in Finland increased by 9 per cent to FM 37.4bn, whereas deposits outside Finland rose by 53.5 per cent to FM 8.26bn. Liabilities to foreign banks totalled FM 28.73bn, an increase of 48.9 per cent.

Union Bank of Finland was also affected by the high call money rate last summer. Its operating profit was up 9 per cent at FM 838.5m. The bank's preliminary figures put the total assets at the end of 1986 at FM 104.7bn, up 17 per cent.

The assets of the parent bank rose by 43 per cent, mainly thanks to the merger with the Bank of Helsinki, to FM 84.5bn.

IKB loans increase

BY DAVID MARSH IN BONN

INDUSTRIEKREDITBANK (IKB), the Düsseldorf-based West German bank specialising in long-term loans to industry, reported a 12.5 per cent increase in interest earnings to DM 190m (\$105m) in the first nine months of the current business year ending in March.

The bank, in which the "big three" German commercial banks have a combined holding of 28 per cent, said long-term loans to customers rose 15 per cent to DM 13.5bn during the period.

The rise was partly due to transfer of loans from the bank's Luxem-

bourg subsidiary to its branch in the Grand Duchy.

Despite buoyant loans growth, the bank - reckoned to be the market leader in long-term credits to German companies - sounded a note of warning over a forthcoming economic slowdown.

Mr Siegfried Cassier, its chief economist, said gross national product growth in West Germany would be as low as 1 per cent this year. Next year could see a "short, sharp downturn" - although he did not foresee an outright recession.

Viacom rejects \$3bn takeover bid by National Amusements

US NEWS IN BRIEF

VIACOM INTERNATIONAL, the US broadcasting and cable TV group, yesterday rejected the near \$3bn takeover offer it received earlier this month from Arsenal Holdings, a subsidiary of theatre chain group National Amusements.

Viacom said a special committee of its board had concluded that Arsenal's offer - \$44.75 per share in cash and preferred stock, was not more favourable than the company's existing merger agreement with a group that includes members of senior management.

Arsenal has maintained that its offer represents a significant increase over the earlier one from management, which comprises \$37 in cash, a fraction of a preferred share worth \$7 and a portion of a 20 per cent stake in the new company.

American Medical International, the large US private hospital operator, has rebuffed the unsolicited \$1.7bn takeover bid from Dr Leroy Pesch, a Chicago physician and investor.

AMI said its board concluded that last week's proposal from Dr Pesch was not in the best interests of shareholders and that it had no interest in pursuing the matter.

Mr Walter Weisman, president and chief executive of AMI, said: "The benefits of the major restruc-

turing programme set in motion during the past year are, in the board's judgment, only beginning to be reflected in operating results, and shareholders should have the opportunity to share in these benefits going forward."

PETROBRAS, Brazil's state oil monopoly reported consolidated net profits of Cr 28.4bn (\$1.9bn) at year-end exchange rates for 1986, up 50.7 per cent in real terms over the Cr 11.1bn earned in 1985.

Petrobras, which imports petroleum to meet 40 per cent of domestic consumption, attributed the "good" results to low international interest rates that reduced financing costs on imports, lower prices for petroleum which averaged US \$12.69 per barrel last year, and Brazil's fixed cruzado-dollar exchange rate in place from March through October. Sales totalled Cr 192bn last year.

Domestic consumption increased during 1986's consumer boom and Brazil increased its production by 5.3 per cent to a daily volume of 593,000 barrels, helping to save the

country \$1.7bn through lower import volume.

Two subsidiaries, Petrofertil, a fertilizer company and Braspetro, an overseas exploration and drilling company, suffered losses of Cr 923m and Cr 236m respectively. The remaining four subsidiaries operating in trading, petrochemicals, mining and fuel distribution showed profits.

EATON, the Cleveland, Ohio-based manufacturer of electronics and vehicle parts, has reported a decline in net income for the 1985 fourth quarter at \$46.8m, or \$1.53 a share, against the year-ago quarter's \$55.2m, or \$1.67 a share.

Sales were marginally higher at \$1.03bn, compared with \$983.8m a year earlier.

For the full year sales rose to a record \$3.61bn from 1984's total of \$3.67bn. However, earnings fell to \$171.6m, or \$4.29 a share, compared with \$288.0m, or \$7.01.

The full-year earnings were reduced by a \$41m after-tax charge in the third quarter.

Mr James R. Stover, Eaton's chairman and chief executive, said there had been a "healthy improvement" in the company's electronics and controls segment.

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Milan's brokers study longer day

By Alan Friedman in Milan

MILAN'S 120 registered stockbrokers met last night to consider lengthening the trading day on the bourse from its 1.45pm close.

The prospect of longer working hours for the Milanese stockbroking fraternity is seen by the brokers as a possible response to the recent introduction of continuous and electronic share trading at Banca Nazionale del Lavoro (BNL), the Rome-based bank, and at Sige, the merchant banking subsidiary of the IMI state credit institute.

New Issue
February 11, 1987

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162	121	Ass. Brit. Ind. CULS	182	+ 2	10.0	6.2	—
40	28	Amritage and Rhodes	35	—	4.2	12.0	4.9
80	64	BBB Design Group (USM)	80	+ 3	1.4	1.8	19.0
218	168	Bardon Hill Group	218	—	4.8	2.1	28.8
100	85	Bray Technologies	100	—	4.3	4.3	11.9
138	75	CCL Group Ordinary	130	—	2.9	2.2	9.2
107	86	CCL Group 11pc Conv. Pl.	98	—	15.7	15.9	—
270	116	Carborundum Ordinary	269	- 1	9.1	3.4	13.0
33	30	Carborundum 7.5pc Pl.	33	—	10.7	11.5	—
125	75	George Blair	80nd	—	3.8	4.2	2.3
114	57	Ind. Precision Castings	114	—	6.7	8.8	10.2
176	125	Isla Group	125	—	18.3	14.6	7.2
124	101	Jackson Group	121	—	5.1	5.0	8.2
577	220	James Burrough	355	—	17.0	4.8	10.0
100	98	James Burrough	91	—	12.9	14.2	—
1035	342	Multihouse NV (AmstSE)	700	-10	—	—	36.7
380	280	Record Ridgway Ordinary	351	—	—	—	6.3
100	83	Record Ridgway 10pc Pl.	83	—	14.1	17.0	—
91	87	Robert Jenkins	91	—	—	—	4.0
53	30	Servotone	53	+ 1	—	—	—
143	67	Torday and Carlisle	143	—	6.7	4.0	8.7
340	324	Trevian Holdings	324	—	7.9	2.4	6.7
79	42	Unilock Holdings (SE)	79	—	2.8	3.5	14.5
123	65	Weiler Alexander	122	+ 1	5.0	4.0	11.8
200	190	W. S. Yeates	195	—	17.4	8.9	19.5
88	87	West Yorks. Ind. Hosp. (USM)	98	—	5.8	5.7	14.0

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By The Chase Manhattan Bank, N.A., London,
Agent Bank

11 February, 1987

Notice of Early Redemption to the Noteholders of



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U.S. \$50,000,000

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Notice is hereby given to the holders of the above Notes that, pursuant to the provisions of Condition 5 (c) of the Notes, the Issuer intends to redeem all of the Notes then outstanding on 17th March, 1987 ("Redemption Date") at a redemption price equal to 100% of the principal amount thereof plus accrued interest of US\$155.54 for each US\$50,000 Note and of US\$7,776.91 for each US\$250,000 Note respectively.

Payments will be made on or after 17th March, 1987 against presentation and surrender of Notes with coupons at any of the following offices: Manufacturers Hanover Limited, 7 Princes Street, London EC2P 2EN; Manufacturers Hanover Bank Luxembourg S.A., 39, Boulevard Prince Henri, Luxembourg; Manufacturers Hanover Trust Company, Stockenstrasse 53, 8002 Zurich.

Interest will cease to accrue on the said Notes as from 17th March, 1987.

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11th February, 1987

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INTL. COMPANIES AND FINANCE

Bid for BankAmerica dropped

BY WILLIAM HALL IN NEW YORK

FIRST INTERSTATE BANCORP, the Los Angeles-based banking group, has dropped its \$3.2bn bid for BankAmerica, the troubled West Coast banking group, ending a four-month-old battle for one of the most famous banks in the world.

Mr. J. J. Pinola, First Interstate's chief executive and a former BankAmerica executive, indicated that his decision to drop the bid reflected "BankAmerica's weakened asset mix and reduced earnings power" and had nothing to do with First Interstate's abilities to win the necessary regulatory approvals and raise the financing.

He said: "The continuing dismemberment of this institution no longer justifies our current offer price. As profitable and strategic BankAmerica assets are sold, the remaining Latin American debt and other less developed country debt, together with other non-substantial assets, become an increasingly larger part of the smaller banking company."

Mr. Pinola added that capital raised through sale of assets was needed to support the balance sheet "and thus is not available for asset growth."

First Interstate's decision to drop its offer, which it valued at \$21 a share, will be seen as a victory for Mr. A.W. Clausen, the architect of BankAmerica's rapid growth during the 1960s and 1970s. He was brought out of retirement to head the loss-making group after Mr. Sam Armacost, the group's chief executive, was ousted in October 1986.

Mr. Clausen, a former boss of Mr. Pinola, has been critical of First Interstate's bid and has fought hard to retain the group's independence. Since he took over BankAmerica, he has accelerated its asset sales and is taking steps to raise \$1bn of new capital to bolster capital ratios. These have been weakened by heavy loan losses and an unacceptably high level of non-performing loans.

While the decision will be seen as a victory for BankAmerica's embattled management, it is unlikely to be well received on Wall Street, which has grown increasingly disenchanted with the group's ability to put its house in order.

Many big institutional investors supported First Interstate's bid for BankAmerica. The bid was unusual not only for its size but also because it marked the first major hostile takeover bid in US banking.

First Interstate said it was unfortunate that BankAmerica shareholders had not only been denied the right to receive a premium for their stock but had also faced probable dilution resulting from the recently announced \$1bn financing package.

Boone Pickens abandons Shamrock offer

BY OUR NEW YORK STAFF

MR. T. BOONE PICKENS, the Texas oilman, has dropped his cash tender offer for Diamond Shamrock and bitterly attacked the board of directors of the financially troubled energy group and its newest shareholder, the Prudential Insurance Company of America.

Mr. Pickens said his Mesa investor group had made three offers for Diamond Shamrock at premiums to the current Diamond share price.

But the company had refused to allow shareholders to vote on the offers, including the company's own controversial restructuring plan, and had instead issued a tranche of "super-dividend" and super-voting

preferred stock" to Prudential which made it highly difficult to take over the company.

Mr. Pickens, who serves as Mesa's general partner, said that Diamond Shamrock's actions were "a clear example of how far an entrenched board and management would go to prevent shareholders from exercising their rights of ownership."

"The value of Diamond Shamrock common shares has declined over 50 per cent in the last 10 years, during the greatest bull market in history."

"In the last two years, the dividend has been reduced from \$2 to 10 cents, and shareholders equity has fallen by \$1.3bn. During this time, the board has barricaded itself within a fortress of anti-takeover defences, including a poison pill plan," said Mr. Pickens, who has been campaigning for the rights of small shareholders in his capacity as chairman of the United Shareholders' Association.

"It is surprising and disturbing that an institution like Prudential would conspire with management to design a look-out, super-dividend and super-voting preferred stock."

To make matters worse, the \$28m annual Prudential dividend will be funded by a \$33m cut in the annual common stock dividend. With Prudential's connivance, Diamond Shamrock shareholders are being disenfranchised by the very people they had elected to protect their interests," said Mr. Pickens.

Mr. Pickens' Mesa Limited Partnership, which offered to buy Diamond Shamrock with the help of the privately-owned Harbert Corporation, yesterday terminated its cash tender offer for 20m Diamond shares at \$15 per share.

The decision to terminate the offer came shortly after Diamond Shamrock had rebuffed Mesa's latest \$28m offer to acquire the group in a cash merger at \$15 a share.

Improvement at Kersaf

BY JIM JONES IN JOHANNESBURG

KERSAF INVESTMENTS, the South African leisure and entertainment holding company, increased turnover at a rate somewhat lower than inflation but nevertheless improved trading margins in the half-year to December.

Trading revenue increased to R303m (\$144.6m) from R270m and pre-tax profits were R64.7m against R50.2m.

First-half earnings per share increased to 37.3 cents from 30 cents and the interim dividend has been raised to 22 cents from 18 cents.

● Casino gambling in South Africa's black "homelands" helped Sun International, Johannesburg (Bopson), the resort operator, to defy the country wide trend of stagnant or lower hotel profits in the six months to December.

Turnover at Bopson rose 23 per cent to R101.5m (\$48.5m) from R82.6m and the interim pre-tax profit was R20.4m against R14.9m.

Palmco falls into the red

By Wong Sulong in Kuala Lumpur

PALMCO HOLDINGS, Malaysia's biggest palm oil refiner, has reported an after-tax loss of 3.8m ringgit (US\$1.56m) for the year to last June, compared with a previous net profit of 8.3m ringgit.

The group attributed the loss to the "steep drop of palm oil export prices," as well as the poor performance of property and hotel operations. Turnover fell by nearly 40 per cent to 457m ringgit.

Chemserve lifts sales by third

By Our Johannesburg Correspondent

CHEMSEERVE, the South African specialty chemicals maker, increased sales by almost one-third in 1986 and expects a further large increase this year.

Turnover rose to R159m (\$75.9m) from R121m and pre-tax profits were R15.4m against R11.2m.

Earnings per share increased to 168.2 cents from 115.2 cents.



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NOTICE OF REDEMPTION

To the holders of

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8 1/2% Convertible Subordinated Debentures due 1995

Conversion privilege expires at the close of business on March 13, 1987

Notice is hereby given pursuant to Section 1004 of the Indenture dated as of December 1, 1980, between Transco International N.V., Transco Companies, Inc., as Guarantor and Manufacturers Hanover Trust Company, as Trustee, that all of the outstanding 8 1/2% Convertible Subordinated Debentures due 1995 of Transco International N.V., Transco Companies, Inc. (now Transco Energy Company) ("Debentures") have been called for redemption on March 13, 1987 (the "Redemption Date") at 100% of the principal amount thereof ("Redemption Price") plus accrued interest to the Redemption Date.

Payment of the Redemption Price plus accrued interest to the Redemption Date will be made in each coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Payment will be made by a check drawn on Manufacturers Hanover Trust Company in New York City or by a transfer to a dollar account maintained by the payee with a bank in New York City.

The Redemption Price of \$1,000 per \$1,000 Debenture, together with accrued interest of \$84.79 per \$1,000 Debenture, shall become due and payable upon surrender of the Debenture (i) at the Corporate Trust Office of Manufacturers Hanover Trust Company either at 120 John Street, Street Level, New York, New York, if by hand or to Coupon Paying Department, P.O. Box 2862, G.P.O. Station, New York, New York 10116, if by mail or (b) subject to any laws or regulations applicable thereto in the country of any of the following offices, at the main offices of Manufacturers Hanover Trust Company in Frankfurt, London and Zurich, or Manufacturers Hanover Bank Luxembourg S.A. in Luxembourg and of Banque Bruxelles Lambert in Brussels.

Interest will cease to accrue on the Debentures on the Redemption Date. All Debentures presented for redemption or conversion must have the December 1, 1987 and subsequent coupons attached.

The Debentures are convertible into Common Stock of Transco Energy Company at the rate of 17.76 shares of Common Stock for each \$1,000 Debenture on or before the Redemption Date. At the close of business on such date, March 13, 1987, the right to convert the Debentures will terminate. Debentures may be surrendered for conversion in accordance with the terms of the Indenture at any of the places of payment referred to above.

No adjustment will be made for interest accrued on any Debenture that shall be converted or for dividends on any Common Stock that shall be issuable upon the conversion of such Debenture subsequent to a dividend record date.

The closing price of Transco Energy Company Common Stock on January 30, 1987 was \$44.75 per share.

Withholding of 30% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct taxpayer identification number (social security or employee identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent when presenting your securities.

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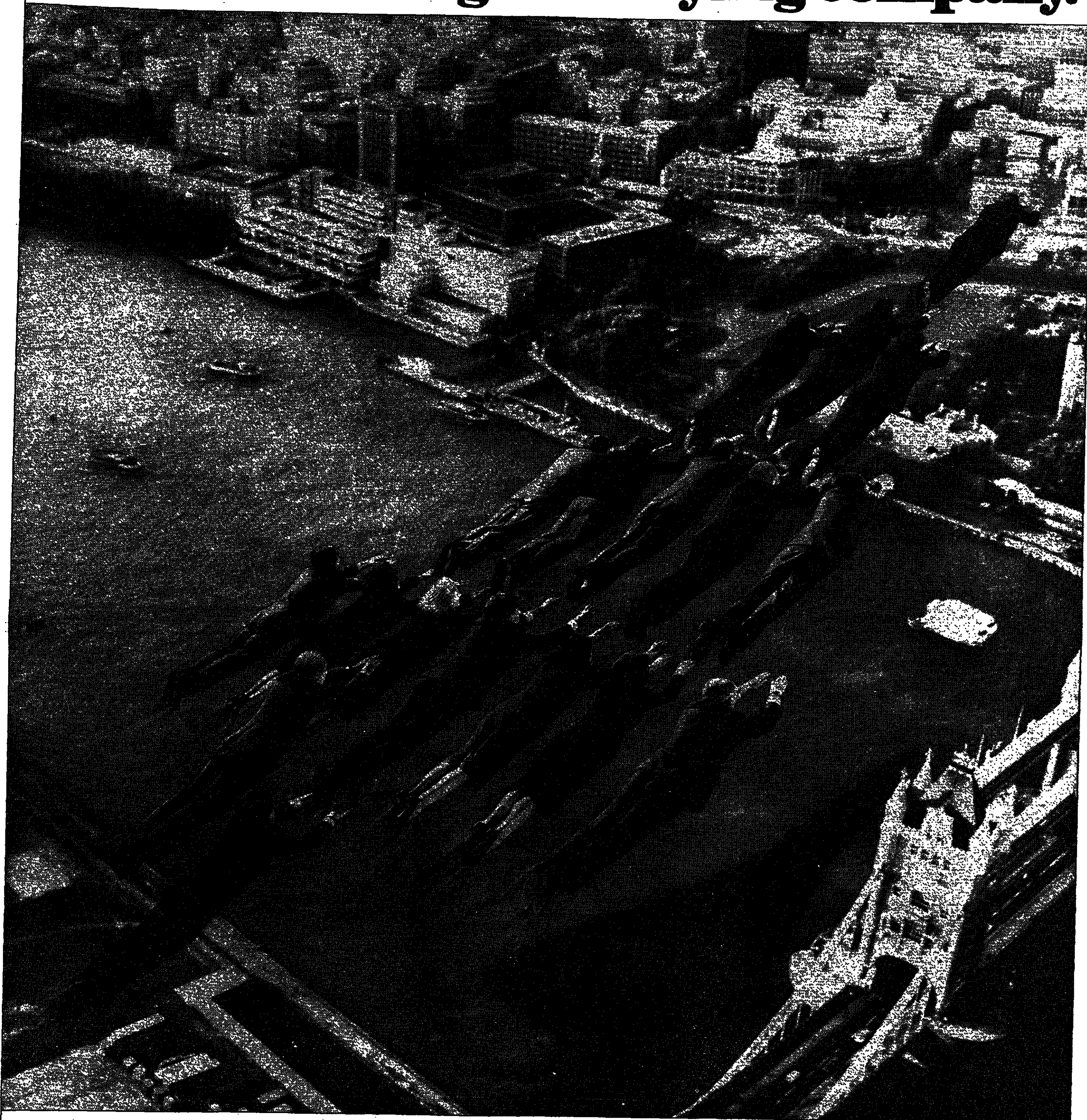
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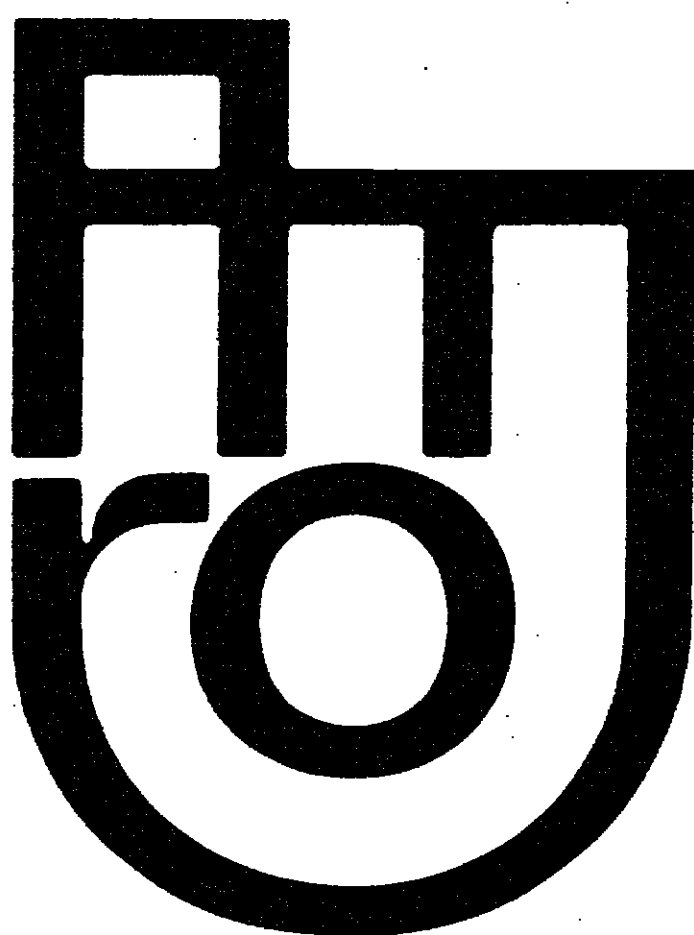
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You don't have to look far for evidence of Amro's flair and versatility in the Guilder Market.

Whatever your international financial need, AMRO can handle it. With reliability and a high degree of flair and imagination. As you can see from the examples of our 1986 deals opposite.

AMRO lead managed the first Guilder denominated Floating Rate Note for Security Pacific; arranged the biggest facility in Commercial Paper for General Electric Plastics, and, for Westland/Utrecht Hypotheekbank, brought the first "bull and bear" issue to the Guilder Market.

De-regulation has given us new-found freedom. To compete effectively with the best in the world. And to take advantage of every opportunity for the benefit of our clients. As the evidence clearly proves.



Amsterdam-Rotterdam Bank N.V.

Herengracht 595, Amsterdam, The Netherlands



BEARER BONDS • BEARER NOTES • FLOATING RATE NOTES • GUARANTEED NOTES • CONVERTIBLES



This announcement appears as a matter of record only.

AEGON

AEGON N.V.

Dfls 200,000,000

6 1/4% Series A Bonds 1986 due 1993
with 200,000 Warrants to acquire
by surrender of A Bonds or by purchase
6 1/2% Series B Bonds 1986 due 1993

Amsterdam-Rotterdam Bank N.V.
Algemene Bank Nederland N.V.
Morgan Bank Nederland N.V.

Nederlandsche Middenstandsbank nv
Rabobank Nederland
Person, Heidring & Pierson N.V.
Bank Mees & Hope NV
Van Natten & Co. N.V.

Coöperatieve Algemeenbank N.V.
Kredietbank International Group
Swiss Bank Corporation International Limited

NATIONALE-NEDERLANDEN N.V.
(Dutch, The Netherlands)

350,000 falcons to bearer on
exchangeable depositary receipts of
10% participating cumulative preference shares
in
N.V. KONINKLIJKE BIJENKORF BEHEER KBB
issued by
B.V. BELEGGINGSMAATSCHAPPIJ BERENDAAL

Amsterdam-Rotterdam Bank N.V. Morgan Stanley International
Amsteld N.V.

This announcement appears as a matter of record only.

UNU

nv Verenigd Bezit VNU
(established at Haarlem, The Netherlands)

Dfls 75,000,000

6 1/4% Bearer Bonds 1986 due 1994/1998

Amsterdam-Rotterdam Bank N.V. Bank Mees & Hope NV Algemene Bank Nederland N.V.
Person, Heidring & Pierson N.V.

Banque Paribas Belgique S.A. Morgan Grenfell & Co. Limited

Morgan Guaranty Ltd. The Nikko Securities Co., (Europe) Ltd

Swiss Bank Corporation International Limited

This announcement appears as a matter of record only.

SPORHUIS CENTRUM RECREATIE N.V.
(Purmerend, The Netherlands)

Dfls 150,000,000

3 3/4% Convertible Subordinated Bonds 1986 due 1992/2001

Amsterdam-Rotterdam Bank N.V. Rabobank Nederland

Bank Mees & Hope NV
Nederlandsche Middenstandsbank nv
Nederlandsche Credietbank nv
F. van Lanschot Bankiers N.V.

Morgan Grenfell & Co. Limited Chase Manhattan Limited

This announcement appears as a matter of record only.

SUZUKI MOTOR CO., LTD.
(Suzuki Jisho Kaisha Kogyo Kabushiki Kaisha)
(Incorporated with limited liability under the Commercial Code of Japan)

Dfls 100,000,000

1 1/2 per cent. Guaranteed Notes due 1991

unconditionally and irrevocably guaranteed by
The Tokai Bank, Limited

with
Warrants

to subscribe for shares of common stock of Suzuki Motor Co., Ltd.

Amsterdam-Rotterdam Bank N.V. Daiwa Europe NV Tokai Bank Nederland N.V.

Algemene Bank Nederland N.V. Bank Mees & Hope NV Rabobank Nederland
Person, Heidring & Pierson NV
Nederlandsche Middenstandsbank nv

The Bank of Tokyo (Holland) NV Chuo Trust Asia Limited
Generale Bank Industriebank von Japan (Deutschland) Aktiengesellschaft
Korea Bank Nederland NV Marubeni Securities Co., Ltd.
New Japan Securities Europe Limited The Nikko Securities Co., (Europe) Ltd
Swiss Volksbank Wako International (Europe) Limited

This announcement appears as a matter of record only.

simac
techniek

SIMAC TECHNIEK n.v.
(Veldhoven, The Netherlands)

The introduction to the Amsterdam Parallel market
of
750,000 ordinary bearer shares

Amsterdam-Rotterdam Bank N.V. F. van Lanschot Bankiers N.V.

This announcement appears as a matter of record only.

WESTLAND/UTRECHT HYPOTHEEKBANK N.V.
(Amsterdam, The Netherlands)

Dfls 200,000,000

6 1/4% Bonds 1986 due 1991
with 200,000 bull stock market index contracts
and 200,000 bear stock market index contracts

unconditionally guaranteed by
NATIONALE-NEDERLANDEN N.V.
(Dutch, The Netherlands)

Amsterdam-Rotterdam Bank N.V. Algemene Bank Nederland N.V.
Bank Mees & Hope NV Person, Heidring & Pierson N.V.

Hollandsche Bank-Unie N.V.
Morgan Bank Nederland N.V.
Nederlandsche Middenstandsbank nv
C.N. Oyens & Van Geyken N.V.
Bank Van der Hoop Offiers NV
Rabobank Nederland
F. van Lanschot Bankiers N.V.
Amsteld N.V.

This announcement appears as a matter of record only.

REPUBLIC OF AUSTRIA

Dfls 200,000,000

6 1/4% Bearer Bonds 1986 due 1997/2001

Amsterdam-Rotterdam Bank N.V. Algemene Bank Nederland N.V.

Bank Mees & Hope NV
Rabobank Nederland
Nederlandsche Middenstandsbank nv
Person, Heidring & Pierson N.V.

Creditanstalt-Bankverein Deutsche Bank Capital Markets Limited
Generale Bank Centrale und Bank der österreichischen Sparkassen Aktiengesellschaft
Morgan Guaranty Ltd Österreichische Länderbank Aktiengesellschaft
Union Bank of Switzerland (Securities) Limited S.G. Warburg Securities

This announcement appears as a matter of record only.

GENERAL ELECTRIC

General Electric Plastics B.V.

Dfls 200,000,000

Commercial Paper Programme

Amsterdam-Rotterdam Bank N.V.

International Selling Agent EBC Amro Bank Limited Issuing and Paying Agent Amsterdam-Rotterdam Bank N.V.

This announcement appears as a matter of record only.

REPUBLIC OF FINLAND

Dfls 100,000,000

6% Bearer Notes 1986 due December 1, 1991

Amsterdam-Rotterdam Bank N.V.

Algemene Bank Nederland N.V. Bank Mees & Hope NV
Person, Heidring & Pierson N.V. Rabobank Nederland
Morgan Bank Nederland N.V. Nederlandsche Middenstandsbank nv

Dresdner Bank Aktiengesellschaft Kansallis Banklog Group
Kredietbank International Group Morgan Stanley International
Orion Royal Bank Limited Postipankki
Union Bank of Finland Ltd. Union Bank of Switzerland (Securities) Limited

This announcement appears as a matter of record only.

BELL RESOURCES LTD.
(Perth, Western Australia)

The introduction to the Amsterdam Stock Exchange of the fully paid
ordinary shares of Bell Resources Ltd.,
has been arranged by

Amsterdam-Rotterdam Bank N.V.

This announcement appears as a matter of record only.

Akzo
Akzo N.V.
(Arnhem, The Netherlands)

2,001,513 warrants to bearer
at the price of Dfls 48 per warrant

From May 1, 1986 through September 30, 1991 each warrant entitles the holder thereof
to obtain, at the price of Dfls 120, one common bearer share/common registered share of
Dfls 20 in the capital of Akzo N.V. per warrant exercised.

Amsterdam-Rotterdam Bank N.V. Algemene Bank Nederland N.V.
Person, Heidring & Pierson N.V.

Bank Mees & Hope NV
Coöperatieve Centrale Raiffeisen-Boerenbank B.A.
Nederlandsche Middenstandsbank nv
F. van Lanschot Bankiers N.V.

This announcement appears as a matter of record only.

Bührmann-Tetterode nv
(Münster, The Netherlands)

Rights issue of 980,658 ordinary registered shares/
bearer depositary receipts of ordinary shares.

Amsterdam-Rotterdam Bank N.V.

Algemene Bank Nederland N.V. Bank Mees & Hope NV
Bank Oetzel, Kurz, Bungeer (Overseas) Limited Baring Brothers & Co., Limited
Commerzbank Aktiengesellschaft Nederlandsche Middenstandsbank nv
Person, Heidring & Pierson N.V. Swiss Bank Corporation International Limited

This announcement appears as a matter of record only.

SECURITY PACIFIC CORPORATION
(Los Angeles, California, U.S.A.)

Dfls 250,000,000

Floating Rate Notes due 1996

Amsterdam-Rotterdam Bank N.V.
EBC Amro Bank Limited
Salomon Brothers International Limited
Security Pacific Limited

Bank of Tokyo International Limited Banque Paribas Capital Markets Limited
Nederlandsche Middenstandsbank nv Nomura International Limited
Orion Royal Bank Limited Person, Heidring & Pierson N.V.
Swiss Bank Corporation International Limited S.G. Warburg & Co. Ltd.

UK COMPANY NEWS

BOC advances 30% to £59m in first quarter

BOC Group, the industrial gases and health care company, yesterday reported pre-tax profits of £59.1m in the first quarter of its financial year—up 30 per cent on the £45.6m produced in the same period of last year.

The figures were at the top end of market expectations, but BOC's shares ended the day down 15p at 446p.

Mr Richard Giordano, the chairman, said: "We have made a strong start to the year, in line with my forecast in last year's annual report. The improvement in profits has been helped by the turn-around in our carbon business, and all of our other businesses performed well."

Earnings per share in the three months to December 31 were 7.95p, up 31 per cent on the previous year's 6.07p.

The first quarter figures are ahead of the 20 per cent increase in pre-tax profits and earnings which Mr Giordano said in early December he was expecting for 1987 as a whole.

The company does not break down its first quarter figures by division, but the strongest growth in profits came in the



Mr Richard Giordano, chairman and chief executive of BOC Group

Americas, which includes BOC's carbons and health care operations.

BOC took an exceptional £128m write down of assets last year on the carbon business, but this is now making profits. Operating profits in the Americas jumped from £21.5m in the first quarter of last year to £32m. Profits rose in all the

group's other geographical regions, though not by as much. In Europe they went up from £18.5m to £18.9m, in Africa from £4.7m to £7.9m and in Asia/Pacific from £13.1m to £14.3m.

The effect of currency translation during the quarter was broadly neutral with an unfavourable movement in the US dollar being offset by favourable movements in the Australian dollar and the South African Rand.

However, BOC's comparative figures in the first quarter of last year were helped by a £3.4m profit on forward sales of dollars which have not been repeated this time.

Turnover in the quarter, including related companies, totalled £593.3m (£552.6m). Related companies had a turnover of £97.5m (£94.5m) and the share of profits was £4.4m (£4.1m).

Operating costs for the period rose from £400.4m to £427.8m, and the pre-tax result was after lower interest charges of £13.5m (£16.2m). Tax totalled £19.1m (£14.8m) and minorities £3.8m (£3.7m). See Lex

Manchester Canal at record £4.3m

By Ian Hamilton Facey, Northern Correspondent

THE Manchester Ship Canal Company, which is locked in a bitter takeover battle with Highams for control of the company, yesterday announced record pre-tax profits of £4.3m for 1986 compared with £2.2m.

Turnover was up 9 per cent at £23.3m (£21.2m) due to more ships using the profitable lower reaches of the canal and continued growth in property income, now running at 8.5 per cent compound per year.

The company also reported better cost-control in the loss-making upper reaches of the canal, which are no longer navigable to cargo ships.

The proposed dividend per ordinary share is raised from 11p to 15p.

The company says that the net asset value per ordinary share is now 25p and that planning permission for a proposed retail development would double this.

Highams' bid was £6.25 per ordinary share and £3.005p per preference share. MSCC will release on Friday its chairman's statement which will say that legal loopholes would be used to resist Highams' attempts to take control at the AGM on February 27.

US expansion for Pentland Industries

By Terry Povey

Pentland Industries, the industrial holding company, has agreed to acquire a 51 per cent interest in Tilepak America for \$750,000. Tilepak, run by Jerry Fogel, a former Texas Homecare executive, imports and distributes ceramic tiles to the US. In 1986, Pentland had the second fastest growth in its market worth among all companies with a capitalisation in excess of \$100m. It has a lucrative 37 per cent stake in Reebok International, the US footwear company.

WHITE KNIGHT APPROACH TOPS YULE CATTO'S FINAL OFFER BTP offers £29m for Barrow

BY DAVID THOMAS

BTP, chemical manufacturing and bulk storage group, emerged yesterday as a white knight in the bitter takeover battle between Yule Catto and Barrow Hepburn. When it unveiled a recommended offer worth £29.5m for Barrow, the engineering and chemicals group.

Barrow last week rejected Yule Catto's latest offer which it described as final and which valued Barrow at £27.2m. The chemicals, building products and plantations group launched its contested bid for Barrow in December. Yule Catto said it would wait to see how things developed before deciding what to do next.

BTP is offering 23 new ordinary shares for every 50

Barrow ordinary. With BTP closing down 6p, at 161p, this values the bid at 74p per share. Barrow closed unchanged at 72p and Yule Catto closed down 3p at 315p.

BTP is offering a cash alternative of 70.8p for each Barrow ordinary.

Full acceptance of the offer would involve the issue of 17.54m new BTP ordinary, representing 30.6 per cent of BTP's enlarged share capital.

The new BTP ordinary would receive the final dividend for the year ending March 31, which is forecast to be 3.5p net. BTP reported pre-tax profits up 43 per cent to £2.74m on sales up 52 per cent to £28.74m in the six months to September

30 1986. The company said at the time that the improvement resulted from both the impact of recent acquisitions and the strong performance of its chemicals companies.

Barrow's director's, together with the former principal shareholders of Tor Coatings, acquired by Barrow last month, have accepted the offer on behalf of 4.4m Barrow shares (11.6 per cent).

BTP said Barrow's chemicals businesses fitted well with its own. It added that Barrow's engineering and consumer products operations were mainly in the leather industry, with which BTP was also closely associated.

Mr Ray Way, Barrow chief

executive, said Barrow had been trying to remain independent, but the market feedback suggested this would not be possible. Barrow's activities fitted more closely with BTP's than with Yule Catto's, Mr Way argued.

He said BTP had given no assurances that it would retain all of Barrow's activities, but added: "I'm satisfied that the vast majority will be retained."

The Takeover Panel said yesterday that its investigation of the increase in the price of Yule Catto shares before the announcement of its increased offer for Barrow last week had produced no evidence of any breach of its code. See Lex

WCERS in overseas expansion

BY NIKKI TAIT

THE WCERS Group—Britain's second largest advertising agency, formerly known as Wright Collins Rutherford and Scott—is moving into the Far East and Australasia via a \$11m (£7.2m) cash deal for The Ball Partnership, a network of agencies in the area.

Agreement in principle for the deal was announced yesterday and it will probably be completed in early May. WCERS has been expanding rapidly in the States recently, but this is its first acquisition in the Asia/Australasia region.

The Ball Partnership has its origins in Meridian, one of two networks owned by US group Ogilvy & Mather in the Pacific area. In 1986 Mr Michael Ball,

who established Meridian in 1979 and was vice-chairman of Ogilvy & Mather, bought out 60 per cent of the parent company's holding in the network, changing its name to The Ball Partnership.

During 1986, the company incurred a pre-tax loss of \$550,000, although the deficit is blamed largely on a major rationalisation carried out by Mr Ball. Profit targets of \$3m pre-tax in the three years to end-April 1990 and a further \$5m in the two years to end-April 1992, have been set. Net assets at completion will be minimal.

Mr Ball will use \$1m from his proceeds to subscribe for \$2.45m nominal of convertible stock in WCERS, which will then

be converted into ordinary shares at the ruling market price when contracts are exchanged. It added that Barrow's engineering and consumer products operations were mainly in the leather industry, with which BTP was also closely associated.

The Ball Partnership's larger clients include BHP, Dow, Bristol Myers, Recticel and Seagram, and its capitalised billings are around \$40m. In addition to the cash price, WCERS is offering to make \$1.2m worth of its own shares available to senior employees of the Ball Partnership if they remain with the group for at least two to three years.

Shares in WCERS dropped 20p to 625p on the news.

BA likely to start at 50% premium

By Richard Tomkins

Shares in British Airways seem increasingly likely to open at a premium of 50 per cent or more to their partly-paid price when dealings begin at 2.30 pm today.

Stockbrokers' analysts were confidently forecasting an opening price of about 100p for the 65p partly-paid stock yesterday, and the grey unofficial price being made in advance of official dealings closed at 100p/105p.

The price is expected to be buoyed by strong buying interest from the US and Japan, and some analysts expect it to go above 110p by the close.

Bremner probe

The inspectors appointed to investigate the membership of Bremner, the controversial property group, have been named. They are Mr Malcolm McIver, solicitor for Birt Semple & Crawford, Heron, and Mr Duncan James MacLeod, chartered accountant of Ernst & Whinney. Both practice in Scotland.

Mr James Rowland-Jones, chairman of Bremner, asked for the investigation because he was concerned with the movement of large blocks of shares.

Bremner is having a bitter row with City and Westminster Financial, a corporate finance house with which it once planned to merge. City and Westminster have welcomed the investigation.

BATS in Brazil

Net profits at Souza Cruz, 75 per cent-owned Brazilian subsidiary of B.A.T. Industries, came out at £21.1bn for the period covering the 10 months to end-December 1986.

Brazilian cigarette volume expanded by 18.5 per cent to 140.1bn, but profit margins came under severe pressure as a result of the price freeze which was imposed on February 23.

Chamberlain shares fall as Wardle rethinks

By Nikki Tait

SHARES IN Chamberlain Philips, a footwear components, adhesives, insulation and cladding company, shed 8p to 128p yesterday after Wardle Stores, a plastic sheet maker, announced that it was reviewing its position over a prospective "spin-off" of something in excess of £1m.

At the end of January, Wardle contacted Chamberlain, proposing discussion of a possible merger of the two companies. However, the approach was firmly rebuffed by Chamberlain, which said it could see no commercial overlap between the two businesses.

Mr Brian Taylor, Wardle's managing director, said Chamberlain had refused to entertain any talks since then.

In view of the substantial rise in the company's share price both preceding and following the announcement, which has resulted in the shares standing on an artificially high PE ratio, Wardle Stores is reviewing its position, yesterday's statement said. It added that a further announcement would be made in due course. Mr Taylor refused to comment on the possibility of a hostile bid.

Windsor Securities to buy Needler Heath

BY NICK BUNKER

Windsor Securities (Holdings), the fast-growing insurance broking group, has signed conditional heads of agreement to buy its fifth Lloyd's broker, Needler Heath Group.

The deal values Needler Heath at "something in excess of £1m," said Mr John Carr, Windsor Securities' chairman. But the exact purchase price would be determined by Needler Heath's performance.

Needler is expected to show net retained brokerage, with 90 per cent to be satisfied by an issue of Windsor shares at 50p each. There will be a cash payment of up to £150,000 on completion.

Mr Carr has said he aims to build up Windsor Securities' annual brokerage to £5m as soon as possible.

Needler handles UK non-marine, marine, aviation and

North American business, paralleling Windsor's existing activities.

The shares will be purchased from Needler's chairman, Mr Christopher Needler. The consideration will be calculated on a formula related to a multiple of 1.1 of net retained brokerage, with 90 per cent to be satisfied by an issue of Windsor shares at 50p each. There will be a cash payment of up to £150,000 on completion.

Mr Carr has said he aims to build up Windsor Securities' annual brokerage to £5m as soon as possible.

IIS recommends Panfida offer

THE BOARD of "Investing in Success" Equities yesterday announced that it had "reluctantly" decided to recommend that shareholders accept the 970p a share bid from Panfida, a Sydney-based investment company.

The Australian company, which along with its supporters now owns 34.9 per cent of IIS, is also offering a loan note alternative. Panfida initially offered the higher of 850p or

94 per cent of formula asset value for each IIS share.

Mr R. Vickers, IIS's chairman, said that the board had decided to recommend acceptance to avoid the "danger" that shareholders may be locked into under the control of Panfida with its expressed policy of following the latest fads in investment.

Panfida last night expressed the hope that many IIS shareholders would stay

Talbox reorganises following fall into red

BY NIGEL CLARK

Talbox Group, industrial holding company, is making a £1.51m cash call and acquiring a private mining company for a maximum £1.1m. The moves were announced at the same time as reporting a £916,000 downturn into losses for the year to the end of July 1986.

In addition the company is proposing to give three directors shares options which will be exercisable in full on the basis of earnings-related criteria.

The group's stockbrokers, Robert Wigram, is arranging the placing of 28.94m new 5p shares at par. Of these 14.47m are being offered to shareholders at 5.025p, on the basis of one-for-three.

Mr Geoffrey Hawkins of Robert Wigram said the money would be used to reduce borrowings, which at £4.5m represented a gearing of 100 per cent, and to fund expansion, mainly at the group's major offshoot Osmond Aerosols.

United Mining is being bought for an initial £740,000, to be satisfied by the issue of 14.8m shares with a further profit-related payment up to a maximum of £260,000, again satisfied by shares.

The company is owned by Selsinger (UK) and its management, which includes two of Talbox's directors, Mr Terry Langan and Mr N. Simpson.

Selsinger is a financial services subsidiary of the Scandinavian-based A. S. Nevi, and is also taking up 5m of the placing and is subscribing to a further 5m.

United has, or has contracted to acquire, rights to mine an estimated 418,900 tonnes of coal.

Mr Langan, Mr Simpson and Mr Beverley Ditcham, chairman, have been offered options at 1p to acquire up to 5m shares at

par. The shares closed unchanged at 84p.

The Takeover Panel has ruled that the deal is acting in concert with the minority holders of United Mining. If all the changes are agreed and acted upon the party would hold more than 40 per cent of Talbox shares but the Panel has given an offer to all shareholders.

On turnover slightly higher at £13.47m (£12.95m) there were pre-tax losses of £733,000 against profits last time of £183,000. The loss per 5p share came out at 1.34p (0.77p earnings).

The shares closed unchanged at 84p.

The Takeover Panel has ruled that the deal is acting in concert with the minority holders of United Mining. If all the changes are agreed and acted upon the party would hold more than 40 per cent of Talbox shares but the Panel has given an offer to all shareholders.

On turnover slightly higher at £13.47m (£12.95m) there were pre-tax losses of £733,000 against profits last time of £183,000. The loss per 5p share came out at 1.34p (0.77p earnings).

Throgmorton USM starts well

BY RICHARD TOMKINS

Throgmorton USM Trust, investment trust which specialises in companies quoted on the Unlisted Securities Market, outperformed all the main stock market indices during its first full period.

Net asset value per share was 119.9p at December 31 and rose sharply to 132.5p at the end of January. The trust was floated on the main market in February last year at 100p a share. Its figures cover the 66 weeks since its incorporation in September 1985, but trading only began on February 3 last year. Taking prior charges at par, after deduction of flotation expenses, the nav was 94.5p at inception, giving an increase in value to the end of January 1987 of more than 40 per cent.

Throgmorton says that on this basis, the trust significantly outperformed both the Datastream USM Leaders index and the FTA Actuaries All-Share Index.

The trust's share price made

a poor start in February after its flotation was badly under-subscribed. It then had to contend with fears that the USM would suffer from the effects of Big Bang as market-makers concentrated on alpha stocks at the expense of smaller companies.

The fears have, so far, proved to be exaggerated, and the trust's share price recovered from a low of 74p last autumn to 104p yesterday, representing a discount of 27.4 per cent to its last stated nav.

The final dividend is 1.6p (no interim).

Geest/KIO

The Kuwait Investment Office yesterday reported that it had increased its stake in Geest, recently-listed fruit and vegetable supplier, to 8.76m shares, nearly 13.4 per cent up from 8.5 per cent last week.

Geest regards the stake as an investment and is said to be unperturbed by the size. Its shares closed unchanged at 218p.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corresponding payment	Total dividend	Total last year
General Funds Inv	1.65	Apr 18	1.45	2.2	2
Manchester Ship Canal	15	Apr 6	11	11	11
Press Tools	0.83	Apr 7	0.83	2.5	2.5
Securities Group	0.74	Apr 3	0.67	1.07	0.97
Security Services	1.37	Apr 3	1.25	2.06	1.87
Throgmorton USM	1.6	Mar 27	1.6	1.6	1.6
Trent Holdings	0.46	Mar 27	0.46	1.15	1.15

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. \$ Unquoted stock. † Includes special centenary payment of 5p.

SECURICOR

RECORD RESULTS FOR 1986

"Exceptionally well placed to continue growth into the foreseeable future"

Securicor Group PLC and Security Services PLC announce further advances in turnover and profit to new record levels.

In the year to September 1986 the profit before tax of Securicor Group increased by 15.1 per cent to £16.4 million and Security Services by 18.2 per cent to £12.7 million. Both companies are increasing their dividends by 10 per cent.

The express parcels delivery service continued to prosper. During the year it passed the milestone of transporting one million consignments weekly. The growth in the parcels business since it was established nearly twenty years ago, has been such that it has become the major profit earner.

Significant progress was achieved in cash carrying, cash processing, alarms and surveillance equipment. In overseas operations profits increased by 25 per cent.

The cellular radio network, Cellnet, which is conducted in

partnership with British Telecom, is developing far faster than was originally expected and prospects for cellular radio continue to be exciting.

The companies' business, at one time dominated by cash carrying, has changed significantly. Having regard to the encouraging prospects for parcels, the newer businesses, further promising developments in radio telephony, and the investment in Cellnet, the directors consider that both companies are exceptionally well placed to continue their growth in the foreseeable future.

Trading results reported for the opening months of the current year indicate that overall progress is being well maintained and reinforces confidence that future prospects are bright.

Peter Smith, Chairman

Securicor Group PLC Security Services PLC

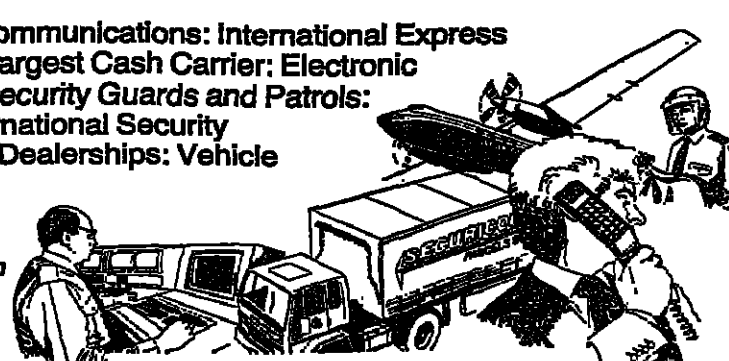
Results for the year ended September 30th, 1986

	1986	1985	1986	1985
	£000	£000	£000	£000
TURNOVER				
- UK	312,980	274,448	266,491	234,290
- Overseas	43,429	36,434	43,429	36,434
	356,409	310,882	309,920	270,724
PROFIT BEFORE TAX				
Security, communications and parcels				
- UK	8,754	7,062	8,754	7,062
- Overseas	2,626	2,094	2,626	2,094
Finance, investments and insurance	3,624	3,388	1,368	1,632
Property, hotels and vehicle divisions	1,434	1,742	—	—
	16,438	14,286	12,748	10,788
Tax	5,799	6,285	4,861	4,882
PROFIT AFTER TAX	10,639	8,001	7,887	5,906
Due to outside shareholders	3,882	2,906	1,237	5,906
Extraordinary item	6,757	5,115	7,887	5,906
	628	5,115	1,237	5,906
	6,129	6,115	6,650	5,906
EARNINGS PER SHARE				
Final Ordinary dividend (proposed)	7.9p	5.9p	8.0p	6.0p
Interim Ordinary dividend (paid)	0.74p	0.67p	1.27p	1.24p
	0.33p	0.3p	0.62p	0.62p

Securicor Group PLC has a 50.77 per cent shareholding in Security Services PLC

Cellular Radio Network: Mobile Communications: International Express Parcels and Documents: Britain's Largest Cash Carrier: Electronic Surveillance and Alarm Systems: Security Guards and Patrols: Office and Industrial Cleaning: International Security Services: Hotels and Travel: Motor Dealerships: Vehicle Body Building.

Copies of the Annual Report and Accounts will be available in March from the Company Secretary, Vigilant House, 24 Gillingham Street, London SW1V 1HZ.



ELECTRA IN 1986

WHICH U.S. UNQUOTED COMPANIES DID WE HELP?

During 1986, Electra was involved in financing transactions for the following unquoted companies in the US—

- Beatrice Companies • Financial Security Assurance Holdings
- Foster Grant • Funk & Wagnalls • Kramer Capital Partners
- Memphis Retail Investors • Odyssey Partners
- Oppenheimer Group • Presidio Oil Company
- Protective Treatments • Safeway Stores • SDC Distributing

Electra is one of the largest providers of equity finance for unquoted companies in the UK, with a substantial part of its portfolio in the US.

In most cases we deal in units of £1 million and upwards. Contact Hugh Mumford, Peter Carnwath or Richard Brown for further information, at the address below.

ELECTRA INVESTMENT TRUST PLC
Electra House • Temple Place • London WC2R 3HP
Telephone 01-836 7766



WATCH THIS SPACE

UK COMPANY NEWS

THE £12M GILTRAP BID FOR FRANK GATES

Family loyalty holds key

SOAP OPERA writers should pay a trip to Woodford. Up in the Essex borders, a 15-strong, indigenous family clan—by the name of Gates—is rallying forces against an unwanted Antipodean predator.

Mr Colin Giltrap's £12m bid for the 80-year-old motor business closes tomorrow—subject to a possible five day extension. And unless last-ditch financial considerations woo over a few uncles or aunts, the 80 per cent family holdings look set to triumph.

A few miles west, certain City institutions are less amused. They are fast losing patience with the Gates board's refusal to recommend the Giltrap offer. "If the Gates family wants it to be a private company, it should make an offer for the minority at a better price," says one fund manager.

"Gates has not used the fact that it has a public quote to any great extent," comments another. "It has never had a rights issue, for example. The original reasons for going public have been lost in the mists of time."

Those mists actually stretch back to 1959, although it was 1981 when the demobbed Frank Gates—helped by his father's money—set up the original motor business. Five years later he was joined by his brother, and today their two sons, Edward and Brian, are chairman and joint managing director respectively. The clan just joined the board and Brian's runs the Epping outlet.

In recent years, their investment has been less than exciting; pre-tax profits reached

£1.3m in 1981 and in the subsequent four years hovered at £1m-£1.2m.

The bid, inevitably, has unlocked all sorts of goodies; the board has predicted pre-tax profits of £1.4m in 1986, a 33 per cent dividend increase, and has unearthed a £5m surplus over the last book value for assets, putting net asset backing at 167p a share. This is, according to Brian Gates, the product

The original reasons for Gates going public have been lost in the mists of time'—Fund manager

of the company's switch in emphasis from declining commercial business and into the development of new avenues like car and contract hire. "You can't turn a ship round overnight," he points out.

Giltrap argues that there is still more potential in the group. Giltrap himself is a 46-year-old New Zealand businessman, whose privately-owned Giltrap group is the largest vehicle importer, dealer and distributor there and ranks number three in Australia. Annual sales are around £145m and Giltrap claims to be looking for a UK expansion route. At 140p a share cash, his revised offer puts the Gates group on an exit PE of over

13 (on the 1986 forecast earnings).

The weak point of Giltrap's case is that, even if successful, he would have to dispose of two of Gates' four Ford dealerships—Ford would use the change in ownership to tidy up according to its "dealer area of responsibility" rules which aim to prevent concentration of franchises in too few hands in one area.

Gates, however, has an equally prominent Achilles heel. Two years ago, the same family holdings, now rejecting 140p, agreed to a 80p a share offer from property developer, Mr Gerald Carroll. The offer foundered when "it proved impossible to obtain the approval of Ford for continuation of Gates' franchise agreements on satisfactory terms."

Brian Gates will say only that "things were totally different then. We say, as directors, that this bid is not high enough. Anyone can look backwards—why not look forward?"

Some institutions appear to be doing just that. Yesterday, with Gates standing at around 126p, Giltrap picked up a further 2.2 per cent, taking his holding to 16.1 per cent. Additional acceptances previously stood at around 6.6 per cent, though some of those may have now sold.

At the back of a few minds is certainly the fairly rapid fall in the Gates price—from over 90p to under 70p—when the Carroll offer was withdrawn. Family loyalty may triumph in the next few days but, for outsiders, wisdom could dictate the marketplace.

Parcels side pushes Securicor over £16m

SOUND PROGRESS was achieved at home and overseas in the year ended September 30, 1986 at Securicor Group and its 50.7 per cent owned quoted subsidiary Security Services.

Securicor pushed up its pre-tax profit by 15 per cent, from £14.29m to £16.44m, while Security lifted its by 18 per cent, from £10.79m to £12.75m.

And for the opening months of the current year trading results indicated that overall progress was being well maintained. The cellular radio network, Cellnet project, conducted in partnership with British Telecom, was developing faster than originally expected. However, the companies' investment in it had been contained within the £7.5m forecast made in 1984.

After tax £5.8m (£6.27m) and minorities £3.8m (£2.9m), Securicor's attributable profit came to £9.76m (£10.12m) for earnings of 7.6p (5.9p). Its dividend is lifted from 0.97p to 1.07p met with a final of 0.74p.

Security turned in a net profit of £7.68m (£5.9m) for earnings of 5p (6p). The final dividend is 1.37p for a net total of 2.06p (1.87p).

The directors stated that the express parcels delivery service continued to prosper and passed the milestone of transporting 1m consignments weekly. It is now the major profit earner.

Cash carrying and the newer cash processing services made significant progress. Record orders for alarms and surveillance equipment were achieved by Securicor Granley.

A strong performance by the overseas operations, particularly in Europe, resulted in a 25 per cent increase in profits despite the adverse effect of exchange fluctuations.

Having regard to the encouraging prospects for parcels, the newer businesses, further promising developments in radio

were exceptionally well placed to continue their growth in the foreseeable future.

Securicor turnover rose to £356.4m (£310.88m) with the UK accounting for nearly £313m (£274.5m). Pre-tax profit was split as to security, communications and parcels UK £2.75m (£7.06m) and overseas £2.83m (£2.09m); finance, investments and insurance £3.62m (£3.39m); property, hotels and vehicle division £1.43m (£1.74m).

The international courier business was sold last September. Cost of the closure was fully covered by an extraordinary charge of £628,000, net of tax relief £107,000 and minorities £809,000; but the impact of that will be reduced by the impact of a sale consideration payable in 1987.

• comment

The drop in Securicor's tax charge to a standard 35 per cent from last year's 44 per cent has enabled the group to break out of the narrow 5.5p-to-6p earnings per share range of the last few years. About two-thirds of the leap forward to 7.6p was tax related, a factor which is unlikely to be as helpful in the present year.

In trading terms the UK overnight parcels service has been the star performer, with turnover now up to £130m a year and growing as the retail chains farm out deliveries as part of their struggle to keep stocks down. However, at 1986 Securicor Group's shares are at a historic multiple of 25 and, on forecasts of £10.5m for this year, on a forward looking P/E of 21 given a 38 per cent tax rate, high rating of the shares relative to earnings expected to come from Cellnet—now believed to be round the corner as opposed to up the street.

In the short run this leaves little upside potential though holders should be more than happy enough.

F.&C. Eurotrust PLC Offers for General Funds

- The Offers will not be increased*
- The Cash Alternative will be closed* on Friday, 13th February 1987
- The Offers will lapse* on Friday, 13th February, 1987 unless the level of acceptances received in respect of the Equity Offers, taken together with the shares Eurotrust already owns, exceeds 50 per cent.

*The Offers will not be increased. Eurotrust specifically reserves the right to withdraw the no extension statement and to revise any of the Offers if a competitive situation arises or the Board of General Funds recommends the Offers.

Foreign & Colonial MANAGEMENT GROUP

The directors of Eurotrust are the persons responsible for the information contained in this advertisement. To the best of the knowledge and belief of the directors of Eurotrust (who have taken all reasonable care to ensure that such is the case) the information contained herein is in accordance with the fact and does not omit anything likely to affect the import of such information. The directors of Eurotrust accept responsibility accordingly. This advertisement is issued by Robert Fleming & Co. Limited on behalf of F.&C. Eurotrust PLC.

Informal approaches for Trent

Trent Holdings, Nottingham-based door manufacture, yesterday announced a 16 per cent rise in interim profits and revealed that it had recently received a number of informal approaches with a view to a merger.

Trent said it would continue to consider the merit of combining with a larger group involved in specialist building products and services.

Although pre-tax profits rose from £227,000 to £268,000 in the six months to September 30, 1986, the company said leadership Projects was still not profitable despite securing substantial orders.

Turnover for the half year rose 15 per cent to £3.65m (£3.17m). Interest charges more than doubled to £92,000 (£40,000), reflecting the high capital expenditure of recent years.

After tax of £81,500 (£57,000) earnings per 10p share were 2.64p (2.47p). The net interim dividend is unchanged at 0.46p—last year's total was 1.15p. Pre-tax profits amounted to £135,300 but were after a £494,700 exceptional charge for provision against amounts claimed by the group on cancellation of contract by the public authority.

Press Tools up 15%

Continued progress by its Cosmic Car Accessories subsidiary lifted taxable profits at Press Tools by 15 per cent in the six months to October 31 1986.

On turnover increased from £2.11m to £2.42m, press attained profits of £210,000 against £182,000 last time.

The interim dividend is set at 1p up from an adjusted 0.8333p.

Phoenix Properties buying mixed portfolio for £9m

Phoenix Properties and Finance yesterday announced a sharp increase in 1986-86 profits and also said it was paying £9.1m for a mixed portfolio of properties.

Consideration to the vendor, Eagerpath, is to be met from existing and proposed borrowing facilities and Phoenix's cash resources, including monies raised by way of an open offer to shareholders of 4.17p new ordinary shares.

Smith New Court has agreed conditionally to place all of the new shares with its investment clients at 112p per share, on the basis that these shares are made available for the open offer.

These shares are to be offered to holders on the register on February 25, 1987, at the placing price of 112p, payable in full on application.

Certain shareholders have undertaken to ensure that not less than 712,870 of the new shares are available to be taken up by Smith New Court. Qualifying holders may apply for any whole number of new shares up to a maximum entitlement of one new ordinary for every three held.

The portfolio being acquired comprises residential and commercial properties situated in Central London and the Home Counties, including a cinema and four mixed residential commercial properties in Central London.

Phoenix said the properties had an annual rental income of £985,370 and considerable development potential. They had been valued at not less than £9.1m.

Phoenix's pre-tax profits in the year ended September 30, 1986 climbed from £17,776 to £115,998. This was largely due to the inclusion of a £550,000

fee, payable in April, 1987 in connection with a joint venture development.

The company said yesterday that it considered it appropriate to recognise this in the year to September 1986 since the related services had been rendered prior to that date.

This amount increased net income from ordinary activities to £461,764 (£148,614) and helped offset sharply higher administration expenses of £182,670 (£85,849) and net interest charges of £155,544 (£31,042). Interest on borrowings capitalised £39,963 (£194,594) on the value of stocks.

Amounts written off investments were £7,516 (nil) while last time there was a £33,947 provision to reduce stock market value.

Tax credits of £10,000 (£14,800) represented deferred tax provisions written back. No corporation tax is expected to be payable on the full year profit as a result of available tax losses brought forward. Stated earnings per share were 1.08p (0.43p). No dividends have yet been paid.

Phoenix has also entered into a joint venture agreement with Mountleigh to develop a 2.4 acre site at Hounslow Heath, Middlesex. Phoenix will receive 25 per cent of the net profits.

An EGM is expected to be convened in March at which approval will be sought for the open offer and for the purchase of the properties from Eagerpath.

Polytechnic Electronics profits fall

Trading difficulties continued at Polytechnic Electronics in the half year to November 30 1986, and pre-tax profits were limited to £12,000 against a previous £435,000.

The company, USM-quoted maker of navigation equipment, is committed to developments on Global Positioning System (GPS) satellites for the US Department of Defence. The Challenger shuttle disaster delayed the company's GPS programme and is blamed by Polytechnic for the profits fall.

Turnover for the period was down from £2.24m to £1m, and Mr M. J. Perry, the chairman, said the lower level of trading would continue until late February. Indications pointed, however, to a strong and sustainable recovery after that date which should compensate the temporary GPS gap in the company's growth.

Navstar, its Switzerland-based subsidiary, had a firm order book standing at £4.5m for 1987. Earnings per 5p share were shown as nil (2.9p) after a tax charge of £5,000 (£165,000) and minorities of £2,000 (£9,000).

Polytechnic's shares fell 20p on the day, to close at 140p.

HunterPrint expands
HunterPrint, the speciality printing group, has agreed in principle to acquire Hardy Printers (Yorkshire) for £5.8m. The consideration will be satisfied by the placing of 1.64m new HunterPrint shares.

Founded in 1893, Hardy prints short-run continuous stationery for computer use as well as financial reports and accountants. In the year to May, 1986 it reported pre-tax profits of £646,000 on a turnover of September, 1986 on a turnover of £57m.

HunterPrint made pre-tax profits of £3.21m in the year to £5.15m.



How we fill the nation's shopping basket.

Pop out to the shops, and you can hardly miss Dalgety.

There are our household name brands, like Golden Wonder and Homepride.

Or on the perfood shelves, Winalot, Prime, Bonio and Kattomeat (welcome back, Arthur).

In the chilled and frozen food cabinets, our name can be behind everything from the Sunday joint to a speciality like chicken-en-croute.

Each morning, millions go to work on a Dalgety egg. (Very tasty, with a rasher of our bacon.)

Memory Lane cake division is

expanding fast, selling to major supermarket chains as well as under our own name.

Then there are the everyday buys like sugar, coffee and cocoa. We're among the world's major suppliers of all three.

(Which means our products are also an ingredient in countless other products like

chocolate, cakes and biscuits.)

Not that we're big in the food business just here in the UK.

Every day, it's also our business to supply and ship grains, nuts, meats and other foods all around the globe.

And to cut the mustard worldwide on everything from supplying restaurant chains to producing doughnuts and waffle mixes.

In truth, it's not just Britain's shopping basket Dalgety are filling.

But a great and growing part of the world's.

Dalgety
A name that goes from strength to strength.

CITY AND FOREIGN HOLDINGS plc

(Incorporated in England under the Companies Act 1948 to 1967 with Registered No. 1000000)

Introduction to the Official List Acquisition of Language School Holdings N.V.

Share Capital In issue and now being issued fully paid £2,000,779

Authorised £2,700,000 Ordinary shares of 25p each £2,000,779

City and Foreign Holdings plc (previously City and Foreign Investment plc) was suspended from listing on 26th December, 1986 pending the acquisition of Language School Holdings N.V. ("LSH"). The acquisition of LSH, in exchange for the issue of 4,243,116 Ordinary shares in the Company, credited as fully paid, was approved by the shareholders of City and Foreign Investment plc at an Extraordinary General Meeting held on 9th February, 1987. The principal business of LSH is the provision of executive language training to multinational corporations.

MMI Limited, on behalf of MMI Investments Limited made a cash offer ("the Offer") to the Company's shareholders on the terms set out in the Circular to shareholders dated 16th January, 1987, whereby they agreed to purchase or procure purchases for the Offer. Any shares held by those existing shareholders who did not wish to retain an investment in the Company, 1,808,453 Ordinary shares arising from acceptance of the Offer have been placed.

Application has been made to the Council of the Stock Exchange for the whole of the Ordinary share capital of City and Foreign to issue and now being issued, to be admitted to the Official List. It is expected that dealings will commence on 16th February, 1987.

Listing Particulars of the Company are available in the Eutel Statistical Services. Copies of such particulars are available during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 25th February, 1987 from:

County Limited, 12 Throgmorton Avenue, London EC2P 2ES. Chase Manhattan Securities, 25 Abchurch Lane, London EC4N 3DF. Stock Exchange, 12 Throgmorton Avenue, London EC2P 2ES.

Copies of the Listing Particulars are also available from the Company Announcements Office up to and including 13th February, 1987.

11th February, 1987

NOTICE OF REDEMPTION BY THE REGIONAL MUNICIPALITY OF OTTAWA-CARLETON

To the Holders of Debentures U.S. \$25,000,000

9% Debentures due March 15, 1990

Authorized by By-law Number 35 of 1975

Principal Amount Redeemable March 15, 1987 - U.S. \$2,170,000

NOTICE IS HEREBY GIVEN that The Regional Municipality of Ottawa-Carleton will redeem on March 15, 1987 Debentures bearing the numbers listed below at 100% of the principal amount of each Debenture plus accrued interest to the redemption date.

U.S. \$1,000 COUPON BEARING DEBENTURES

06033	01303	04123	04958	05780	06616	07342	08036	08895	09928	11873	13187	14587	16399	19017	20150	20894	21669	22313	23083
06039	01307	04130	04966	05787	06621	07348	08046	08901	09934	11879	13193	14593	16406	19024	20157	20901	21676	22320	23090
06042	01310	04133	04969	05789	06625	07351	08045	08904	09937	11882	13196	14596	16409	19027	20160	20904	21679	22323	23093
06045	01313	04136	04972	05790	06628	07354	08048	08907	09940	11885	13200	14599	16413	19031	20164	20908	21683	22327	23096
06048	01316	04139	04975	05791	06631	07357	08051	08910	09943	11888	13203	14600	16416	19034	20167	20911	21686	22330	23099
06051	01319	04142	04978	05792	06634	07360	08054	08913	09946	11891	13206	14603	16419	19037	20170	20914	21689	22333	23102
06054	01322	04145	04981	05793	06637	07363	08058	08917	09950	11894	13209	14606	16422	19040	20173	20917	21692	22336	23105
06057	01325	04148	04984	05794	06640	07366	08061	08920	09953	11897	13212	14609	16425	19043	20176	20920	21695	22339	23108
06060	01328	04151	04987	05795	06643	07369	08064	08923	09956	11900	13215	14612	16428	19046	20179	20923	21698	22342	23111
06063	01331	04154	04990	05796	06646	07372	08067	08926	09959	11903	13218	14615	16431	19049	20182	20926	21701	22345	23114
06066	01334	04157	04993	05797	06649	07375	08070	08929	09962	11906	13221	14618	16434	19052	20185	20929	21704	22348	23117
06069	01337	04160	04996	05798	06652	07378	08073	08932	09965	11909	13224	14621	16437	19055	20188	20932	21707	22351	23120
06072	01340	04163	04999	05799	06655	07381	08076	08935	09968	11912	13227	14624	16440	19058	20191	20935	21710	22354	23123
06075	01343	04166	05002	05800	06658	07384	08079	08938	09971	11915	13230	14627	16443	19061	20194	20938	21713	22357	23126
06078	01346	04169	05005	05801	06661	07387	08082	08941	09974	11918	13233	14630	16446	19064	20197	20941	21716	22360	23129
06081	01349	04172	05008	05802	06664	07390	08085	08944	09977	11921	13236	14633	16449	19067	20200	20944	21719	22363	23132
06084	01352	04175	05011	05803	06667	07393	08088	08947	09980	11924	13239	14636	16452	19070	20203	20947	21722	22366	23135
06087	01355	04178	05014	05804	06670	07396	08091	08950	09983	11927	13242	14639	16455	19073	20206	20950	21725	22369	23138
06090	01358	04181	05017	05805	06673	07399	08094	08953	09986	11930	13245	14642	16458	19076	20209	20953	21728	22372	23141
06093	01361	04184	05020	05806	06676	07402	08097	08956	09989	11933	13248	14645	16461	19079	20212	20956	21731	22375	23144
06096	01364	04187	05023	05807	06679	07405	08100	08959	09992	11936	13251	14648	16464	19082	20215	20959	21734	22378	23147
06099	01367	04190	05026	05808	06682	07408	08103	08962	09995	11939	13254	14651	16467	19085	20218	20962	21737	22381	23150
06102	01370	04193	05029	05809	06685	07411	08106	08965	10000	11942	13257	14654	16470	19088	20221	20965	21740	22384	23153
06105	01373	04196	05032	05810	06688	07414	08109	08968	10003	11945	13260	14657	16473	19091	20224	20968	21743	22387	23156
06108	01376	04199	05035	05811	06691	07417	08112	08971	10006	11948	13263	14660	16476	19094	20227	20971	21746	22390	23159
06111	01379	04202	05038	05812	06694	07420	08115	08974	10009	11951	13266	14663	16479	19097	20230	20974	21749	22393	23162
06114	01382	04205	05041	05813	06697	07423	08118	08977	10012	11954	13269	14666	16482	19100	20233	20977	21752	22396	23165
06117	01385	04208	05044	05814	06700	07426	08121	08980	10015	11957	13272	14669	16485	19103	20236	20980	21755	22399	23168
06120	01388	04211	05047	05815	06703	07429	08124	08983	10018	11960	13275	14672	16488	19106	20239	20983	21758	22402	23171
06123	01391	04214	05050	05816	06706	07432	08127	08986	10021	11963	13278	14675	16491	19109	20242	20986	21761	22405	23174
06126	01394	04217	05053	05817	06709	07435	08130	08989	10024	11966	13281	14678	16494	19112	20245	20989	21764	22408	23177
06129	01397	04220	05056	05818	06712	07438	08133	08992	10027	11969	13284	14681	16497	19115	20248	20992	21767	22411	23180
06132	01400	04223	05059	05819	06715	07441	08136	08995	10030	11972	13287	14684	16500	19118	20251	20995	21770	22414	23183
06135	01403	04226	05062	05820	06718	07444	08139	08998	10033	11975	13290	14687	16503	19121	20254	20998	21773	22417	23186
06138	01406	04229	05065	05821	06721	07447	08142	09001	10036	11978	13293	14690	16506	19124	20257	21001	21776	22420	23189
06141	01409	04232	05068	05822	06724	07450	08145	09004	10039	11981	13296	14693	16509	19127	20260	21004	21779	22423	23192
06144	01412	04235	05071	05823	06727	07453	08148	09007	10042	11984	13299	14696	16512	19130	20263	21007	21782	22426	23195
06147	01415	04238	05074	05824	06730	07456	08151	09010	10045	11987	13302	14699	16515	19133	20266	21010	21785	22429	23198
06150	01418	04241	05077	05825	06733	07459	08154	09013	10048	11990	13305	14702	16518	19136	20269	21013	21788	22432	23201
06153	01421	04244	05080	05826	06736	07462	08157	09016	10051	11993	13308	14705	16521	19139	20272	21016	21791	22435	23204
06156	01424	04247	05083	05827	06739	07465	08160	09019	10054	11996	13311	14708	16524	19142	20275	21019	21794	22438	23207
06159	01427	04250	05086	05828	06742	07468	08163	09022	10057	11999	13314	14711	16527	19145	20278	21022	21797	22441	23210
06162	01430	04253	05089	05829	06745	07471	08166	09025	10060	12002	13317	14714	16530	19148	20281	21025	21800	22444	23213
06165	01433	04256	05092	05830	06748	07474	08169	09028	10063	12005	13320	14717	16533	19151	20284	21028	21803	22447	23216
06168	01436	04259	05095	05831	06751	07477	08172	09031	10066	12008	13323	14720	16536	19154	20287	21031	21806	22450	23219
06171	01439	04262	05098	05832	06754	07480	08175	09034	10069	12011	13326	14723	16539	19157	20290	21034	21809	22453	23222
06174	01442	04265	05101	05833	06757	07483	08178	09037	10072	12014	13329	14726	16542	19160	20293	21037	21812	22456	23225
06177	01445	04268	05104	05834	06760	07486	08181	09040	10075	12017	13332	14729	16545	19163	20296	21040	21815	22459	23228
06180	01448	04271	05107	05835	06763	07489	08184	09043	10078	12020	13335	14732	16548	19166	20299	21043	21818	22462	23231
06183	01451	04274	05110	05836	06766	07492	08187	09046	10081	12023	13338	14735	16551	19169	20302	21046	21821	22465	23234
06186	01454	04277	05113	05837	06769	07495	08190	09049	10084	12026	13341	14738	16554	19172	20305	21049	21824	22468	23237
06189	01457	04280	05116	05838	06772	07498	08193	09052	10087	12029	13344	14741	16557	19175	20308	21052	21827	22471	23240
06192	01460	04283	05119	05839	06775	07501	08196	09055	10090	12032	13347	14744	16560	19178	20311	21055	21830	22474	23243
06195	01463	04286	05122	05840	06778	07504	08199	09058	10093	12035	13350	14747	16563	19181	20314	21058	21833	22477	23246
06198	01466	04289	05125	05841	06781	07507	08202	09061	10096	12038	13353	14750	16566	19184	20317	21061	21836	22480	23249
06201	01469	04292	05128	0															

AUTHORISED UNIT TRUSTS

Unit Trust	Manager	Investment Objective	Current Price	Previous Price	% Change
Abbey Unit Tr. Mgrs. (a)	Abbey Unit Tr. Mgrs. (a)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (b)	Abbey Unit Tr. Mgrs. (b)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (c)	Abbey Unit Tr. Mgrs. (c)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (d)	Abbey Unit Tr. Mgrs. (d)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (e)	Abbey Unit Tr. Mgrs. (e)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (f)	Abbey Unit Tr. Mgrs. (f)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (g)	Abbey Unit Tr. Mgrs. (g)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (h)	Abbey Unit Tr. Mgrs. (h)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (i)	Abbey Unit Tr. Mgrs. (i)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (j)	Abbey Unit Tr. Mgrs. (j)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (k)	Abbey Unit Tr. Mgrs. (k)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (l)	Abbey Unit Tr. Mgrs. (l)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (m)	Abbey Unit Tr. Mgrs. (m)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (n)	Abbey Unit Tr. Mgrs. (n)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (o)	Abbey Unit Tr. Mgrs. (o)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (p)	Abbey Unit Tr. Mgrs. (p)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (q)	Abbey Unit Tr. Mgrs. (q)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (r)	Abbey Unit Tr. Mgrs. (r)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (s)	Abbey Unit Tr. Mgrs. (s)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (t)	Abbey Unit Tr. Mgrs. (t)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (u)	Abbey Unit Tr. Mgrs. (u)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (v)	Abbey Unit Tr. Mgrs. (v)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (w)	Abbey Unit Tr. Mgrs. (w)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (x)	Abbey Unit Tr. Mgrs. (x)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (y)	Abbey Unit Tr. Mgrs. (y)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (z)	Abbey Unit Tr. Mgrs. (z)	Equity	100.00	98.50	+1.50

FT UNIT TRUST INFORMATION

Unit Trust	Manager	Investment Objective	Current Price	Previous Price	% Change
Abbey Unit Tr. Mgrs. (a)	Abbey Unit Tr. Mgrs. (a)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (b)	Abbey Unit Tr. Mgrs. (b)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (c)	Abbey Unit Tr. Mgrs. (c)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (d)	Abbey Unit Tr. Mgrs. (d)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (e)	Abbey Unit Tr. Mgrs. (e)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (f)	Abbey Unit Tr. Mgrs. (f)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (g)	Abbey Unit Tr. Mgrs. (g)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (h)	Abbey Unit Tr. Mgrs. (h)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (i)	Abbey Unit Tr. Mgrs. (i)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (j)	Abbey Unit Tr. Mgrs. (j)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (k)	Abbey Unit Tr. Mgrs. (k)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (l)	Abbey Unit Tr. Mgrs. (l)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (m)	Abbey Unit Tr. Mgrs. (m)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (n)	Abbey Unit Tr. Mgrs. (n)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (o)	Abbey Unit Tr. Mgrs. (o)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (p)	Abbey Unit Tr. Mgrs. (p)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (q)	Abbey Unit Tr. Mgrs. (q)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (r)	Abbey Unit Tr. Mgrs. (r)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (s)	Abbey Unit Tr. Mgrs. (s)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (t)	Abbey Unit Tr. Mgrs. (t)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (u)	Abbey Unit Tr. Mgrs. (u)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (v)	Abbey Unit Tr. Mgrs. (v)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (w)	Abbey Unit Tr. Mgrs. (w)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (x)	Abbey Unit Tr. Mgrs. (x)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (y)	Abbey Unit Tr. Mgrs. (y)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (z)	Abbey Unit Tr. Mgrs. (z)	Equity	100.00	98.50	+1.50

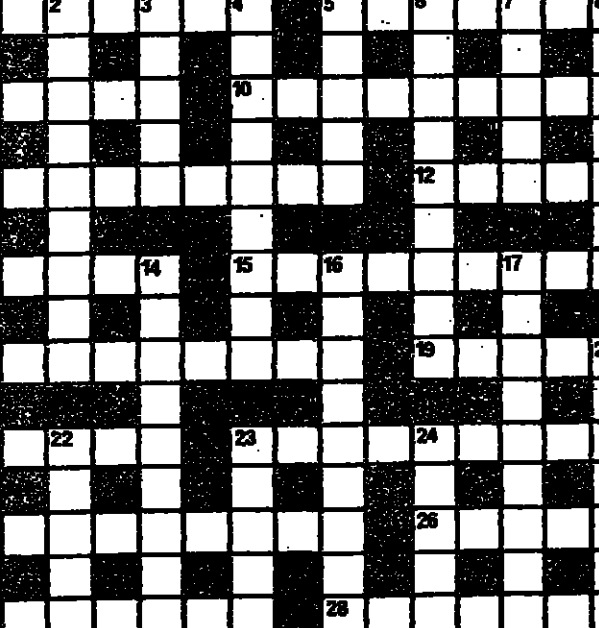
Unit Trust	Manager	Investment Objective	Current Price	Previous Price	% Change
Abbey Unit Tr. Mgrs. (a)	Abbey Unit Tr. Mgrs. (a)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (b)	Abbey Unit Tr. Mgrs. (b)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (c)	Abbey Unit Tr. Mgrs. (c)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (d)	Abbey Unit Tr. Mgrs. (d)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (e)	Abbey Unit Tr. Mgrs. (e)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (f)	Abbey Unit Tr. Mgrs. (f)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (g)	Abbey Unit Tr. Mgrs. (g)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (h)	Abbey Unit Tr. Mgrs. (h)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (i)	Abbey Unit Tr. Mgrs. (i)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (j)	Abbey Unit Tr. Mgrs. (j)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (k)	Abbey Unit Tr. Mgrs. (k)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (l)	Abbey Unit Tr. Mgrs. (l)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (m)	Abbey Unit Tr. Mgrs. (m)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (n)	Abbey Unit Tr. Mgrs. (n)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (o)	Abbey Unit Tr. Mgrs. (o)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (p)	Abbey Unit Tr. Mgrs. (p)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (q)	Abbey Unit Tr. Mgrs. (q)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (r)	Abbey Unit Tr. Mgrs. (r)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (s)	Abbey Unit Tr. Mgrs. (s)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (t)	Abbey Unit Tr. Mgrs. (t)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (u)	Abbey Unit Tr. Mgrs. (u)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (v)	Abbey Unit Tr. Mgrs. (v)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (w)	Abbey Unit Tr. Mgrs. (w)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (x)	Abbey Unit Tr. Mgrs. (x)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (y)	Abbey Unit Tr. Mgrs. (y)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (z)	Abbey Unit Tr. Mgrs. (z)	Equity	100.00	98.50	+1.50

INSURANCES

Insurance Company	Policy Type	Current Price	Previous Price	% Change
Abbey Unit Tr. Mgrs. (a)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (b)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (c)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (d)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (e)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (f)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (g)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (h)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (i)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (j)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (k)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (l)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (m)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (n)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (o)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (p)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (q)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (r)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (s)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (t)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (u)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (v)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (w)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (x)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (y)	Equity	100.00	98.50	+1.50
Abbey Unit Tr. Mgrs. (z)	Equity	100.00	98.50	+1.50

FT CROSSWORD PUZZLE NO. 6,250

HIGHLANDER



ACROSS

- Take care of flower boat (7)
- Heart-broken about NIC — one lost instalment (7)
- Growth works (5)
- Garrison work on tactical move (6)
- If not, use another white rose (9)
- Was first round, thanks to Greek character (3,2)
- Attack Sunday school (3,2)
- Note the wood panel on the fascia (9)
- Encourage administrative districts to get into a worse state (9)
- Two below on the green, one above in the blue (5)
- Not a live wire — more of a clot (5)
- Re-order instantly, for a short time only (9)
- Plenty in favour of coalition (9)
- Holy man bearing steps (5)
- Balance to be paid with new rice (7)
- Where one keeps teetotaler imprisoned for battery? (3,4)

DOWN

- Business dedicated to having abundant supply (7)
- A way to specify turnover which is dispassionate (9)

Solution to Puzzle No. 6,249

ACROSS
1. TAKE CARE OF FLOWER BOAT (7)
2. HEART-BROKEN ABOUT NIC — ONE LOST INSTALLMENT (7)
3. GROWTH WORKS (5)
4. GARRISON WORK ON TACTICAL MOVE (6)
5. IF NOT, USE ANOTHER WHITE ROSE (9)
6. WAS FIRST ROUND, THANKS TO GREEK CHARACTER (3,2)
7. ATTACK SUNDAY SCHOOL (3,2)
8. NOTE THE WOOD PANEL ON THE FASCIA (9)
9. ENCOURAGE ADMINISTRATIVE DISTRICTS TO GET INTO A WORSE STATE (9)
10. TWO BELOW ON THE GREEN, ONE ABOVE IN THE BLUE (5)
11. NOT A LIVE WIRE — MORE OF A CLOT (5)
12. RE-ORDER INSTANTLY, FOR A SHORT TIME ONLY (9)
13. PLenty IN FAVOUR OF COALITION (9)
14. HOLY MAN BEARING STEPS (5)
15. BALANCE TO BE PAID WITH NEW RICE (7)
16. WHERE ONE KEEPS TEETOTALER IMPRISONED FOR BATTERY? (3,4)

DOWN
1. BUSINESS DEDICATED TO HAVING ABUNDANT SUPPLY (7)
2. A WAY TO SPECIFY TURNOVER WHICH IS DISPASSIONATE (9)

Assce. Soc. Ltd North W. Square 0644 413907	Liberty Life Assurance Co Ltd Station Rd. New Barnet 07-640 8270	NEL Britannia Assce Co Ltd Museum Court, Dorking, Surrey 0306 887766	Property Equity & Life Baker Ave. Southend SS2 6BJ 0326 222222
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[illegible]

LONDON SHARE SERVICE

Stock	Price	+ or -	Div Yld	FC
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[illegible]

[illegible][illegible][illegible][illegible][illegible][illegible]

CANADA

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Fall follows pessimistic dollar talk

COMMENTS on the dollar by Mr James Baker, US Treasury Secretary, pushed the US currency, stocks and bonds sharply lower yesterday on Wall Street, writes Roderick Oram in New York.

Bond prices fell by as much as a point at the long end of maturities, taking yields to their highest levels in three months. Short-term interest rates also rose strongly.

The downturn was exacerbated on stock markets by heavy programme selling, triggered when stock index futures fell to a discount to their underlying shares.

The Dow Jones industrial average closed down 18.70 at 2,158.04, the first time this year it has fallen three consecutive sessions. It dropped steadily during the morning - initially because of profit-taking but later because of the dollar and bonds - to a loss of more than 35 points. It found support in the mid-20s and later managed a partial recovery shortly before the close.

Broader market indices fell as sharply with the Standard & Poor's 500 closing down 3.09 points at 275.07 and the New York and American stock exchanges

composite indices falling 1.65 points to 157.18 and 3.01 to 313.64 respectively. The over-the-counter composite index was off 2.28 at 403.50. NYSE volume was moderately heavy at 168.7m shares with declining issues outnumbering advancing by two-to-one.

Among blue chips, American Express fell 5% to \$67.4, General Motors was off 5% to \$75.4, General Electric lost \$2 to \$98.4, Philip Morris was down \$2 to \$84.4, Kellogg gave up 5% to \$57.4 and 3M lost 3% to \$129.4.

The further fall of the dollar failed to help support stocks which had been boosted in recent weeks by hopes that a lower US currency would improve their export performances. Forest products groups were hard hit with International Paper losing \$1.4 to \$92.4, Weyerhaeuser off \$1.4 to \$46.4, Mead down \$1.4 to \$66.4, Kimberly-Clark off 5% to \$107.4 and Scott Paper falling 5% to \$78.4.

Semiconductors were depressed by reports that the US-Japan semiconductor trade pact was on the verge of collapse. Motorola dropped \$1.4 to \$46.4, Texas Instruments gave up 5% to \$53.4 and National Semiconductor fell 5% to \$14.4.

The weakness spilled into the computer sector with IBM off 5% to \$133.4, Digital Equipment down 2% to \$150 and Hewlett-Packard giving up 1% to \$52.4 although Unisys added 5% to \$100.4 and Honeywell was unchanged at \$84.4 after reporting a fourth-quarter loss from continuing operations of \$87.5m against a net profit a year earlier.

On the takeover front, Owens-Illinois dipped 5% to \$59.4 on heavy volume of more than 1.1m shares. It agreed to an improved offer of \$60.4 from Kohlberg,

Kravis Roberts, the leading buy-out specialists.

BankAmerica fell \$1 to \$12.4 on 2.2m shares. First Interstate, up \$1 to \$57, dropped its bid worth about \$15 a share for the troubled West Coast bank holding company.

Viacom International, the television programme and film group, gained 5% to \$44.4. It rejected a bid from a unit of National Amusements which already has a 19.6 per cent stake in Viacom.

American Medical International lost 5% to \$18.4. The hospital group turned down a takeover offer from Pesch, a closely held Chicago company with interests in the same sector.

Companies reporting higher earnings from continuing operations included RJR Nabisco, off 1% to \$58.4, Warner Communications, down 5% to \$27.4, Amgen down 5% to \$16.4 and Greyhound off \$1 to \$34.4.

Credit markets were slightly weaker in early trading yesterday despite some improvement in the dollar. But the picture was short lived as foreign exchange markets gave a negative interpretation to comments Mr James Baker, the US Treasury Secretary, made to Congress on trade policy and the US currency. The dollar fell in hectic trading, dragging bonds down with it.

The price of the 7.50 per cent benchmark Treasury long bond fell almost a point to 98 3/4 at which it yielded 7.61 per cent, its highest level in three months. Short-term interest rates also rose sharply, mainly because the Fed Funds rate at which banks lend reserves to each other remained relatively high at 8 1/2 per cent.

Consequently, the discount rate on three-month Treasury bills gained 9 basis points to 5.79 per cent to give a yield of 5.96 per cent, rose 11 basis points on six-month bills to 5.78 per cent yielding 6.04 per cent and gained 9 basis points to 5.73 per cent yielding 6.03 per cent.

LONDON

THE WITHDRAWAL of US buyers prompted a brisk turnaround in London equity markets yesterday and forced the FT-SE 100 index down 35.8 points to 1,674.9.

Internationals were broadly lower with ICI, a recent favourite among American investors, dropping 5% to £13.4 while Glaxo, which also boasts a large US following, giving up 5% to £12.4.

Builders suffered some sharp declines: RMC weakened 3 1/2p to 72 1/2p, while Redland closed 2 1/2p cheaper at 62 1/2p.

Banking and insurance issues, which featured strongly in last week's market surge, were mauled by profit-takers. Barclays at 55 1/2p was 1 1/2p down while Royal Insurance was 1 1/2p off at 93 1/2p.

The gilt market closed nervously ahead of bids due today for the new Government tap stock, which will mean a call on the market for about £200m as first instalment on the partly paid issue.

Chief price changes, Page 37; Details, Pages 38-39.

CANADA

PROFIT-TAKING gathered pace in Toronto as Wall Street staged a huge sell-off. Golds suffered some of the sharpest falls.

Among actives, Canadian Pacific traded 3 1/2% lower to C\$21.4 on consideration of Monday's figures.

Nova Alberta also active slipped 3 1/2% to C\$7.4 and its Husky Oil subsidiary held steady at C\$11.4. MacMillan Bloedel gave up some of Monday's sharp rise with a C\$1 1/2 fall to C\$80.4.

Other forestry and paper product issues retreated with Domtar down C\$4 to C\$48.4.

Banks and utilities showed the largest falls in Montreal.

EUROPE

Frankfurt fails to halt losses

THE EFFECT of the dollar's continued weakness on exporters again subdued European bourses, and the US currency slid further in late trading following US Treasury Secretary Mr James Baker's expressed pessimism over a possible accord to stabilise exchange rates.

Frankfurt gave ground in moderate trading, with late bargain hunting recouping only some of the losses incurred during heavy morning selling. The Commerzbank index was 12.3 lower at 1,743.2.

Blue chips, notably cars and banks, were hardest hit by the dollar uncertainty. VW lost DM 6.80 to DM 339.50 on news that it expects to raise US prices because of the strong D-Mark. Daimler fell DM 21.50 to DM 962.50 and BMW lost DM 10 to DM 498. Porsche rose DM 3 to DM 870 before news that its dividend this year will be reduced.

Deutsche Bank shed DM 13.20 to DM 690.80 and Commerzbank lost DM 7.50 to DM 271.50.

Siemens also weakened, by DM 12 to DM 651.50, amid the disclosure that the number of its foreign shareholders has more than doubled in the last four years.

The looming pay battle between employers and metalworkers union IG Metall put pressure on steels and engineering, with Thyssen losing DM 3.30 to DM 113.50, engineering share KHD shedding DM 2.30 and Mannesmann dropping DM 2.70 to DM 149.10.

Utilities and retailers, less affected by the dollar's weakness, moved against the trend. Retailers were bolstered by news that turnover in the sector rose a real 3.7 per cent in 1986.

Bonds firmed. The Bundesbank sold DM 9.3m of paper after buying DM 75.8m on Monday.

Amsterdam eased slightly in a lifeless session again dominated by thoughts of the dollar. The ANP-CBS general index lost 3.1 to 258.9.

Internationals closed near the day's lows, KLM falling 50 cents to Fl 39.00 and Philips losing 30 cents to Fl 45.00. Unilever, however, managed to add Fl 1 to Fl 494.50.

Brewer Heineken lost 20 cents to Fl 151.50 and steel share Hoogovens fell 60 cents to Fl 33.30. Among the advances were publisher Elsevier, by Fl 1.50 to Fl 231.00 and pharmaceutical group Gist Brocades, adding 10 cents to Fl 39.10.

Banks eased and insurers closed steady.

Paris edged slightly lower in fairly active trading. Among the leading fallers was Bouygues, by FFf 61 to FFf 1,241 following a National Statistical Institute survey showing a fall in public works.

Department store Au Printemps gained FFf 16 to FFf 639 on news that it is discussing a possible alliance with mail order and merchandising group La Redoute, which fell FFf 123 to FFf 2,827.

Poclair was one of few advances, adding FFf 2 to FFf 38 and there was strong demand for food stocks. Construction issues weakened.

The Government announced its intention to privatise Societe Generale in the latter part of the year. The banking group, France's fourth largest, is capitalised at FFf 18bn on the basis of non-voting preferential certificates of investment.

Brussels was steady in busy trading,

some buying interest being stimulated by a forthcoming pension savings scheme which will offer tax breaks for purchases of Belgian stocks.

Banks and finance houses firmed, while Copeha, up BFr 105 to BFr 5,070 and Petrofina, up BFr 50 to BFr 9,400 posted good gains. Utilities and holdings generally slipped.

Banque Bruxelles Lambert was unchanged at BFr 3,000 despite news it had set up a joint venture with Italy's Istituto di Credito delle Casse di Risparmio Italiane.

Zurich eased on the dollar and renewed foreign selling, although patchy local bargain hunting added some strength. Banks were weak with Union down Sfr 55 to Sfr 5,375 and Credit Suisse Sfr 45 cheaper at Sfr 3,505. After the close of trading, Swiss Bank Corp joined the other leading institutions in cutting its rates on cash bonds.

Milan closed lower ahead of today's monthly deadline for converting option contracts and contango day on Friday. Last night the city's 120 registered stockbrokers met to discuss lengthening the bourse day beyond 1.56pm.

Among industrials Pirelli SpA added L5 to L4,960 on news of a \$25m contract with an Indian group, while Olivetti dipped L10 to L12,090. Montedison slipped L12 to L2,829.

Stockholm was also steady as caution prevailed. Blue chips generally gave ground, though Skandia added SKr 2 to SKr 121 following its announcement of the expected purchase of Stockholms Badhus.

Oslo dipped in featureless trading, the All-Share index losing 1.24 to 288.77. Norsk Hydro fell Nkr 2.50 to Nkr 149.50. Madrid weakened in all sectors except steel.

TOKYO

NTT buying flurry as price is set

BUSY trading in large-capital issues and continued strong buying interest in Nippon Telegraph and Telephone bolstered Tokyo share prices, writes Shigeo Nishiwaki of Jiji Press.

The stock price of privatised NTT was set at Y1.6m at the end of trading on the second day of the telecommunication concern's listing. This was up substantially from the public offering price of Y1.197m.

The Nikkei average rose 134.84 to 19,813.96. Turnover swelled from 380.51m to 1,080.5m shares, reflecting active trading in large-capital issues. Advances led declines by 495 to 336, with 159 issues unchanged.

Strong buying took NTT up a maximum Y210,000 to close at Y1.6m after ending with a bid price of Y1.4m on Monday. Buy orders came to 388,106 shares against sell orders for 201,823 shares.

Nippon Steel remained the most active stock, with 454.20m shares changing hands, and advanced Y11 to an all-time high of Y279. Institutions and business corporations poured cash into the stock to take short-term profits, brokers said.

Traders said large-caps accounted for eight of the 10 most active issues and for 73.7 per cent of the day's trading volume. Sumitomo Metal Industries, second busiest with 87.02m shares, firmed Y7 to Y197, Kawasaki Steel Y5 to Y231 and Kobe Steel Y15 to Y217. Sumitomo Chemical, a chemical con-

cern related to Aids drugs, was busy with 15.73m shares traded, adding Y17 to Y545.

Other Aids-linked stocks also advanced. Toray, on trade of 17.94m shares, added Y35 to Y700 on revived investor interest in its manufacture of interferon, an anti-virus agent said to be effective in preventing the outbreak of symptoms in Aids virus carriers.

Ajinomoto jumped Y100 to Y2,200, while Okamoto Industries, Japan's largest condom manufacturer, surged a maximum Y200 to Y1,460. Mitsubishi Kakoki Kaisha rose a maximum Y80 to Y475 on institutional buying.

Arabian Oil rose Y710 to Y5,720 on rumours of its discovery of a promising offshore oilfield near China and of speculative buying.

Securities company stocks strengthened almost across the board, with Nomura Securities gaining Y20 to Y3,760. The firm was said to rest on prospects for higher operation profits of brokerages because of active trading in NTT shares.

Bonds eased in lacklustre trading after news that US Treasury Secretary Mr James Baker said no date had been fixed for a meeting of the Group of Five industrial countries' finance ministers and central bank governors.

The yield on the benchmark 5.1 per cent Government bond maturing in June 1996 rose from 4.735 to 4.765 per cent. Institutions stayed on the sidelines.

SINGAPORE

STRONG domestic and international interest in blue chips and Malaysian issues pulled Singapore higher. The Straits Times industrial index jumped 13.38 to a peak of 985.72.

Volume rose to 43.3m shares from Monday's 30.1m. Sealion Hotel was most active, rising 6 cents to S\$1.28 on trade of 3.3m shares.

Several blue chips consolidated recent gains, Singapore Airlines adding 20 cents to S\$10.20 and Straits Holdings rising 18 cents to S\$4.06, both 12-month highs.

AUSTRALIA

AN EARLY buying spree which took the market above Monday's record levels was tempered by selected selling of industrials to leave Sydney largely steady. The All Ordinaries index edged down 0.8 to 1,553.

Media stocks remained active, with the Herald and Weekly Times adding 70 cents to a 12-month high of A\$16.10. News Corporation, however, shed 10 cents to A\$18.80.

Rothmans put on 70 cents to A\$13.00 on news of improved profits.

SOUTH AFRICA

OVERSEAS selling, prompted by the further strengthening of the financial rand, led gold share prices into a decline in Johannesburg, despite a firm bullion price.

Industrial stocks, however, closed slightly firmer following Monday's mini-budget.

Among golds, sector leader Vaal Reef's tumbled R13 to R377 and Harties lost 75 cents to R22.50. Mining financial Anglo American dropped R1.25 to R67.25, while diamond share De Beers fell R1.25 to R39.75.

HONG KONG

PROFIT-TAKING and weaker overseas demand left Hong Kong easier for the first time in eight sessions. The Hang Seng index eased 18.82 to 2,694.85.

Properties slipped from two weeks of firmness, Cheung Kong losing 50 cents to HK\$ 41.50, HK Land falling 15 cents to HK\$ 7.75 and New World falling 30 cents to HK\$ 10.30.

KEY MARKET MONITORS				
STOCK MARKET INDICES				
	Feb 10	Previous	Year ago	
NEW YORK				
DJ Industrials	2,158.04	2,176.74	1,626.38	
DJ Transport	907.82	915.82	767.92	
DJ Utilities	221.50	223.40	178.29	
S&P Composite	275.07	278.16	216.25	
LONDON				
FT Ord	1,693.00	1,516.65	1,191.41	
FT-SE 100	1,674.90	1,610.77	1,461.51	
FT-A All-share	932.39	947.20	707.48	
FT-A 500	1,030.53	1,047.88	776.03	
FT Gold mines	318.5	319.2	326.7	
FT-A Long gilt	9.92	9.87	10.53	
TOKYO				
Nikkei	19,813.96	19,679.32	13,225.1	
Tokyo SE	1,733.75	1,722.99	1,066.94	
AUSTRALIA				
All Ord.	1,553.7	1,554.7	1,068.9	
Metals & Mins.	774.7	769.6	620.0	
AUSTRIA				
Credit Aktien	201.57	202.50	238.74	
BELGIUM				
Belgian SE	4,025.25	4,018.11	3,048.54	
CANADA				
Toronto				
Metals & Mins	2,319.1	2,349.1	2,215.0	
Composite	3,465.7	3,511.9	2,792.2	
Montreal				
Portfolio	1,755.29	1,763.16	136.85	
DENMARK				
SE	—	209.49	227.12	
FRANCE				
CAC Gen	415.80	418.20	288.1	
Ind. Tendance	105.20	106.10	69.08	
WEST GERMANY				
FAZ-Aktien	576.83	581.61	689.75	
Commerzbank	1,743.20	1,755.50	(c)	
HONG KONG				
Hang Seng	2,694.85	2,713.67	(c)	
ITALY				
Banca Comm.	692.96	695.83	502.40	
NETHERLANDS				
ANP-CBS Gen	258.90	262.00	256.2	
ANP-CBS Ind	245.00	246.90	248.9	
NORWAY				
Oslo SE	372.55	n/a	382.11	
SINGAPORE				
Straits Times	985.72	972.34	(c)	
SOUTH AFRICA				
JSE Golds	—	1,552.0	1,217.4	
JSE Industrials	—	1,523.00	1,067.5	
SPAIN				
Madrid SE	238.39	241.20	110.39	
SWEDEN				
J & P	2,254.52	2,254.52	1,861.90	
SWITZERLAND				
Swiss Bank Ind	571.20	578.70	584.1	
WORLD				
MS Capital Int'l	400.6	399.6	286.3	
COMMODITIES				
	Feb 10	Prev	Year ago	
(London)				
Silver (spot fixing)	\$62.30	\$66.70p		
Copper (cash)	n/a	\$891.50		
Coffee (March)	\$1,537.00	\$1,527.50		
Oil (Brent Blend)	\$17.90	\$17.85		
GOLD (per ounce)				
	Feb 10	Prev	Year ago	
London	\$402.25	\$406.00		
Zurich	\$403.25	\$406.65		
Paris (fixing)	\$406.64	\$408.12		
Luxembourg	\$404.75	\$403.20		
New York (April)	\$406.20	\$406.50		

Bob King in Taipei looks at the ingredients of a dramatic stock exchange boom

Foreigners sample taste of Taiwan's record recipe

TAIWAN'S stock exchange was once considered by investors as a form of legalised roulette and by some big unlisted companies as an admission that they could not come by money any other way. This has not deterred the bulls among Taiwanese investors. Spurred by rosy economic forecasts for the island, they have been giving the exchange a record run for their money.

At the market's reopening after the five-day holiday for the Chinese Lunar New Year, the average stock index rose by more than 26 to 1,176.66, some 284 above its level exactly a year before. The record run continued through the week.

The index began rising sharply on December 8 in the wake of local elections and the settling of a major trade dispute with the US. On the last trading day of last year it closed at a then record high of 1,039.11.

Foreigners may invest in the Taiwan markets only indirectly at present through four mutual funds - the Taiwan (ROC) Fund, the Taiwan Trust Fund, the Formosa Fund and the Taipei Fund - all of which are underwritten by major international institutions but which have total capitalisation of only around \$156m.

It is thus the Taiwanese investor who is responsible for most of the current strong showing - an investor who has been pushed away from traditional local capital havens and into the market by a variety of factors.

First, and perhaps foremost, is the country's economic performance. The gross national product increased by

more than 10 per cent during 1986, largely on the strength of exports, which traditionally account for about half of GNP. Exports grew by almost 30 per cent to \$39.8bn during the year.

Government economists are predicting similarly strong gains this year. They have targeted 8 per cent as a reasonable growth in GNP, which translates in the investing public's mind as meaning excellent prospects for the 130-odd listed companies on the exchange.

Second, the local money supply has been increasing at a phenomenal rate. Economists earlier announced that the basic money supply (M1) grew by almost 44 per cent during November of last year. That means investors have more money on hand to put into what they see as growth enterprises.

The increase in the money supply occurred because exports have grown at a rapid pace while imports have increased more slowly and because Taiwan maintains stringent control on foreign exchange remittances.

The nation's foreign exchange reserves, already considerable two years ago, have rocketed to more than \$48bn at the end of January.

That growth shows no sign of slowing: the central bank announced in late January that the reserves had increased by \$2bn during the first 22 days of the year alone.

The money in circulation has almost nowhere to go except into consumption or the stock market. People who might earlier have pumped their spare funds into investment in private firms have

